



City of Tukwila

Jim Haggerton, Mayor

Department of Community Development

Jack Pace, Director

CHAIR, LOUISE STRANDER; VICE-CHAIR, MIKE HANSEN; COMMISSIONERS, THOMAS MCLEOD, BROOKE ALFORD, SHARON MANN, MIGUEL MAESTAS, AND NHAN NGUYEN

**PLANNING COMMISSION AGENDA
WORK SESSION
JUNE 24, 2014 - 6:30 PM
TUKWILA CITY HALL COUNCIL CHAMBERS**

- I. Call to Order
- II. Attendance
- III. Work Session—Review and discuss proposed Parks, Recreation and Open Space element, and proposed changes to Community Image and Identity, and Roles and Responsibilities elements of the Comprehensive Plan for the 2015 Growth Management Update prior to the June 26, 2014 hearing.



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PLANNING COMMISSION AGENDA JUNE 26, 2014 - 6:30 PM TUKWILA CITY HALL COUNCIL CHAMBERS

- I. Call to order
- II. Attendance
- III. Adoption of 05/22/14 Minutes

- IV. CASE NUMBER: L14-033
APPLICANT: City of Tukwila
REQUEST: Review proposed Parks, Recreation and Open Space element of the Comprehensive Plan per RCW 36.70.A, and make a recommendation to the Tukwila City Council.
LOCATION: Citywide

- V. CASE NUMBER: L13-0062 Community Image and Identity
APPLICANT: City of Tukwila
REQUEST: Review updates to the Community Image and Identity element of the Comprehensive Plan per RCW 36.70.A, and make a recommendation to the Tukwila City Council.
LOCATION: Citywide

- VI. CASE NUMBER: L13-0055 Roles and Responsibilities
APPLICANT: City of Tukwila
REQUEST: Review updates to Roles and Responsibilities element of the Comprehensive Plan per RCW 36.70.A, and make a recommendation to the Tukwila City Council.
LOCATION: Citywide

- VII. DIRECTOR'S REPORT
- VIII. AJOURN

Sample motions are on the back



Board of Architectural Review(BAR) Meeting Minutes

Date: May 22, 2014
Time: 6:30 PM
Location: City Hall Council Chambers

Present: Chair, Louise Strander; Vice Chair, Mike Hansen Commissioners, Thomas McLeod, Brooke Alford, Miguel Maestas, and Nhan Nguyen

Absent: Commissioner, Sharon Mann

Staff: Nora Gierloff, Deputy Director; Minnie Dhaliwal, Planning Supervisor; and Wynetta Bivens, Planning Commission Secretary

Minutes: **Commissioner Hansen** Made a motion to adopt the May 22, 2014 minutes with a correction to change the case numbers to reflect the correct project. Commissioner McLeod seconded the motion.

Chair Strander called the public hearing to order and swore in those wishing to testify.

At 6:30 PM Chair Strander opened the public hearing.

CASE NUMBER: L14-0015
APPLICANT: Eric Guion
REQUEST: Design Review approval for the construction of a 19 story residential and hotel mixed use building. The residential portion includes 370 units and the hotel includes 189 rooms.
LOCATION: 223 Andover Park East, Tukwila WA 98188

Minnie Dhaliwal, Planning Supervisor, Department of Community Development asked the Commissioners the appearance of fairness questions. There were no disclosures from the Commissioners.

Ms. Dhaliwal gave an overview of the project utilizing a PowerPoint presentation. She went over the site design, listed below are some of the details:

- The initial development agreement was entered into in 2013, which allowed a maximum height of 180 feet.
- On May 5, 2014, the City Council amended the development agreement to allow the maximum height of 190 ft. established open space, parking and signage requirements,
- An improved valet parking plan was approved by the city administration.
- In the event the hotel parking is full there will be 44 stacked parking stalls.
- There are two access points from Andover Park East.
- Currently there are no details provided for the curb cut.
- The sidewalk details needs to be worked out for wheelchair access.
- Smoke and fire issues need to be worked out with the Building Department regarding the proposed five foot separation between the garage and the apartment wing.
- The applicant is proposing landscaping planting on the third floor of the garage.

There was also on overview of the building design, and landscaping plan. Staff recommends approval with eight conditions as listed in the May 15th staff report, which shall be approved administratively by the Director as part of the building permit review process.

In response to questions raised by the Commission, Ms. Dhaliwal also explained the valet parking service and stacking of cars; provided more information on preserving the existing trees; information about the traffic impact study; and the long term development vision for the area.

Eric Guion, architect for the applicant, gave the presentation. The applicant stated that they will continue to work with staff on several of the issues. They are in agreement with all of the conditions except condition number eight.

The Commission expressed the following concerns with the project's lack of green space; the loss of trees on the site, landscaping and more livable space. They requested to provide more green space along the parking structure, and also encouraged the applicant to make the project appealing and attractive on all sides.

Robert Wiley, one of the partners that own the property adjacent to the south of the project said they are very enthusiastic about the project. Mr. Wiley wanted to go on record making the following two comments; 1) the applicant has assured them they can manage parking to prevent spill over onto the neighbors, 2) the expectation that redevelopment of other future parcels will be approved for the same height allowance as this project.

Jerry Lee, architect, said he was a special consultant for the applicant. He said that the applicant has had a pretty stringent design criterion that they have met. He also said 90% of the trees on the project can be saved.

There were no further comments.

The public hearing was closed.

The BAR deliberated.

Inquiry was made on allowable height for future projects. The commission was in concurrence that they like the project and made the following comments:

- Enhance the articulation;
- The applicant shall work with staff to maximize the planters and add more green treatment on the building to be approved administratively, and also look at adding greenery on vertical areas;
- Increase vegetation in the area of pedestrian activity;
- Incorporate more green space on the site;
- Provide affordable housing.

The applicant was asked their position regarding using brick on the garage; the applicant stated they would rather not use the brick.

Commissioner Alford made a motion to add a ninth condition to read, "Maximize opportunities to add more vegetation in areas of pedestrian activity to include but not be limited to the parking garage, entrances and vertical surfaces. Changes to will be reviewed administratively at the time of building permit." Commissioner Maestas seconded the motion. Three were in favor and Commissions Strander, Hansen, and McLeod opposed.

Chair Stander asked if anyone would like to make a friendly amendment to the motion.

Commissioner Hansen asked the applicant if they were ok with the language.

Matthew Chan, for the applicant, said he would like to respectfully suggest that the BAR look at what's more important to make the project happen. He said it is a waste of money to put in a metal cover then cover it with vines. He said the BAR should let them judiciously pick the right spot and put in greenery. He said he recommends what works for them will be good for the City.

The applicant was allowed to provide additional comments during deliberations after the public hearing was closed, which cannot be entered into the record. Staff informed the BAR that they must base their

decision on testimony provided prior to the public hearing being closed. It was also stated that the new testimony will not go into the record for the public hearing, which is the legal limitation. Therefore, the additional comments from the applicant are not included in the minutes.

Commissioner Maestas asked staff for some clarification on whether the language will allow staff to make further decisions between themselves and the applicant regarding the vegetation on the garage's vertical surfaces. Staff said both parties will try to figure out a solution, and they agreed to consider maximizing opportunities.

Commissioner Alford said that there are more opportunities to add vegetation on the parking structure that would not only be on the metal screen. She said that thorough consideration should be given to all possible opportunities to add vegetation.

Commissioner Nguyen commented that the language should not be so loose, but it should give clear direction and empower staff to make their decision. He also, requested to go on the record stating, "The fact the developer chose to bring the project to the City of Tukwila is great and that we want more developments like this in the City."

Commissioner Hansen said he can support the language for the added condition number nine based on Commissioner Maestas's clarification with staff. Commissioner McLeod was also supportive of condition number nine.

Commissioner Hansen asked the Commission if they were ok with condition number eight, everyone answered yes.

Commissioner McLeod made a motion to approve Case Number L14-0015 and E14-003 with staff's findings, recommendations, and eight conditions, including the additional condition number nine added by the Commission. Commissioner Hansen seconded the motion. All were in favor.

Director's Report:

- The Southcenter Plan is being reviewed by the City Council
- Staff went over the Comprehensive Plan Update schedule
- Olympus Spa will be coming to the Board for design review approval

Adjourned: 8:40 PM

Submitted by: Wynetta Bivens
Planning Commission Secretary



City of Tukwila

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Department of Community Development Jack Pace, Director

STAFF REPORT TO THE PLANNING COMMISSION

Prepared June 10, 2014

HEARING DATE: June 26, 2014

FILE NUMBERS: PL13-0051—2015 Comprehensive Plan Update
L14-0033 Parks, Recreation and Open Space
L13-0055 Roles and Responsibilities
L13-0062 Community Image and Identity

APPLICANT: City of Tukwila

REQUEST: 2015 Comprehensive Plan Update—The Planning Commission will hold a public hearing on a new proposed Parks, Recreation and Open Space (PROS) Element, and proposed amendments to the Roles and Responsibilities, and Community Image and Identity Elements of the Comprehensive Plan. This is part of the periodic review and update of the Plan required by the Washington Growth Management Act.

LOCATION: Policies apply throughout the City of Tukwila

NOTIFICATION: Hearing Notice was published in the Seattle Times on June 12, 2014 and posted on the City of Tukwila website on June 17, 2014

SEPA DETERMINATION: An environmental determination will be issued prior to City Council consideration in the fourth quarter of 2014.

STAFF: Rebecca Fox, Senior Planner

ATTACHMENTS:

- A. Parks, Recreation and Open Space (PROS)
 - 1. Proposed PROS Element
 - 2. PROS Background Report
- B. Community Image and Identity
 - 1. Proposed Community Image and Identity Element (Clean Copy)
 - 2. Proposed Community Image and Identity Element (Strikeout/Underline)
 - 3. Comments received on the Preliminary Draft from: SeaTac-Tukwila Food Innovation Network; Urban Food Link; and Forterra
- C. Roles and Responsibilities
 - 1. Proposed Roles and Responsibilities Element (Clean Copy)
 - 2. Proposed Roles and Responsibilities Element (Strikeout/Underline)

BACKGROUND

The City of Tukwila's Comprehensive Plan, first adopted in 1995, establishes goals and policies that guide the community as it grows and changes over time. Its policies and land use map lay out the community's long range vision. The Washington State Growth Management Act (GMA) gives Tukwila the opportunity to amend the Comprehensive Plan once a year, unless it is an emergency. The Comprehensive Plan has been amended periodically to keep up with changing requirements, and to respond to requests from the public.

In addition to these regular amendments, the state Growth Management Act (GMA) requires counties and cities periodically to conduct a thorough review of their plan and development regulations to bring them up to date with any relevant changes in the GMA and to respond to changes in land use and population growth. The last required systematic review and update was completed in 2004. By June 30, 2015, the City of Tukwila is required to complete a periodic review and update of its Comprehensive Plan.

Tukwila is undertaking the required update over several years, and is reviewing the Comprehensive Plan elements in phases. The update is proceeding according to a general schedule, work plan and public participation program adopted by the Council in March, 2013. To date, update work has been completed on the Manufacturing/Industrial Center element (6/11), and the goals and policies in the Shoreline element (8/11). In 2013, the Capital Facilities, Utilities, Natural Environment, Southcenter/Urban Center, Shoreline element supporting text and Transportation elements were updated. In 2014 through June 30, 2015, updates to the remaining elements including PROS, Roles and Responsibilities, Community Image and Identity, Economic Development, Tukwila South, Housing, Residential Neighborhoods, and Transportation Corridors will be completed.

OUTREACH

During 2014, City staff are making significant efforts to reach out in new ways to bring Tukwila's diverse community into the City planning process. This included identifying and training community liaisons ("Community Connectors"), who are part of language and cultural populations within Tukwila, including Spanish, Somali, Arabic, Tingrya, Amharic and Burmese, that have not been traditionally involved or heard. The liaisons conducted 194 in-person surveys with their community members about topics relevant to the Comprehensive Plan update including housing, access to healthy food and small businesses.

During their one-on-one survey conversations, the Connectors invited community members to attend one of two Community Conversation meetings. The two meetings had a combined record attendance of approximately 180 community members. At the evening meeting, eight language groups were represented and fourteen interpreters worked to keep everyone involved in the discussion.

At the Community Conversation meetings, staff used a variety of techniques to engage the public and gather input. These included using a visual preference survey of housing, asking each person to stand up and say their name and give a word that described Tukwila and then gathering in small groups to talk about community priorities, neighborhood quality and ways to promote healthy living. This input is being used to develop policies and strategies for the remaining elements of the Comprehensive Plan update.

We continue to use Planning Commission and City Council hearings, mailings, City website, print publications, and community events to receive public comments and to inform the public about the Comprehensive Plan update.

REVIEW PROCESS

A work session on a new PROS element, and proposed changes to the current Roles and Responsibilities and Community Image and Identity elements will be held on June 24, 2014. Staff will review the proposed elements with the Commission, concentrating on changes. There will be a public hearing on June 26, 2014 to receive comments from the community. The Commissioners will have an opportunity to consider public input carefully and propose further changes, if desired. After the hearing, the Planning Commission will be asked to make a recommendation that will be forwarded to the City Council for consideration, a public hearing and adoption.

During the course of the update work, we anticipate that the type of materials provided will be largely consistent for each individual element. Planning Commission review for each element will include a work session and a public hearing. The City Council will hold its review and take action only after it receives the Planning Commission's recommendations for all the elements, because the Growth Management Act allows the Comprehensive Plan to be amended no more than once each year unless there is an emergency. We expect that all the remaining elements will be reviewed during 2014, and adopted before the June 30, 2015 deadline.

The Comprehensive Plan update assumes that:

- Primary goals and objectives remain relevant and will be maintained from the current Plan;
- Updates will focus on elements that require revision per changes to the Washington Growth Management Act, and Countywide Planning Policies;
- Tukwila Strategic Plan's vision and goals will be reflected and incorporated in the Comprehensive Plan;
- Policies and descriptions will be updated, simplified and edited to increase clarity and consistency throughout the document;
- The document's elements may be reorganized or consolidated for greater readability and conciseness;
- The format will be updated to improve on-line functionality and attractiveness.

SUMMARY OF PROPOSED CHANGES

Parks, Recreation and Open Space Element:

The proposed policy changes will serve as the city's first Comprehensive Plan element dedicated to the parks, recreation and open space system. These policies are based on the City's recently adopted Parks, Recreation and Open Space Plan. Specifically, the proposed element will:

- Relocate and consolidate parks, recreation and open space-related goals and policies from other Comprehensive Plan elements into a single and specific element related to the parks, recreation and open space system;
- Provide clear and cohesive policies to guide the orderly development of the parks, recreation and open space system;
- Address the physical capacity for additional recreation facilities in existing park lands.

- Build on the citywide vision identified in the City’s Strategic Plan;
- Address the key parks and recreation needs identified by the public, including:
 - a. Improving nearby access to park land and recreation opportunities, calling for linkages among streets, trails and parks;
 - b. Creating safe and inviting spaces and more connected parks and facilities to strengthen neighborhoods, community identity and economic vitality; and
 - c. Fostering a common sense of ownership by encouraging parks and programs that foster social interaction, gathering and use of the city’s park and recreation system.
- Embrace the diversity of the city by encouraging interpretation, design and public programs and services.
- Support the plans, policies, projects and programs that will increase access to parks and recreation opportunities in the Southcenter/Tukwila Urban Center, Tukwila South and Tukwila International Boulevard areas.
- Support healthy lifestyles, play and learning through a variety of park and recreation facilities and programs.
- Encourage environmentally-sustainable practices.

Community Image and Identity Element:

This element addresses a variety of topics that fall broadly under the “sense of place”/community image/community identity category. The current element touches upon historic preservation, city boundaries, residential areas, commercial areas, transportation corridors, Tukwila urban center, open space and parks, and urban forestry as they relate to the appearance or impression a community presents to its residents, visitors and workers.

The proposed policies and implementation strategies reflect updates to other Comprehensive Plan elements, and incorporate community priorities expressed in the Strategic Plan, and through Community Conversations meetings. Policy changes include:

- Relocate parks and open space goals and policies to the new Parks, Recreation and Open Space element;
- Delete Tukwila Urban Center goal and policy as this topic is now addressed in its own element;
- Add selected policies pertaining to historic preservation, business districts and parking standards from the Transportation Corridors element;
- Move Urban forestry policies to the Natural Environment element (addressed during the 2013 Comprehensive Plan update);
- Add policies that embrace cultural diversity;
- Add policies that encourage taking proactive steps to establish a positive image for Tukwila; and
- Add policies that promote healthy living and access to nutritious food.

Roles and Responsibilities Element:

This element focuses on the social, rather than the physical, environment. It recognizes problems and offers solutions to ensure basic needs are met, safety and security provided for, and that communication is extensive and clear. It also acknowledges Tukwila’s involvement in regional issues and partnerships. The proposed changes primarily update, reorganize, consolidate and/or clarify existing

policies and implementation strategies. Issue statements that preview the policies have been added. Policies are revised to align them with priorities identified in Tukwila's Strategic Plan (2012), with added consideration of communication to diverse community with the goal of increasing involvement.

Policy changes include:

- Emphasize effective partnerships both across City departments and with a range of organizations to meet community needs;
- Enhance policies relating to emergency management planning;
- Broaden policies that relate to safety and security to include long-term environmental security;
- Add flood management policies previously found in the Utilities element;
- Emphasize increasing communication and engagement by using new techniques to build meaningful connections between the City and the diverse communities that make up Tukwila;
- Provide the public with greater access to information by increasing the City's cultural and linguistic competency in the way it does business; and
- Emphasize the benefits of regional collaboration to Tukwila.

MATERIALS AND FORMAT

The packet contains:

1. A "clean," edited version of each element that shows all the proposed additions and deletions from the strikeout/underline version;
2. A complete strikeout/underline version of the Community Image and Identity, and Roles and Responsibilities elements with all language that has been added to and/or deleted from the "base" of the current Comprehensive Plan element. This version shows the rationale for proposed changes, and lets the reader follow the revision process. Revised language is shown in a variety of colors as a number of staff reviewed and edited each element. Comments and additions reflect staff review. There is no strikeout/underline version for the Parks, Recreation and Open Space element since it is completely new.
3. A Background Report (PROS element) that provides additional supporting information for the element and the goals and policies.

These materials are intended to encourage discussion and provide background. The Comprehensive Plan document will be formatted and links to pertinent documents added after the City Council takes final action to adopt all the updated elements.

REQUESTED ACTION

The Planning Commission is asked to hold a hearing on the proposed changes to the Parks, Recreation and Open Space, Roles and Responsibilities, and Community Image and Identity Elements, develop Planning Commission recommended versions of the elements and forward them to the City Council for final action.

Parks, Recreation and Open Space

PURPOSE

Tukwila's parks, recreation and open space system provides opportunities for all residents and workers, young and old, and across all cultures and language groups to enjoy nature, gather together and exercise. This system supports healthy lifestyles, community interaction and identity, while supporting economic vitality. This system also provides for interaction with nature, protection and conservation of the environment and a walking and biking network for physical activity and transportation.

The Parks, Recreation and Open Space Element establishes a basis for decision making that is consistent with Washington's Growth Management Act, community priorities and related planning efforts and policies, which are the basis for determining the future of Tukwila's parks, recreation and open space system. State requirements and local aspirations are fulfilled by the Parks, Recreation and Open Space Background Report and Parks, Recreation and Open Space (PROS) Comprehensive Plan, which is incorporated by reference in Tukwila's Comprehensive Plan.

The Tukwila Parks, Recreation and Open Space Element includes:

- 1) A description of the existing facilities and operations of the system and intergovernmental coordination;
- 2) A summary of issues; and,
- 3) The goals, policies and implementation strategies to guide development of the desired future system.

EXISTING SYSTEM AND INTERGOVERNMENTAL COORDINATION

Park Lands

There are 32 park properties in the City's inventory totaling 273 acres. The Existing System Map shows the location of all parks and recreation resources in the system, comprising developed and undeveloped park lands. Trails, schools and recreation sites owned by other providers are also part of this system and add to the number of resources available in the City... There are also nearly 29 acres of open space lands. (Figure 1)

Open Space Network

Although not officially mapped, there is an informal and varied network of undeveloped land made up of the river channel and its banks, creek corridors, park land, landscaped yards and public street trees, and steep valley hills such as the state highway rights of way. This undeveloped land creates a green network that softens the impact of the urban environment in which we live and work. Much of this informal open space network exists and will be maintained due to community standards and environmental regulations.

Programs and Services

The City of Tukwila provides a wide range of recreational programs and public services. The Tukwila Community Center serves a vital role by providing the majority of public recreation programming and support services in the city. Along with City-sponsored programs, neighboring communities, public schools, private providers and non-profits expand the number of park and recreation related opportunities available to Tukwila residents. Starfire Sports, SeaTac Community Center, Tukwila Pool and the Matt Griffin YMCA provide additional programs in and around Tukwila.

Intergovernmental Coordination

Tukwila relies on partnerships with several organizations and local governments to provide services to area residents and to ensure

coordination with land use policies. At the crossroads of the regional trail system, Tukwila coordinates with the neighboring cities of Renton and SeaTac, and other governments including King County, for the planning, development and management of the regional trail system. Managing the city's Green/Duwamish River frontage also requires coordination with King County and local and statewide environmental policies and regulations.

The City partners with area schools to increase access to sport fields and playgrounds in areas that lack parks. The Highline and Tukwila School Districts partner with the City by leasing former school sites for park uses. In general, public schools also present an opportunity for access to recreation activities as they are well distributed in the City, especially in areas without access to park land.

In 2011 Tukwila residents voted to create the Tukwila Metropolitan Park District to fund and operate the Tukwila Pool. This independent entity provides aquatics programming at the pool facility located on Tukwila School District property. The City also partners with King County to expand park and recreation opportunities.

ISSUES

Several key issues are considered in the development of the parks, recreation and open space system over the planning period.

Connection and Access

Connectivity. The city's sloping terrain, the Green/Duwamish River and presence of busy streets and major highways all lead to physical barriers for pedestrians and cyclists.

River Access. Although there is untapped recreational potential in the Green/Duwamish River, there are limited connections to the waterfront and a need to expand river access opportunities.

These issues may be addressed either by creating additional and non-traditional opportunities in underserved neighborhoods and/or finding ways to increase transportation alternatives to serve existing recreational sites.

Disconnected and Limited Open Space Network

Open spaces are parks that protect natural system benefits such as wildlife habitat and water quality or provide for public use such as trail activities and water access. These sites include riverfront lands, wooded areas and/or steeply sloped hillsides. The environmental benefits of open spaces are also discussed in the Natural Environment element.

Green spaces and waterways are important to the City's environmental and community health and residents value the protection of these resources. If and when acquisition of property is not appropriate, maintaining open space through regulation is an option. Encouraging and supporting voluntary community stewardship efforts to further restore and preserve these areas builds community and support for that network.

Community Gathering

Spaces to Gather. Many residents come from cultures that especially value community gathering places. Having open and welcoming places for small and large groups to come together fosters a sense of community. Activities could range from socializing and celebrating to farmers markets and even gathering places in the event of emergencies.

There are currently limited areas that can accommodate large public gatherings within the park system. A large site acquisition could address this need, as well modifying existing parks to accommodate larger group activities. All the spaces will need to be well-located, safe and accessible for a wide range of ages and abilities, and contribute to the City's identity. A community-wide process could help identify the location of a large public gathering place.

Comment [RF1]: Gathering spaces could be used as central meeting places during catastrophic emergencies.

Population Growth and Changing Demographics

Preparing for future growth. The City expects significant growth over the planning period, although exactly when the growth will occur is unknown. Change is likely happen slowly during the planning period and then increase in the urban and local growth centers when the tipping point occurs in the transformation of the suburban to urban setting. Major new development is planned for the Southcenter and Tukwila South areas. New residents and visitors will require additional services and recreation opportunities

Celebrating diverse cultures. The City’s changing population base and its great cultural diversity mean that Tukwila must be able to anticipate and respond to the changing needs of its residents, in order to provide recreation services that fully serve many different backgrounds and demographics.

Access, Awareness and Affordability

Affordable and convenient opportunities. Tukwila residents desire recreational opportunities that are close to home. Residents—in particularly area youth—seek affordable places to play at convenient times and locations

Expanding awareness. Many residents are unaware of existing opportunities and benefits and there is a need to strengthen participation and involvement from the public to improve the park system. The City’s traditional means of advertising its services will need to expand beyond the recreational brochure, City web site, and community signage to reach and engage Tukwila’s busy, diverse, multi-cultural and multi-lingual population.

Maximizing capacity. Many of the City’s developed parks have limited capacity for additional features due to their small size. The open spaces are environmentally constrained and there is little land available for expanded or additional parks. Demand will continue to grow, so the

City will need creative ways of expanding recreation resources that do not require large land acquisitions.

Partnerships. Partnering with neighboring jurisdictions, private and public providers and other groups in Tukwila can be a means of increasing access to recreational opportunities and recreational capacity.

Healthier People and Places

The residents of Tukwila, along with other South King County jurisdictions, have a lower expected life span and higher incidence of chronic disease than other areas of the County. Exercise, play and access to healthy foods are all needed to create happy and healthy lifestyles.

Sustainable Maintenance

The City's park system is has a number of small facilities that are less economical to maintain and that provide less than optimal recreational function. Future improvements and acquisition decisions should be tied to maintenance needs to sustain the system.

GOALS AND POLICIES

Goals and policies guide the desired future of the parks, recreation and open space system over the planning period. Policies reflect public needs, past and current planning efforts and priorities, as well as strategic planning, design and management principles. The Tukwila Parks, Recreation and Open Space System Concept Map is the graphic representation of these goals and policies. (Figure 2)

Goal 6.1: Convenient and Connected System

Comment [JP2]: This goal is taken from Goal 1.11 (Community Image). Policies from this goal have been added where applicable.

Parks, recreation opportunities and open spaces that are close to home and/or work and that are interconnected by safe streets, off-street trails and public transportation.

Policies

- 6.1.1 Create a system of close-to-home recreation opportunities, aiming for a $\frac{1}{4}$ - $\frac{1}{2}$ -mile travel distance between most residential uses and parks and recreation areas.
- 6.1.2 Create a system of close-to-work recreation opportunities, aiming for a $\frac{1}{4}$ to $\frac{1}{2}$ mile travel distance between most employment places and parks and recreation areas.
- 6.1.3 Link parks to neighborhood gathering spots and other destinations in the community and region such as schools, neighboring jurisdictions, regional parks and natural areas, and major employment centers.
- 6.1.4 Improve the pedestrian and bicycle environment by creating safe and efficient connections across busy streets, railways and the river.
- 6.1.5 Increase physical and scenic connectivity with the Green/Duwamish River.

6.1.6 Integrate linkages to recreation areas and open spaces when planning and designing the transportation system.

6.1.7 Include the availability of public transportation with the design and provision of parks and recreation programs and **services**.

Comment [RF3]: Consistent with KC Policy DP-38 "Identify in comprehensive plans local centers, such as city or neighborhood center, transit station areas, or other activity nodes, where housing, employment and services are accommodated in a compact form and at sufficient densities to support transit service and to make efficient use of urban land."

6.1.8 Strive for a safely designed and maintained trail system.

6.1.9 Distribute public recreational facilities throughout the City so that they are easily accessible to residents, visitors, and those who come to Tukwila to **work**.

Comment [RF4]: "Neighborhood gathering spots" added in 1.2 above to ensure that 7.5.2—deleted from Neighborhoods element—is covered

Comment [RF5]: Community Image policy 1.11.1

6.1.10 Create a trail system that links significant community focal points and links the lowland and upland trails at strategic **points**.

Comment [RF6]: Community Image policy 1.11.2

6.1.11 Connect concentrations of commercial and retail activity with the trail **network**.

Comment [RF7]: Community Image Policy 1.11.4

Implementation Strategies

- Replace numerical park land level of service standard with an overall park land service area distance.
- Update the Public Recreation Overlay Comprehensive Plan designation to reflect the goals of this Element and of the Concept Map.
- Pursue trail easements in areas with natural amenities and incorporate them into a City-wide trail **system**.
- Seek trail easements from willing private property owners where no public right-of-way is available for a link in the **network**.

Comment [RF8]: Former Community Image Policy 1.11.3

Comment [RF9]: Moved from Community Image policy 1.11.16

- Consider the street sidewalk system as a link in the connecting network, when necessary.

Comment [RF10]: Formerly Community Image Policy 1.11.5

- Invest in bicyclist and pedestrian safety improvements identified in the Parks, Recreation and Open Space Plan and Walk and Roll Plan.

Goal 6.2: A Network of Green Spaces

Recreational amenities, historical sites, rivers, wetlands, creeks, and other natural resources that are connected to each other and neighboring networks of lands. This network defines Tukwila as a northwest city and includes visually significant bands of vegetation that contrast with the built environment.

Comment [RF11]: Former Goal 1.10 Community Image

Policies

6.2.1 Recognize that the City's open space network will be made up of public and private lands that provide or have the potential to provide the following functions:

Comment [RF12]: Implements MPP-En-8 &9.

- Passive recreational resources;
- Non-motorized transportation links between network lands;
- Flood control functions and stormwater detention;
- Water quality enhancement, such as biofiltration;
- Preservation of and public access to community landmarks that help make up the City's identity, including the river and historic sites;
- Urban forest preservation and enhancement, and vegetated corridors;
- Wildlife habitat and opportunities for salmon habitat enhancement; and/or
- Other public benefit.

6.2.2 Use the following as guidance to select and acquire for public purchase or donation land that:

Comment [RF13]: Adapted from Community Image Policy 1.10.5

- Provides public access to or along the river, other waterway, or a wetland;

- Provides a corridor for a trail network connection;
- Has potential to fill gaps in the park system, including under-served neighborhoods;
- Protects important natural resources;
- Would otherwise be developed for a use that will reduce the open space function of the property;
- Provides a buffer between residential areas and industrial areas, highways, and railways; and/or
- Provides other public benefit.

6.2.3 Retain and expand the open space network through acquisition, donation, easements, partnerships, and regulation.

Comment [RF14]: Former Community Image policy 1.10.2

6.2.4 Coordinate with other regional and local plans to complement and enhance the Tukwila open space network.

Comment [RF15]: From Community Image element

6.2.5 Integrate natural features, such as day lighting streams, and adding trees, shrubs and other plants into the built environment, including residential, commercial and industrial areas.

Comment [RF16]: Per CPP Urban Design and Historic Preservation Goal Statement: The built environment in both urban and rural settings achieves a high degree of high quality design that recognizes and enhances, where appropriate, existing natural and urban settings.

6.2.6 Pursue efforts that increase the public's awareness and stewardship of the City's open space resources and benefits such as volunteer events and development and distribution of information.

Implementation Strategies

- Apply a range of measures to preserve and protect the open space network, including:
 - Sensitive areas regulations;
 - Shoreline regulations;
 - Land altering regulations;
 - Landscaping regulations and
 - Tree regulations.
 - Parks Impact Fees

- Pursue acquisition and development of the high priority needs through the Capital Improvement Program (CIP) as guided by the Parks, Recreation, and Open Space Plan.
- Develop property sale and review procedures with local public and private agencies for potential open space acquisition sites.
- Maintain and protect undeveloped rights-of-way within or adjacent to parks and the open space network.
- Work with property owners and encourage non-purchase options, including conservation easements, current use assessment, and development covenants. Accept donations of properties where public benefit is anticipated or planned.
- Design site planning and subdivision standards that offer flexibility and reflect the purpose of open space network areas.
- Develop a comprehensive vision for recreation along the Green/Duwamish River Corridor.
- Update tree protection and clearing regulations that achieve open space network goal and policies.
- Pursue an urban forestry program to implement policies in the Natural Environment element of the Comprehensive Plan
- Conduct a city-wide tree inventory, and identify ways to improve and increase the urban tree canopy.
- Maximize external funding opportunities and seek matching funds from other sources for the purchase of open space lands identified for acquisition.

Comment [JP17]: Relocated from policy 1.10.9 Community Image

Comment [RF18]: Former policy 1.10.10 Community Image

Comment [RF19]: Former policy 1.10.6 Community Image

Comment [RF20]: Former policy 1.10.8 Community Image

Comment [RF21]: The vision for the Green/Duwamish river is not in the PROS Plan, but the intention to develop the plan is there. (p. 4-13)

Comment [RF22]: Tree protection and urban forestry strategies support urban forestry policies in the Natural Environment element.

Comment [RF23]: From Community Image policy 1.10.3

- Continue to work with businesses, private property owners, and volunteers to maintain and foster stewardship of open space areas.

Goal 6.3: A Sense of Community

Tukwila’s parks and recreation opportunities build community cohesion by providing places and programs for social interaction and gatherings of all sizes, with designs that strengthen community identity.

Comment [JP24]: This goal replaces Residential Neighborhoods element Goal 7.5 and adds policies from this goal as applicable.

Policies

6.3.1 Design parks and recreation facilities that encourage social interaction, and gathering of large and small groups.

6.3.2 Design parks and recreation facilities that celebrate unique features of Tukwila and that contribute to quality of life and neighborhood needs. These features should reflect neighborhood height, bulk, and scale and a small-town residential style of architecture.

Comment [JP25]: Adapted from Policy 7.5.1

6.3.3 Sponsor community events that encourage interaction between neighbors and celebrate the diversity of Tukwila.

6.3.4 Interpret local culture, history and environment throughout the system.

6.3.5 Work with Tukwila Arts Commission to integrate art throughout the City.

6.3.6 Support plans, policies, projects and programs to expand and improve the park and open space system in the Southcenter, Tukwila South and Tukwila International Boulevard areas, and seek opportunities to develop new facilities and programs that enhance the overall experience of residents, while also considering the needs of employees, business owners and visitors.

Comment [RF26]: Per 2014 Community Conversations

6.3.7 Where feasible, acquire parks to serve as buffers between residential uses and industrial areas, highways or railways.

Implementation Strategies

- Add places for social gathering by adding features in parks with existing capacity and in new facilities.
- Increase access to places for social gathering in identified focus areas of the Parks, Recreation and Open Space Plan.
- Identify and secure a suitable location for a larger scale public gathering space including but not limited to the Southcenter/Tukwila Urban Center area and the Tukwila International Boulevard area per the Parks, Recreation, and Open Space Plan.
- Develop design guidelines to ensure that uses and structures adjacent to parks recognize and complement open spaces and public amenities.
- Prepare standards and guidelines for parks and open spaces that ensure access to sunlight, a sense of security, seating, landscaping, accessibility, and connections to surrounding uses and activities.
- Work with public agencies to incorporate public spaces as an important element of major public transportation, utilities, and facilities **projects**.
- Develop strategies for public-private partnerships that will result in public open spaces to serve as focal points and settings for special events and other activities.
- Examine alternative spaces for each neighborhood in identified park access gap areas that could be used to create a neighborhood gathering **spot**.

Comment [RF27]: From Community Image policy 1.10.7

Comment [RF28]: From Community Image policy 1.6.5

- Consider locating parklets in commercial areas, such as in the vicinity of Tukwila International Boulevard and the Tukwila Urban Center/Southcenter area.
- Partner with Tukwila Village to provide a social gathering space

Goal 6.4: Opportunities for All

Tukwila’s parks, recreation opportunities and public services offer something for all ages, abilities and cultures, in settings, locations and times that are convenient to as many as possible.

Policies

- | 6.4.1 Offer flexible recreation programming that is constantly improving and responding to current trends and community desires.
- 6.4.2 Provide programs that embrace Tukwila’s many cultures, customs and interests.
- 6.4.3 Design accessible parks, facilities and programs for all ages and abilities.
- | 6.4.4 Increase the capacity at existing parks and recreation facilities to maximize use and expand public access.
- 6.4.5 Provide indoor and outdoor spaces designed for increased access and flexibility of use.
- 6.4.6 Consider future growth needs and planned density when providing recreation opportunities.
- 6.4.7 Expand program options through enhanced partnerships with businesses, organizations and through volunteerism.

Implementation Strategies

- Use innovative outreach strategies to determine community desires and priorities in developing and locating program offerings
- Add places for unstructured play by adding features in parks with existing capacity as identified in the Parks, Recreation and Open Space Plan.
- Increase access to unstructured play in identified focus areas of the Parks, Recreation and Open Space Plan.
- Continue to seek locations for new sports fields and ball courts at sites with adequate capacity as identified in the Parks, Recreation and Open Space Plan.
- Partner with local school districts including Highline, Tukwila, and Seattle; Tukwila Metropolitan Park District; King County, neighboring jurisdictions, and other providers to improve community access to programs and services during non-school hours.
- Identify locations and funding for a facility serving the Tukwila International Boulevard area.

Goal 6.5: Inviting and Affordable

Parks and facilities that are safe, well maintained and clean, and programs and services that are welcoming and accessible for all people.

Policies

6.5.1 Design parks and public spaces using accepted public safety standards such as Crime Prevention through Environmental Design Principles (CPTED) or Defensible Space.

6.5.2 Reflect the highest standard of design quality in public developments to enhance neighborhood quality and set a high design standard for private development.

Comment [RF29]: From Residential Neighborhoods element

6.5.3 Develop park master plans or site designs that guide all major park improvements and that achieve cohesive design and efficient phasing of projects.

6.5.4 Involve the community in all aspects of project and program planning and implementation.

6.5.5 Involve community partners and volunteers in the construction and maintenance of parks to increase the sense of public ownership and reduce City costs.

6.5.6 Increase access to affordable, free or reduced cost programs and services.

6.5.7 Expand awareness of the full range of program offerings and recreation options made available by the City and others.

6.5.8 Maintain parks and public spaces so that they are safe, clean, and welcoming.

Implementation Strategies

- Develop and implement updated park design guidelines and policies.
- Expand recreation programming and services in identified focus areas of the Parks, Recreation and Open Space Plan, using a combination of

mobile programming, classes and activities held at City-owned and school district-owned locations, and other sites as appropriate.

- Refine the cost-recovery framework to increase affordability of all programs.
- Pursue alternative service delivery models, such as mobile programming at employment areas, to enhance programming options and convenience.
- Partner with Highline, Seattle and Tukwila school districts, Tukwila Metropolitan Park District, King County, neighboring jurisdictions and other providers to improve community access to programs and services.
- Expand and enhance volunteer programs and opportunities
- Expand and diversify outreach efforts to increase awareness of and involvement in parks programs.

Goal 6.6: Healthy People and Places

Parks and recreation opportunities that promote healthy, active lifestyles are designed and managed to engage and enhance the natural environment and the local economy.

Comment [RF30]: Reflects focus on healthy living and food access that is expressed in Puget Sound Regional Council's Vision 2040/Multi-County Planning policies and the King County Planning Policies. Food access policies adapted from Federal Way. Healthy food access requested by City Council during 2013 Comp Plan review, and at 2014 Community Conversations.

Policies

- 6.6.1 Provide services for all ages to encourage community members to try new activities and build a habit of healthy living.
- 6.6.2 Promote healthy food choices and active living programs as a central focus for community education
- 6.6.3 Ensure that projects and programs create a social, economic and environmental benefit to the community.

6.6.4 Leverage the park, recreation and open space system to meet the needs of the residents while considering economic development and needs of visitors, business, and employees.

6.6.5 Provide public education resources and volunteer opportunities to promote understanding and appreciation of Tukwila's natural environment and river ecosystem while building an environmental stewardship ethic in the community.

6.6.6 Encourage and support the use of public lands for urban agriculture activities.

6.6.7 Promote urban agriculture activities through existing and new programming and partnerships.

6.6.8 Consider long-term management, operations and maintenance needs when implementing new projects and programs.

6.6.9 Employ best practices in managing facilities, parks and open space areas and provide continuing education for City staff on these practices.

Implementation Strategies

- Provide accessible programs and classes that promote healthy activity and food choices for residents of all ages.
- Develop a volunteer project database to serve as a clearinghouse for citywide volunteer opportunities.
- Work with volunteer organizations and the City of Tukwila Park Commission to identify ways to strengthen the park system.

- Continue to provide a variety of volunteer programs, nature walks and interpretive services, as well as use of social media and public outreach, to foster long-term support and stewardship.
- Create an environmental stewardship staff position to coordinate with other City Departments and volunteer organizations.
- Increase environmental stewardship and awareness by offering food system and urban agriculture programs and classes. Identify joint-use agreements for publicly or privately-owned sites for uses such as urban farms, community gardens and pea patches.
- Seek development incentives, grants, and other funding sources to support development of urban agriculture sites and programming.
- Review development regulations for barriers to implementing urban agriculture activities.
- Identify the preferred location for an additional community garden, which may include a children’s learning garden.
- Encourage and support farmers’ market opportunities that are accessible to all residents.
- Develop and implement system-wide environmental strategies for management and operations.
- Co-locate public infrastructure, environmental and recreational projects where practicable.
- Conduct maintenance efficiency improvements to better align smaller parks with the way these sites are used by the public.

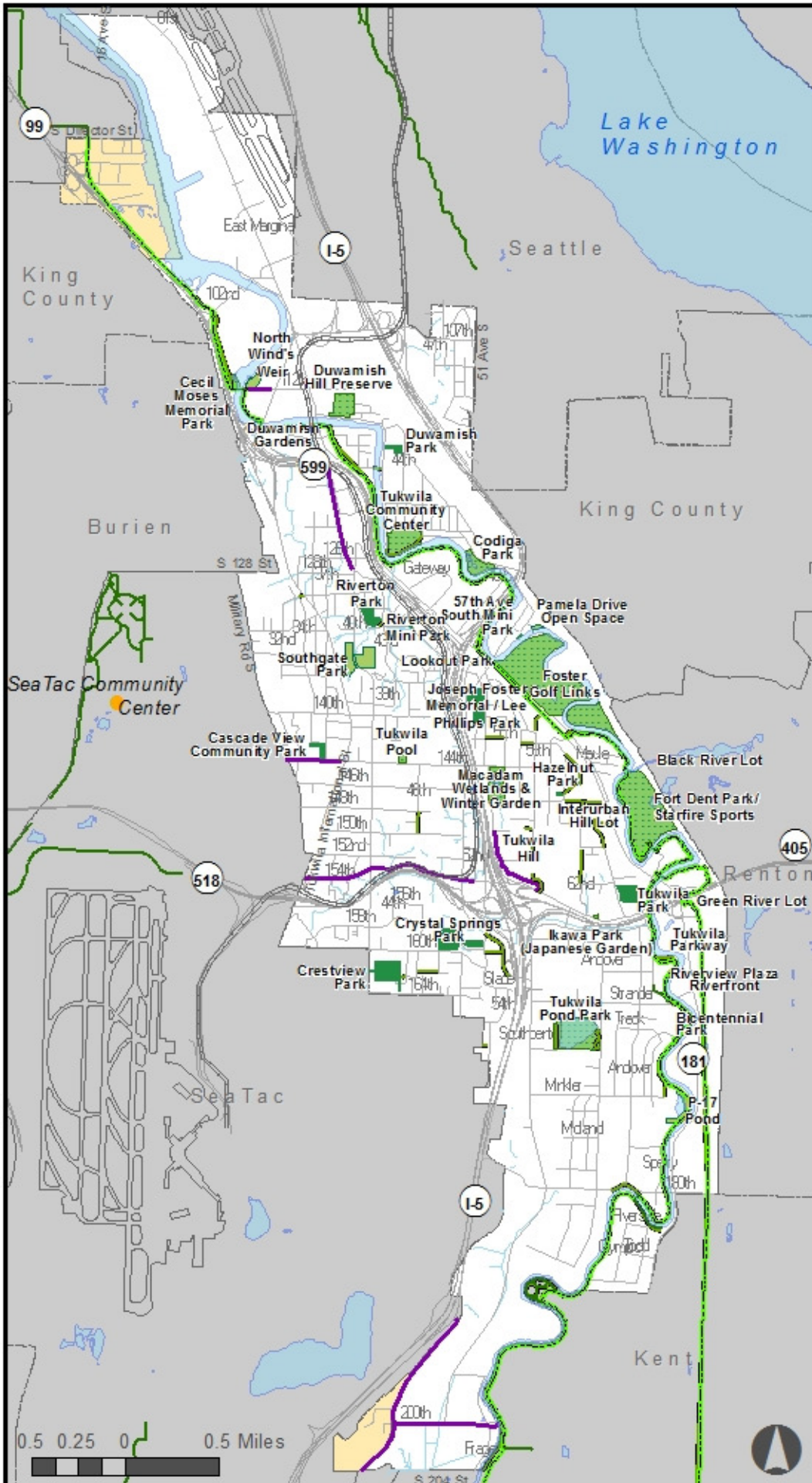
Comment [RF31]: Adapted from Multi-County Planning Policy-En-1

- Develop and use integrated pest management plans for all parks with the least hazard to people, property and the environment.
- Regularly maintain and monitor natural areas to control invasive species and other impacts.
- Incorporate designs with green infrastructure, water and energy efficiency, recycling, waste prevention and low impact design storm water management that reduce environmental impacts.
- Implement recycling opportunities at all parks and facilities.



PROS Existing System Map

Figure 1



Legend

Existing Trails

- Other City
- King County
- Tukwila
- Bike Routes

Parks

- Local Park
- Open Space
- Special Use Park

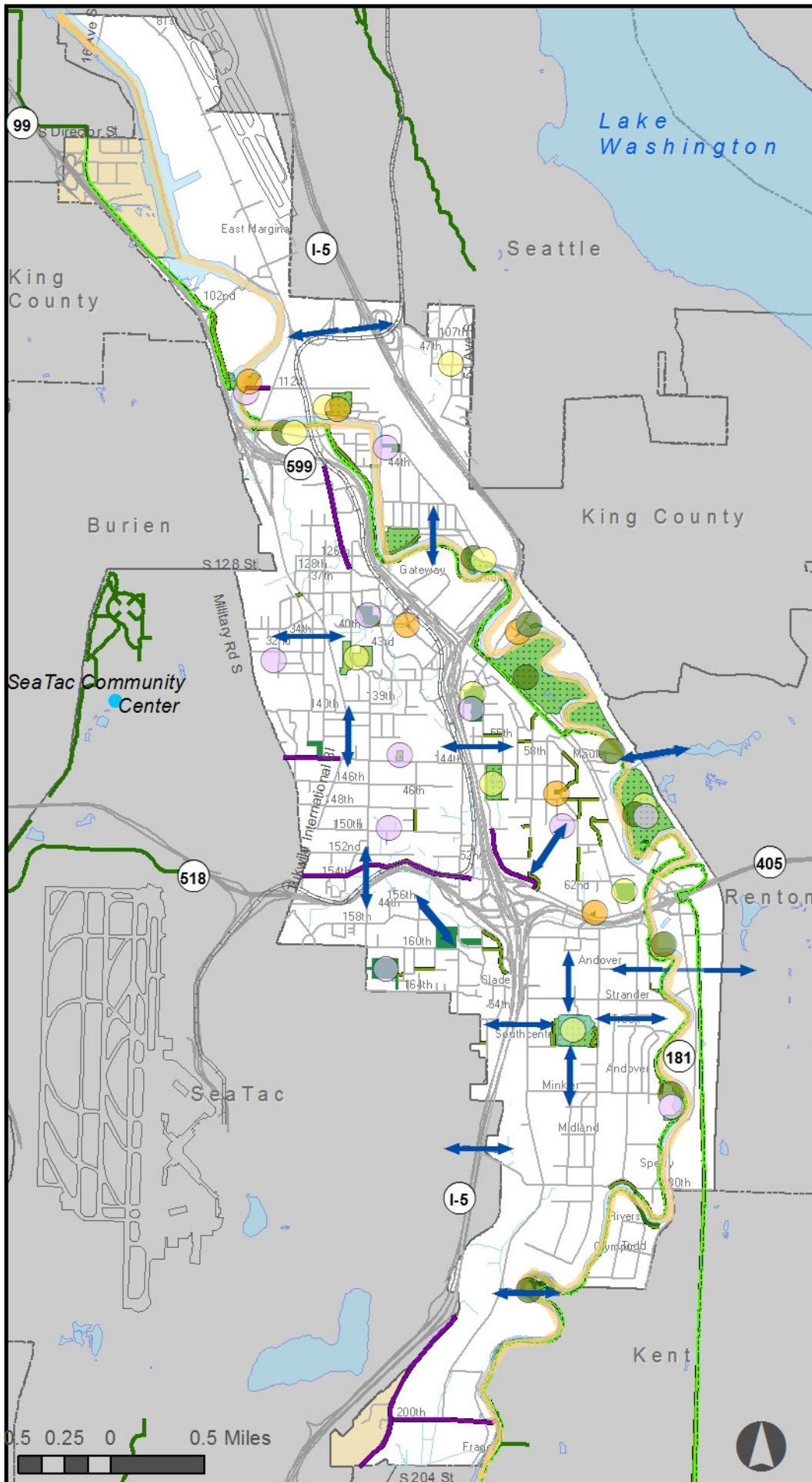
Roads

- Roads
- River / Streams
- Annexation



PROS System Concept Map

Figure 2



Legend

Project Type

- Expanded Capacity
- Partner Sites
- Riverfront Projects
- Sustainable Stewardship

Connections

Corridor Plan

Existing Trails

- Other City
- King County
- Tukwila
- Bike Routes

Parks

- Local Park
- Open Space
- Special Use Park

Roads

- Roads
- River / Streams
- Annexation

ATTACHMENT A.2

CITY OF TUKWILA

COMPREHENSIVE LAND USE PLAN

**PARKS, RECREATION AND OPEN SPACE BACKGROUND
REPORT**

2015 GROWTH MANAGEMENT ACT

UPDATE TO THE COMPREHENSIVE PLAN

Table of Contents

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I INTRODUCTION AND SUMMARY

The State of Washington's Growth Management Act (GMA) provides comprehensive guidance for land use, development and public participation throughout the state, including goals specifically for parks and recreation. Among all 14 goals, the State's goal for open space and recreation is: "Retain open space, enhance recreational opportunities, conserve fish and wildlife habitat, increase access to natural resource lands and water, and develop parks and recreation facilities."

A parks and recreation element remains officially optional since the State of Washington did not provide funding to assist in developing local elements when this was added to the GMA. However, the GMA recognizes the significance of parks, recreation and open space and it is important to plan for these systems.

Tukwila recognizes the importance of parks, recreation and open space opportunities to the overall well-being of the community, and has chosen to prepare a parks, recreation and open space element for its Comprehensive Plan. Per the GMA, a jurisdiction's parks and recreation Comprehensive Plan element shall be consistent with the city's capital facilities plan. This element shall include:

- Goals and policies to guide decisions regarding facilities;
- Estimates of park and recreation demand for at least a ten-year period;
- An evaluation of facilities and service needs; and
- An evaluation of intergovernmental coordination opportunities to provide regional approaches for meeting park and recreation demand.

The Parks, Recreation and Open Space Element Background Report supports the state-wide goal and follows related guidance found in the Multi-County Planning Policies, King County's Countywide Planning Policies and other elements of Tukwila's Comprehensive Plan. This Report summarizes conditions facing the existing parks, recreation and open space system. It includes a description of relevant planning policies, the City's park system and a summary of key issues identified through an analysis of the existing system and feedback from the public. Together, this information forms the basis for parks, recreation and open space planning in the Comprehensive Plan's Parks, Recreation and Open Space Element.

The Background Report and Comprehensive Plan Element are largely based on community discussions that occurred during Tukwila's Parks, Recreation and Open Space (PROS) Plan, adopted February 2014. The PROS Plan included opportunities for public engagement throughout the planning process. This process and its creative forms of discussion encouraged involvement from a wide cross section of the city. These activities reached specific audiences, targeted and broad, and collected ideas from both involved citizens, and those who have been outside of past planning efforts. Comments from two Community Conversations meetings, held in March 2014, also provide input.

II INTEGRATION WITH OTHER PLANNING EFFORTS

This Parks, Recreation and Open Space Element supports other related planning efforts including the State's GMA, Vision 2040, King County Countywide Planning Policies and Tukwila's Capital Facilities Element.

The Growth Management Act also requires the protection of resource lands - those lands that have "long-term commercial significance" for agriculture, fisheries, timber production and mineral extraction. Since Tukwila does not have lands used by resource-based industries, goals and policies for these types of lands are intentionally absent from this chapter. Although agricultural activity was practiced until recently in the newly annexed Tukwila South area, the area is being developed for urban uses, and agricultural activity has ceased.

The Growth Management Act allows the use of non-regulatory measures to protect or enhance functions and values of critical areas. These may include public education, stewardship programs, pursuing grant opportunities, joint planning with other jurisdictions and non-profit organizations, and stream and wetland restoration activities. Tukwila has been employing all of these measures and the updated Chapter contains goals and policies addressing them.

Growth Management Act

The Growth Management Act (GMA) requires parks and open space Comprehensive Plan elements to include estimates of park and recreation demand for at least a ten-year period based on adopted levels of service and population growth. Tukwila's Parks, Recreation and Open Space (PROS) Plan, is the primary background source for the Parks, Recreation and Open Space (PROS) element of the Comprehensive Plan. By adopting the Parks, Recreation and Open Space Plan (PROS) Plan, the City assesses recreation demand through an analysis of access to park sites amenities and services throughout the system. Those areas that lack access to the specified facility or feature within the desired distance are considered to have a gap in service. This analysis is based on a typical walking or biking distance to reach parks, generally a ¼- to ½-mile distance or a five to ten minute travel time.

Vision 2040 (Multi-County Planning Policies) and King County County-wide Planning Policies

Vision 2040 (Multi-County Planning Policies) articulates the growth strategy for the Puget Sound region. This direction is reflected King County's Countywide Planning Policies which, in turn, frame how the comprehensive plans of the County, and all cities and towns within the County, will be developed and coordinated. Policies related to parks, recreation and open space are presented below and inform the overall direction of the Parks, Recreation and Open Space Element.

- The quality of the natural environment in King County is restored and protected for future generations.
- The Urban Growth Area accommodates growth consistent with the Regional Growth Strategy and growth targets through land use patterns and practices that create vibrant, healthy and sustainable communities.
- King County grows in a manner that reinforces and expands upon a system of existing and planned central places within which concentrated residential communities and economic activities can flourish.

- The built environment in both urban and rural settings achieves a high degree of quality design that recognizes and enhances, where appropriate, existing natural and urban settings
- The region is well served by an integrated, multi-modal transportation system that supports the regional vision for growth, efficiently moves people and goods, and is environmentally and functionally sustainable over the long term.
- A well-integrated, multi-modal transportation system transports people and goods effectively and efficiently to destinations within the region and beyond.
- County residents in both urban and rural areas have access to the public services needed in order to advance public health and safety, protect the environment, and carry out the Regional Growth Strategy.

Capital Facilities Element

A major concept of the GMA and capital facilities planning is concurrency i.e. that specific public facilities will be available when the impacts of development occur, or within ten years of development. This is achieved through standards and fees. Capital facilities for parks are reviewed, prioritized and funded through the City's regular Capital Improvement Program (CIP) process. The capital facilities policies that are addressed in the Parks, Recreation and Open Space Element include:

- The design of infrastructure improvements shall include conservation of resources, such as water reuse and energy-efficient electric fixtures.
- Minimizing the costs of maintaining, operating and other life cycle costs shall be used as a criterion in the design and funding of any capital facility.
- The design and construction of capital projects shall:
 - Use best practices for a crime free environment;
 - Create high quality built places;
 - Have a strong landscape component;
 - Maximize environmental and economic benefits;
 - Minimize environmental costs; and
 - Promote public health by providing opportunities for safe and convenient daily physical activity.

III Existing System and Key Issues

The City of Tukwila's parks system inventory includes 32 parks totaling 273 acres (Table 1). The Existing System Map shows the location of all parks and recreation resources in the system, comprising developed and undeveloped park lands. (Figure 1)

Tukwila's developed parks function as either local parks or special use parks. There are also nearly 29 acres of open space lands.

- **Local Parks:** Local parks provide for a range of opportunities, such as soccer or playground play, and are generally intended to serve the surrounding neighborhood.
- **Special Use Parks:** As their name suggests, special use parks focus on a unique or singular attraction such as a water feature, garden or community center. These park types vary in size according to the amenity that they showcase.
- **Open Space:** Open spaces are parks that protect natural system benefits such as wildlife habitat and water quality. Open space sites can also provide for public use such as trail activities, education and interpretation and water access. These sites include riverfront lands, wooded areas and/or steeply sloped hillsides.

Table 1: Tukwila's Existing Park Land

	Total Parks	Total Acreage
Local Parks	10	48.1
Special Use Parks	10	196.2
Open Space	12	28.8
<i>Total</i>	32	273.1

The City currently partners with several neighboring jurisdictions, as well as public and private agencies locally and throughout the region to provide recreation opportunities for Tukwila residents. Trails, schools and recreation sites owned by other providers are part of the system and add to the number of resources available to Tukwila residents, businesses and visitors. Some features such as the Interurban Trail are a regional resource and require collaboration with King County and neighboring jurisdictions. These partnerships are critical to meeting the goals and policies of the Parks, Recreation and Open Space Element.

Key Issues

Several issues will impact Tukwila's park, recreation and open space system over the ten year planning horizon.

Diverse Community with Changing Needs. The Tukwila's population is constantly changing as families and individuals, including refugees and immigrants from all over the world, enter the United States, begin their new lives in Tukwila, and join existing residents. The dynamic nature of the population brings constantly evolving interests and needs which impact the way parks are used and the types of programs that are desired. Many, especially members of the city's diverse language groups, feel that the City should play a larger role in providing services in different languages and that meet varied cultural needs. The language barrier has limited some residents in using parks and programs, or from knowing what resources are available.

Population Growth

Tukwila's population has experienced an average annual growth rate of 0.9% between years 2000 and 2011. This is similar to the county-wide average but only about one-third the rate of growth in the nearby jurisdictions of Renton, Kent and Burien. The city's Strategic Plan projects a future population of nearly 23,000 by 2030, based on a 1.1% average annual growth rate. Per King County's adopted Growth Targets, Tukwila and its proposed annexation area shall provide zoned capacity for 5,300 net new housing units by 2031.

Lack of Access to Local Parks and Recreation Areas. Based on public feedback, having nearby and convenient parks and recreation opportunities (between a ¼- to ½-mile distance) that are connected to homes, schools and other destinations is one of the community's most important needs. However, several locations in the city are farther from ¼ to ½-mile from local parks and schools.

Poor connectivity Poor street connectivity between east and west Tukwila may contribute to Tukwila's lower than average bike and walking commuter rate. Many Tukwila's parks, as well as the Tukwila

community center, are located on the east side of the Green River, or east of I-5. Due to the poor connectivity, these parks are somewhat inaccessible for residents on the west side of the city. Currently, South 144th Street provides the primary access to link the two sides of the city. The Southcenter Subarea Plan calls for breaking up lengthy blocks, and retrofitting streets to create more connected and walkable neighborhoods, which would help this area of Tukwila

Higher poverty level

Tukwila residents—with a median household income of \$43,887 (US Census, 2007-2011 American Community Survey 5-Year Estimates)—earn significantly less than the King County average of \$68,778. Notably, 21.2% of families are below the poverty level. The high poverty level indicates there may be a potential need in Tukwila for the parks and recreation system and programs to play a role in providing “safety net” services. Low income families may have limited transportation choices. Therefore, the City will need to consider carefully how families in need will gain access to these services, not only through pricing policies but also in choosing locations where the services are provided.

More residents overweight or in poor health. Based on data compiled for Tukwila’s Strategic Plan, more Tukwila residents have un-met health needs or are overweight or obese than the King County average overall. Sixty-five percent of adults in the Tukwila/SeaTac area are overweight or obese and 16% have unmet medical needs.

Constrained spaces. Many of the city’s developed parks are small and built out. The open spaces are environmentally constrained and there is little land available for expanded or additional parks in or near residential neighborhoods. Some sites, such as Riverton Park and Crestview Park, have the potential to accommodate additional recreation facilities and activities, but many others do not.

Condition of open spaces. Tukwila’s open space lands are a patchwork of small and disconnected spaces found predominantly along the Green/Duwamish River. Collectively, all of these sites hold value for surface water mitigation and water quality, wildlife habitat and scenic and recreation-based benefits and there is a need to manage these spaces as an integrated system.

Lack of spaces for social gathering. Many residents come from cultures that especially value and desire open and welcoming places to gather in small or large groups for socializing and celebrating. There are currently limited areas that can accommodate large public gatherings within Tukwila’s park system.

Unaffordable and inconvenient recreational opportunities. Residents feel strongly that recreation services and programs should be more affordable. Many also feel that programs and classes should be more flexible and available at different times and formats. Many of Tukwila’s parks, as well as the Tukwila Community Center, are located on the east side of the Green River, or east of I-5. Due to the poor connectivity, these parks are somewhat inaccessible for residents on the west side of the city.

IV Future Needs

The City’s Strategic Plan projects a future population of nearly 23,000 by 2030. King County’s Growth Targets require that Tukwila provide the zoned capacity for 4,800 new households by 2031. The City is directing much of this future growth to Tukwila South, as well as redevelopment efforts in the

Southcenter/Tukwila Urban Center area. However, matching the needs of this future population will be challenging due to limited opportunities to add additional acres to the park system.

Approach

Tukwila's approach to meeting future needs is to intensify underdeveloped lands and maximize the potential of existing resources, while partnering with local and regional providers to offset demand. Some existing parks have additional capacity for new recreational facilities, or can be improved to increase use. Based on this approach, the City addresses recreation demand for the planning period through an analysis of park and recreation area access for existing and planned land uses throughout the system. Areas that lack convenient access to these places now and into the next ten years are considered to have a gap in service. The City identifies "convenient access" as the typical walking or biking distance most people are willing to travel to reach a park. This is generally a ¼- to ½-mile distance.

In addition to having access to local parks and schools and recreational programming, residents desire the following five close-to-home recreational activities: 1) walking and biking; 2) social gathering; 3) organized sports; 4) unstructured play; and 5) river access. Management and protection of open space is another need identified in this Report and the Parks, Recreation and Open Space Element. The analysis used GIS and the City's street system and trail network data to simulate the path of travel for pedestrians and bicyclists. It takes into account physical barriers to access, including incomplete or disconnected street networks and the Green/Duwamish River, as well as lack of park access points to give a more realistic assessment of the park system that is based on the way people actually get to parks.

The following discussion provides an overview of needs and recreation demand over the planning period. Identified gap areas indicate the general location where demand for parks and recreation activities are greatest. Figures illustrate the general geographic location of the gap areas graphically, as well as the summary of the future system concept.

Nearby Access to Local Parks and Schools

Parks in general provide benefits to residents and visitors and contribute to overall quality of life, positively impact property values and make Tukwila more attractive for business. However, local parks and schools provide a wider range of recreation opportunities than special use parks and open spaces give, offering more comprehensive park benefits for residents.

Five locations in the city are greater than a ¼- to ½-mile service area distance to local parks and schools. These locations indicate where improved access is needed over the next ten years. (Figure 2)

- P2: Rail lines and the hillside cut off this location in the Ryan Hill neighborhood from the rest of Tukwila. The gap is close to Seattle's Kubota Garden Park—however, there are no public school sites nearby.
- P5: There are no local parks near this location in the Foster neighborhood, but Foster High School and Showalter Middle School are in close proximity and provide sports fields, courts and playgrounds. Tukwila Pool is also nearby but does not offer the types of amenities available at local parks.
- P7: Crystal Springs Park is a local park close to this McMicken location, but there is no public access to its western parcel from the west side. There are also no public schools in close proximity.

- P8: This Tukwila Hill location has a higher than average density of housing but lacks convenient access to any local parks or schools. Tukwila Park is the closest local park, but it is not within the desired ¼- to ½-mile distance. The multi-purpose fields and playground at Tukwila Elementary School are nearby, but they lack direct access from this location.
- P10: Tukwila South has potential to accommodate a range of different land uses, including residential development. There are currently no parks or schools to serve this area.

Recreational Programming

The Tukwila Community Center provides the majority of public recreation programming and support services in the city. Along with City-sponsored programs, neighboring communities, public schools, private providers and non-profits expand the number of park and recreation related benefits available to Tukwila residents.

There is a need for expanded recreation programming and services in several locations using a combination of mobile programming with classes and activities held at City-owned and school-owned locations. Environmental education, community gardening and skill-building programs can all occur within parks. In particular, the City should focus attention on the following seven focus areas. (Figure 3)

- PG1: Continue to offer programming at the Tukwila Community Center.
- PG2: Consider adding programming at Cascade View Elementary School.
- PG3: Consider partnering with Tukwila's Metropolitan Park District (MPD) to add non-aquatic programs at Tukwila Pool, and partner with schools to provide programming at school-owned property during non-school hours.
- PG4: Partner with Thorndyke Elementary School to consider adding programming during non-school hours.
- PG5: Consider offering mobile programming in nearby parks to meet the needs of this area.
- PG6: Partner with Tukwila Elementary School to consider adding programming during non-school hours.
- PG7: Demand for programming and public services in the Southcenter/Tukwila Urban Center area will continue to increase in the future as new residential growth occurs. Consider traditional place-based offerings, such as programming at a park or building, as well as alternative options such as mobile programming, to meet the needs of this area.

Walking and Biking

Walking and biking are among the most popular and desired activities in Tukwila. Tukwila's Green River Trail is the City's primary trail system, providing a north/south connection along the Green/Duwamish River. The Interurban Trail provides access to neighboring cities. Several railways and rail branches have potential for future use as trails. However, busy streets, the Green/Duwamish River, and steep slopes create safety barriers to pedestrians and cyclists in reaching parks. In addition, there are few east/west cross city connections.

There are ten areas where convenient and safe walking and biking access is needed over the planning period. (Figure 4) These broad locations are greater than ¼- to ½-mile from the Green River Trail. They also also highlight connections-- identified in the Tukwila's Walk and Roll Plan and supported by public demand-- that could greatly improve access for walking and biking connectivity.

- WB1: Connect the Tukwila Community Center from the south and west through a modification to the Allentown Bridge, or new pedestrian/bicycle bridge.
- WB2: Cross Tukwila International Boulevard to access Southgate Park.
- WB3: Cross South 144th Street and connect north/south to improve access to Cascade View Community Park.
- WB4: Connect opposite sides of State Highway 518.
- WB5: Cross I-5 and connect east/west.
- WB6: Cross I-5 near the Southcenter Mall.
- WB7: Connect the Southcenter Mall and Southcenter Transit Center with the Green River, Interurban, and Lake to Sound trails. This linkage will connect with the Sounder Commuter Rail Station and the City of Renton via a pedestrian walkway and bridge over the Green River.

Social Gathering

Opportunities and places that allow for socializing and gathering strengthen the social fabric. Many residents feel that these activities are central to a sense of community and overall feeling of well-being. Tukwila's diverse cultural groups also desire both formal and informal settings to meet, celebrate and socialize. Places and programs that offer youth sports are some of the most needed types of offerings. Five areas have a greater need for nearby places for social gathering or to hold community events. A combination of picnic areas and shelters, plazas and other supporting amenities should be added to these areas to meet this identified need. (Figure 5)

- SG1: Add picnic areas and/or an open lawn when developing Ryan Hill Park.
- SG2: Partner with Cascade View Elementary School to provide space for public gathering during non school hours.
- SG3: Create a small "parklet" or seating area along public street frontage.
- SG4: Improve access to Tukwila Elementary School to accommodate this type of activity.
- SG5: Improve access to the picnic tables and shelter at Tukwila Pond Park as called for in planned improvements to the site.

Organized Sports

Most parks do not offer the variety of organized sports facilities, such as sport fields and ball courts, required to meet the needs of nearby residents. Residents desire open and available soccer fields, with a decrease in interest for fee-based leagues. Services and programs for children and places to play nearby are especially needed in Tukwila. Residents—particularly area youth—seek affordable places to play.

There is unmet demand for sports such as indoor/outdoor soccer and basketball throughout Tukwila. With limited space to add new facilities, the City should continue to partner with organizations such as school districts and Starfire Sports for providing access to sports facilities and programs. Special attention should be placed on two focus areas that currently have the least amount of access to organized sports.

(Figure 6)

- OS1: Partner with Rainier View Elementary School to allow public use of school facilities during non school hours.
- OS2: Improve access to Tukwila Elementary School, and partner with the district for use of school facilities during non- school hours. Programming at Starfire Sports would also be convenient to this location.

Unstructured Play

There is unmet demand for unstructured play throughout the city. The City should create more places for safe, unstructured play through new features and partnerships in areas that lack convenient access.

(Figure 7)

- U1: Add a nature play area with development of Ryan Hill Park.
- U2: Partner with McMicken Heights Elementary School for use of school facilities during non school hours.
- U3: Improve access to Crystal Springs Park and add a nature play feature to this park.
- U4: Improve access to Tukwila Elementary School to allow for use of school facilities during non-school hours.

River Access

Tukwila residents have a strong connection with the Green/Duwamish River and desire expanded opportunities to access and enjoy the river. In some ways, Tukwila is defined by the Green/Duwamish River which runs the entire length of the city. Many of the City's parks and historic sites are located on or adjacent to this waterway. The Southcenter Subarea Plan calls for increased access and connectivity to the river. It calls out a bridge to connect with the Sounder Station and future park near this location on the east bank of the river.

Over the planning period, the following general locations will need greater connectivity to the river.

(Figure 8)

- R1: Work with willing property owners to identify opportunities to connect to the river in this general location west of Starfire Sports/Fort Dent Park.
- R2: Implement planned trail within this general area east of SR 99 to increase connectivity to the river.

Open Space

The State of Washington requires that all cities planning under the Growth Management Act (GMA) identify "open space corridors" useful for recreation, wildlife habitat, trails, and connection of critical areas (or, as defined in Tukwila, sensitive areas). The word "corridors" tends to imply a passageway, whereas

Tukwila recognizes that movement through the entire open space corridor is not necessary. The City, therefore, chooses to identify an “open space network” that consists of public and privately owned lands.

A network of open space is a concept that comes from the State’s Growth Management Act, and was developed through the Tukwila Tomorrow process that developed the 1995 Comprehensive Plan. The presence of a high quality natural system – interconnected and accessible for recreation, where appropriate – is part of the overall quality of life goal for the City of Tukwila and is a county-wide goal for all urban areas within Puget Sound.

Based on these requirements and in alignment with community priorities, an interconnected open space network is needed in Tukwila. The City should identify properties that would increase greenway and/or habitat and park land connectivity through inventory of desirable properties and through conversations with willing property owners and/or partnering with other land managers.

Of the most defining features of this network is the Green/Duwamish River. In keeping with the goals of the open space network, a separate corridor management plan is needed to enhance and protect the Green/Duwamish River Corridor. The plan should provide direction for integrating trails, street and river crossings and riverfront parks along the corridor, as well as a prototype design for public and private spaces along the river. Locations and recommendations specified in the Shoreline Master Program should be included in development of this vision.¹

Future Concept

A summary graphic shows the Parks, Recreation and Open Space system concept map, and incorporates the preceding discussion of future needs. (Figure 9)

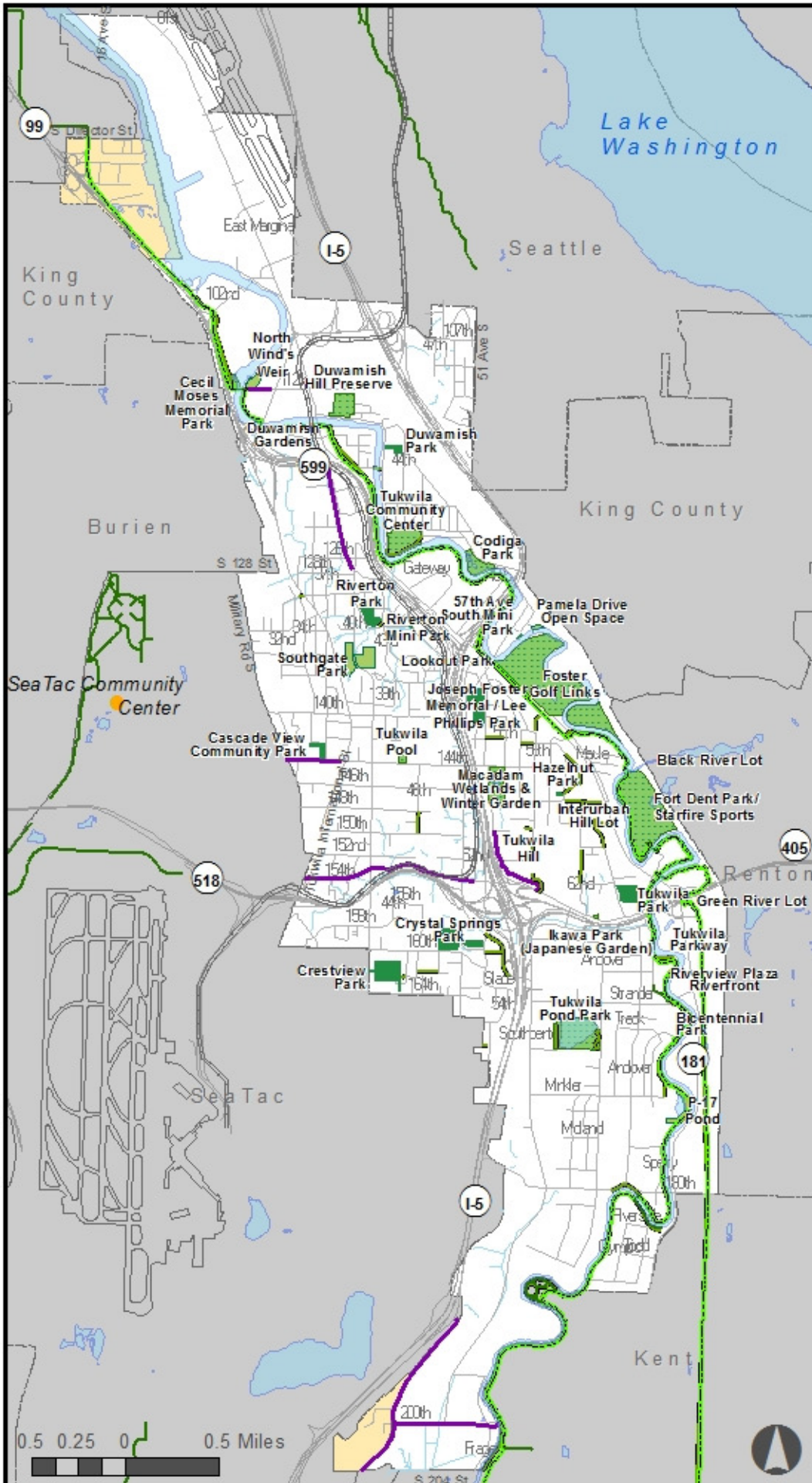
¹Identification of lands as part of the open space network does not restrict the use of the land to public recreation. Identification means that these lands have value to the network. Private use would preserve that value whether it’s a sensitive area (critical area as defined by the State) has an identified public access function, or has a significant vegetative/topographic function. In addition, land identified within the network shall have high priority for future public purchase of lands for recreation/open space.

V APPENDIX



PROS Existing System Map

Figure 1



Legend

Existing Trails

- Other City
- King County
- Tukwila
- Bike Routes

Parks

- Local Park
- Open Space
- Special Use Park

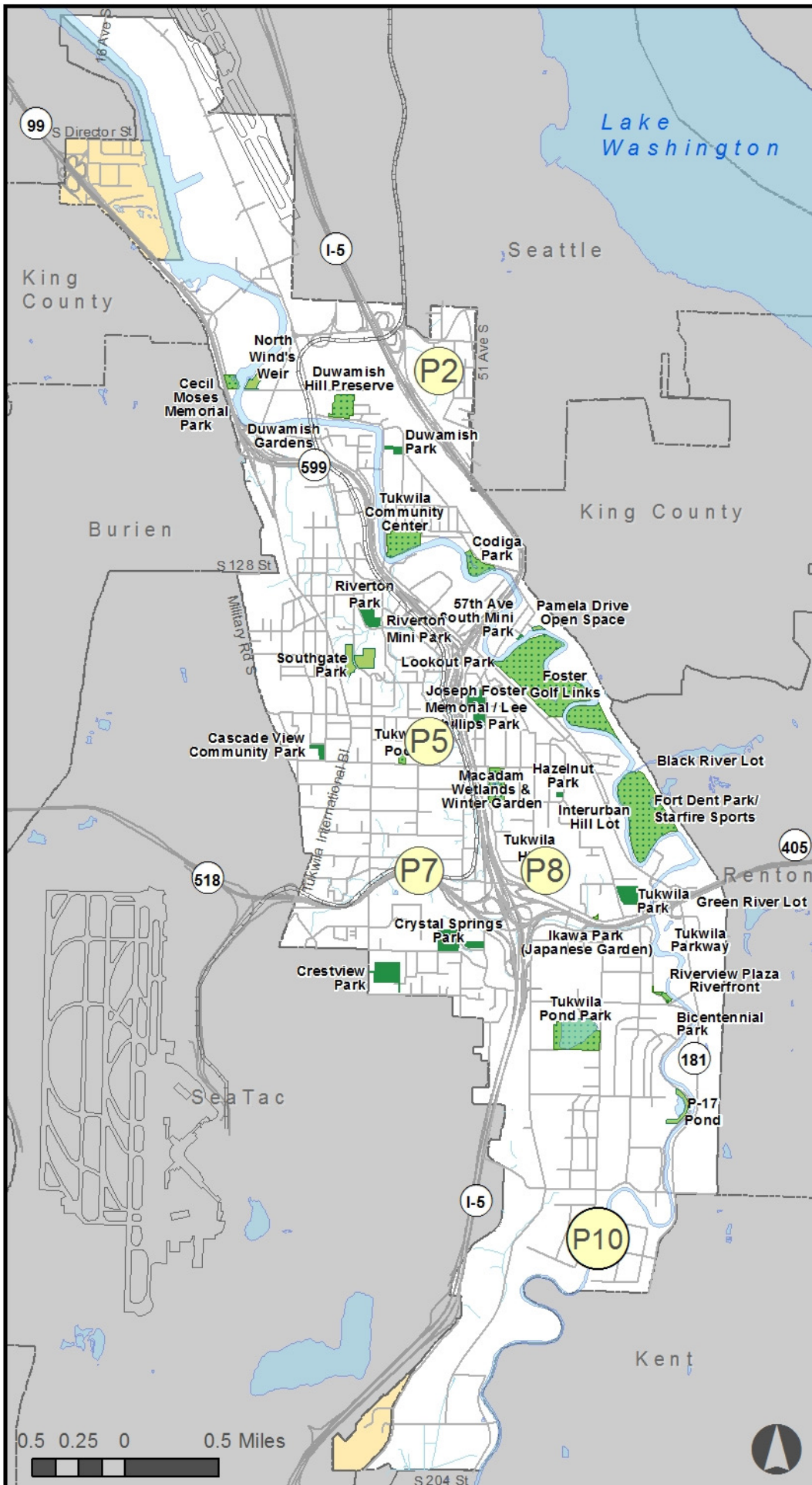
Roads

- Roads
- River / Streams
- Annexation



Access to Parks Gap Areas

Figure 2



Legend

Parks

- Local Park
- Open Space
- Special Use Park

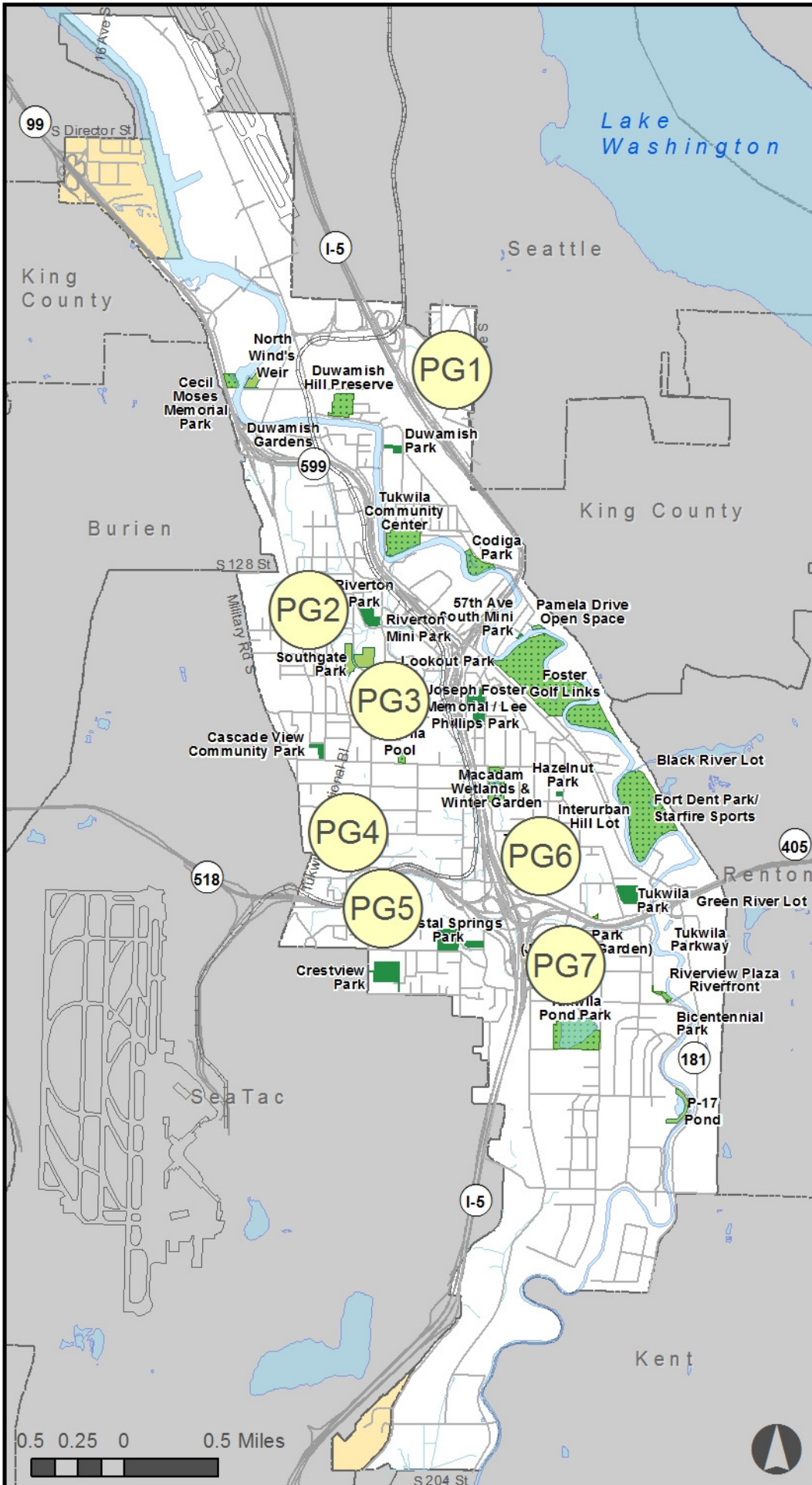
Roads

- Roads
- River / Streams
- Annexation



Programming Focus Areas

Figure 3



Legend

Parks

- Local Park
- Open Space
- Special Use Park

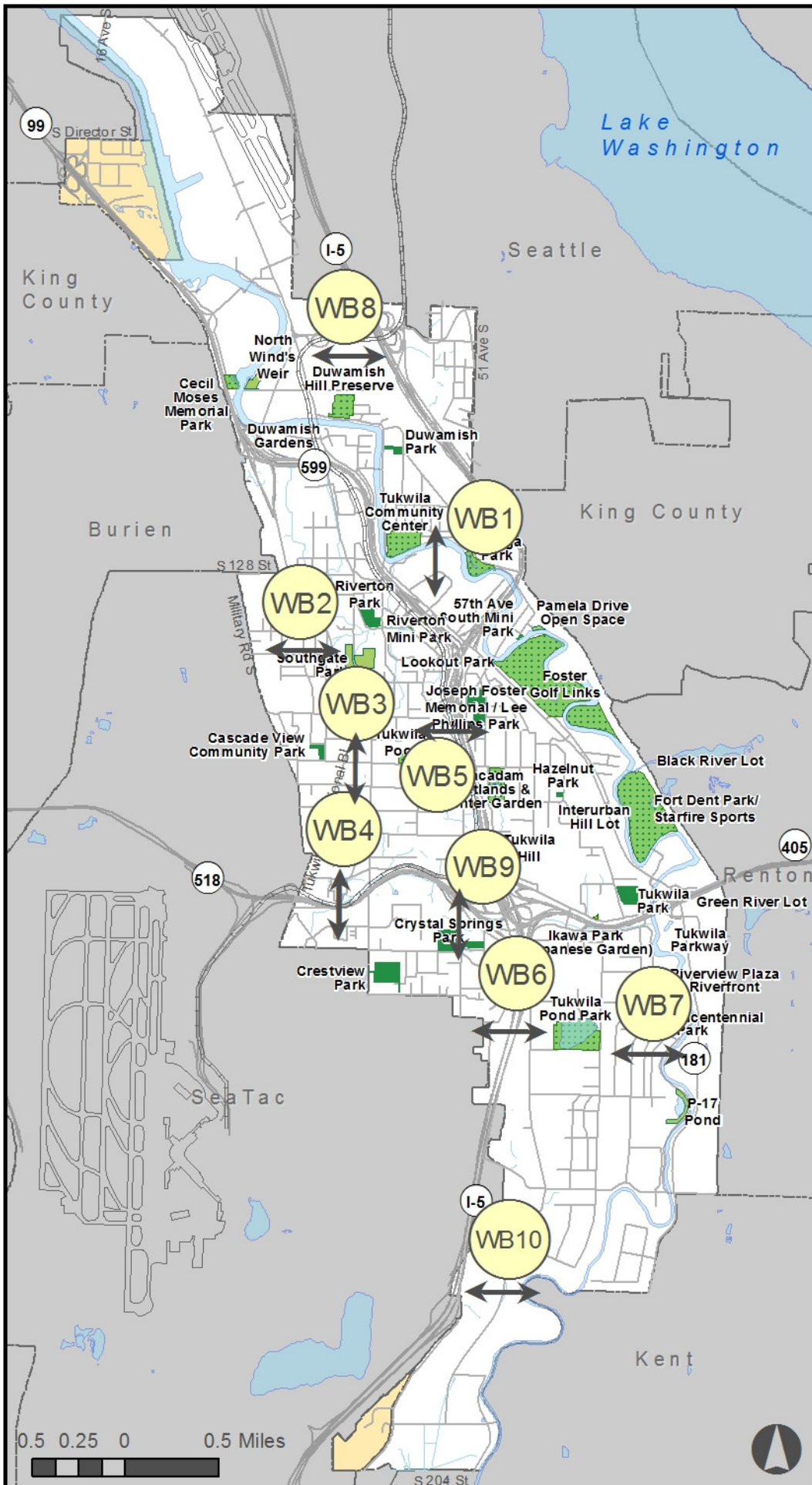
Roads

- Roads
- River / Streams
- Annexation



Walking and Biking Focus Areas

Figure 4



Legend

Parks

- Local Park
- Open Space
- Special Use Park

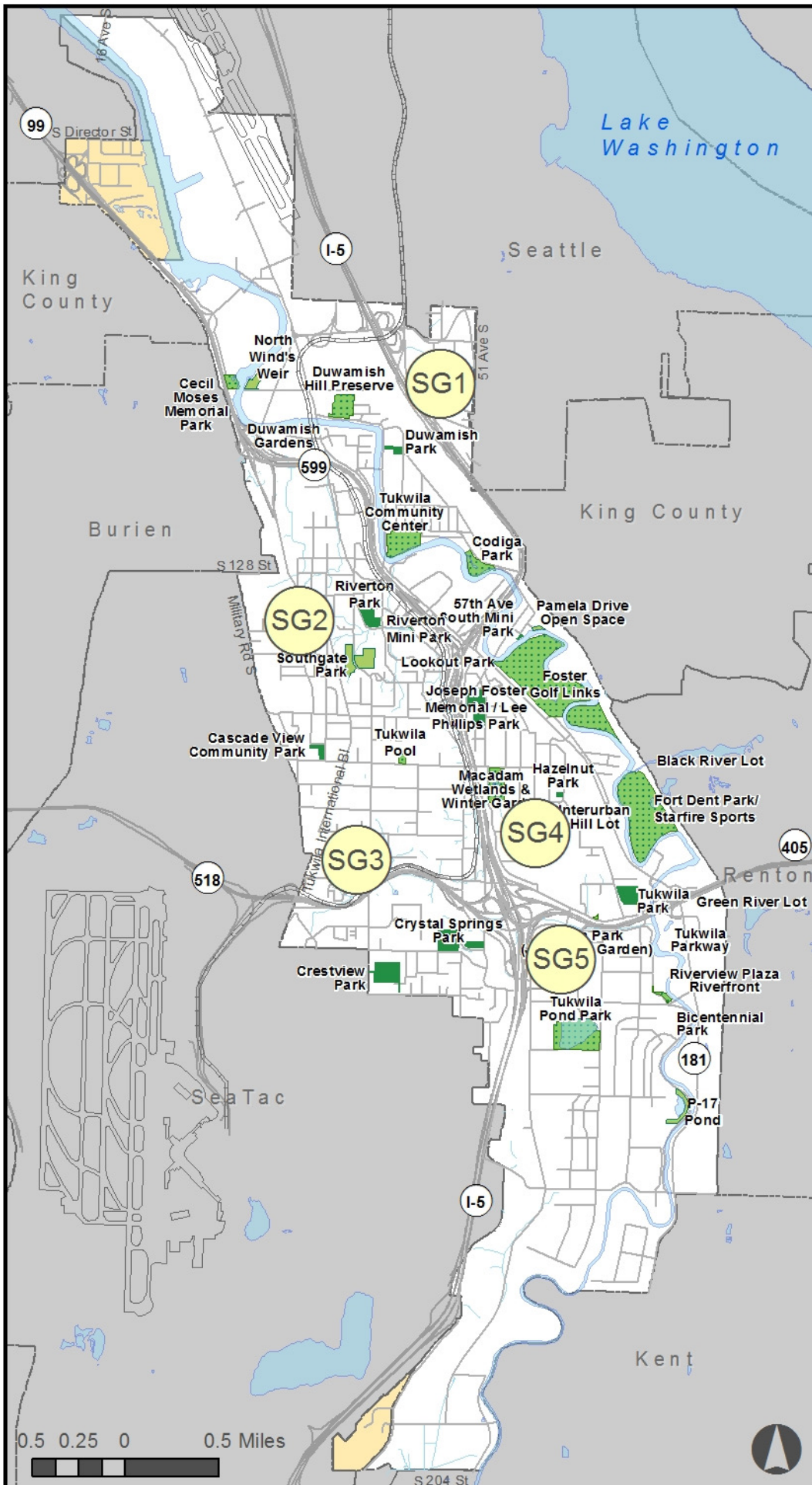
Roads

- Roads
- River / Streams
- Annexation



Social Gathering Focus Areas

Figure 5



Legend

Parks

- Local Park
- Open Space
- Special Use Park

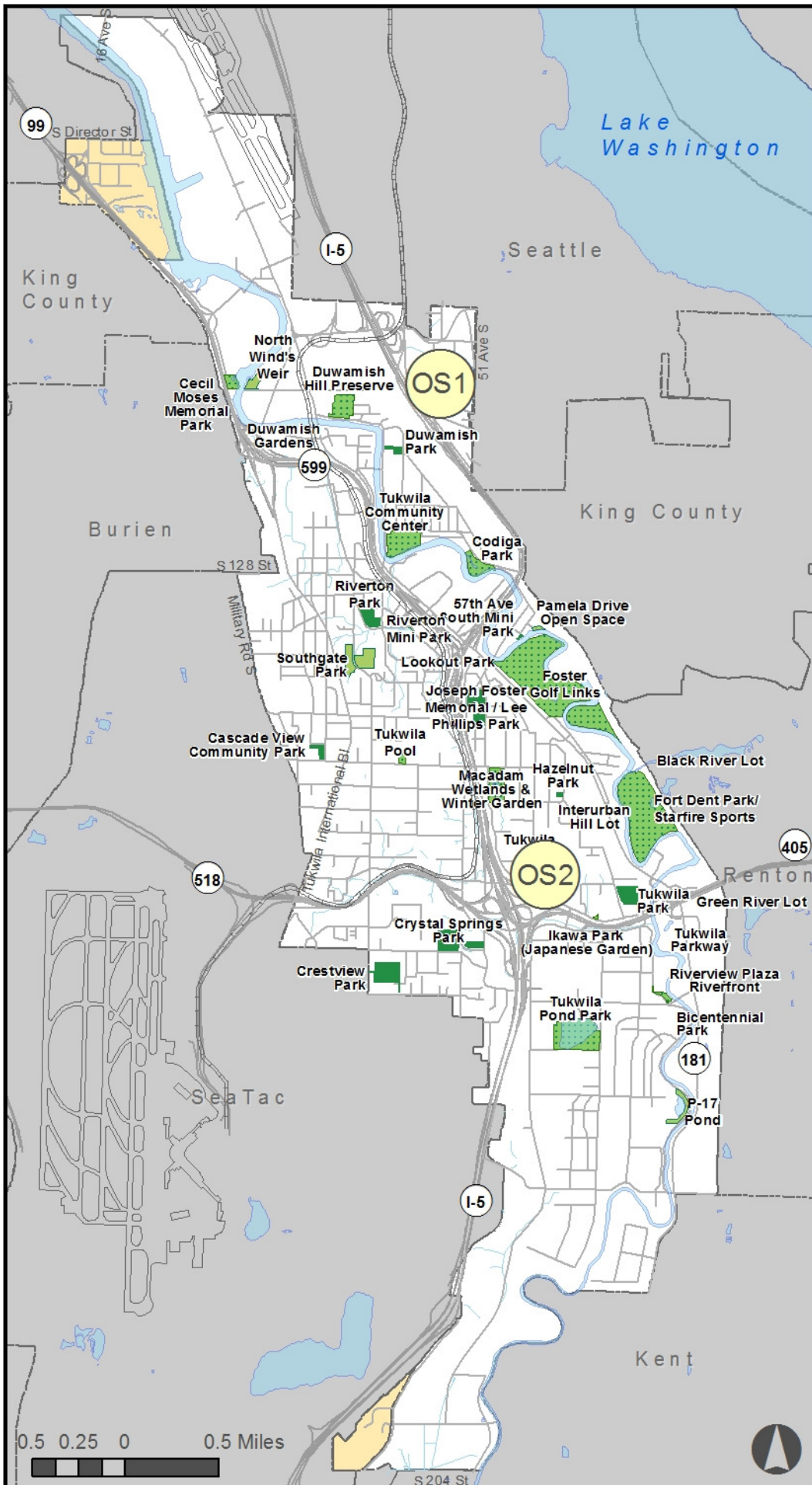
Roads

- Roads
- River / Streams
- Annexation



Organized Sports Focus Areas

Figure 6



Legend

Parks

- Local Park
- Open Space
- Special Use Park

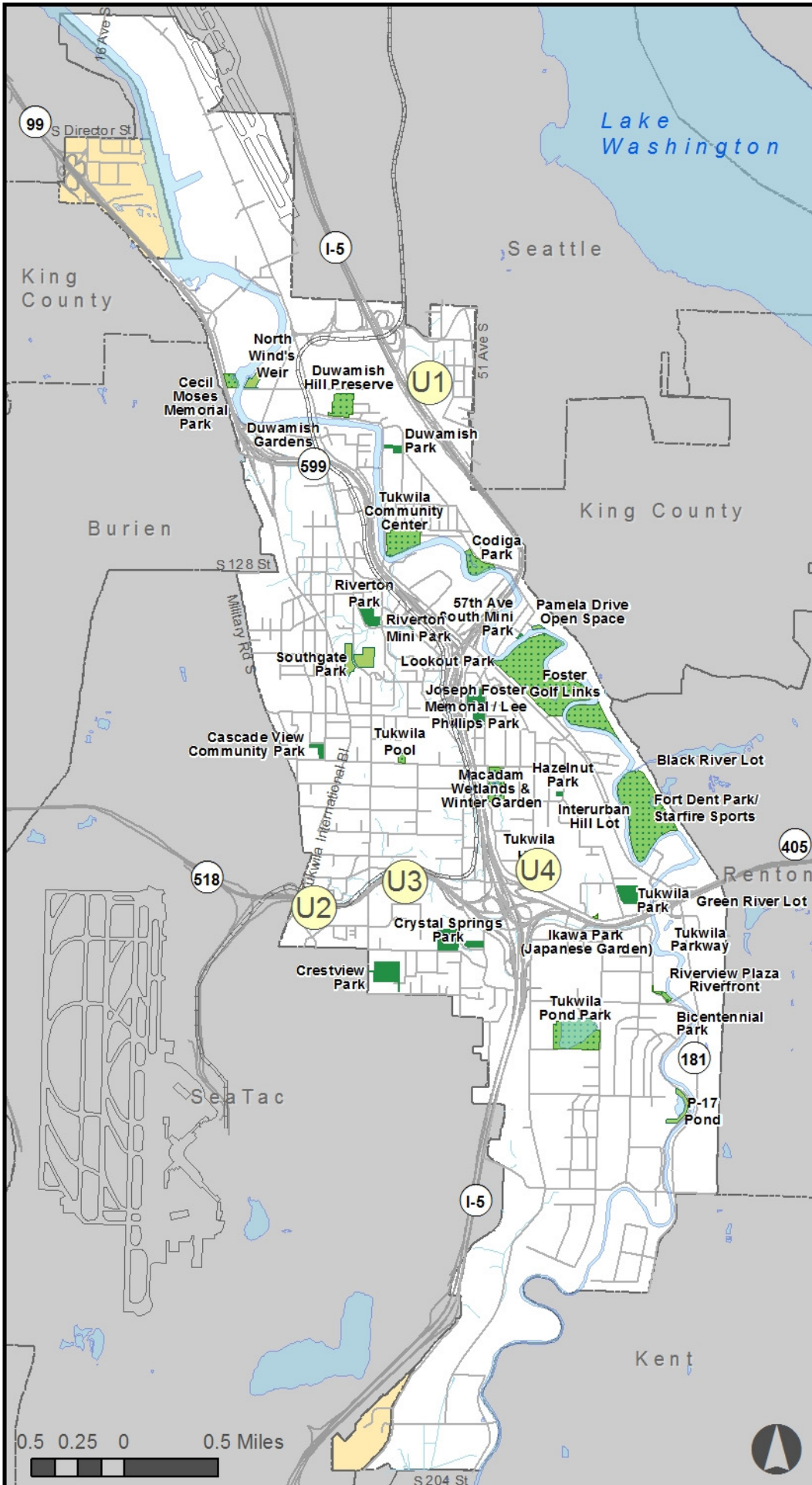
Roads

- Roads
- River / Streams
- Annexation



Unstructured Play Focus Areas

Figure 7



Legend

Parks

- Local Park
- Open Space
- Special Use Park

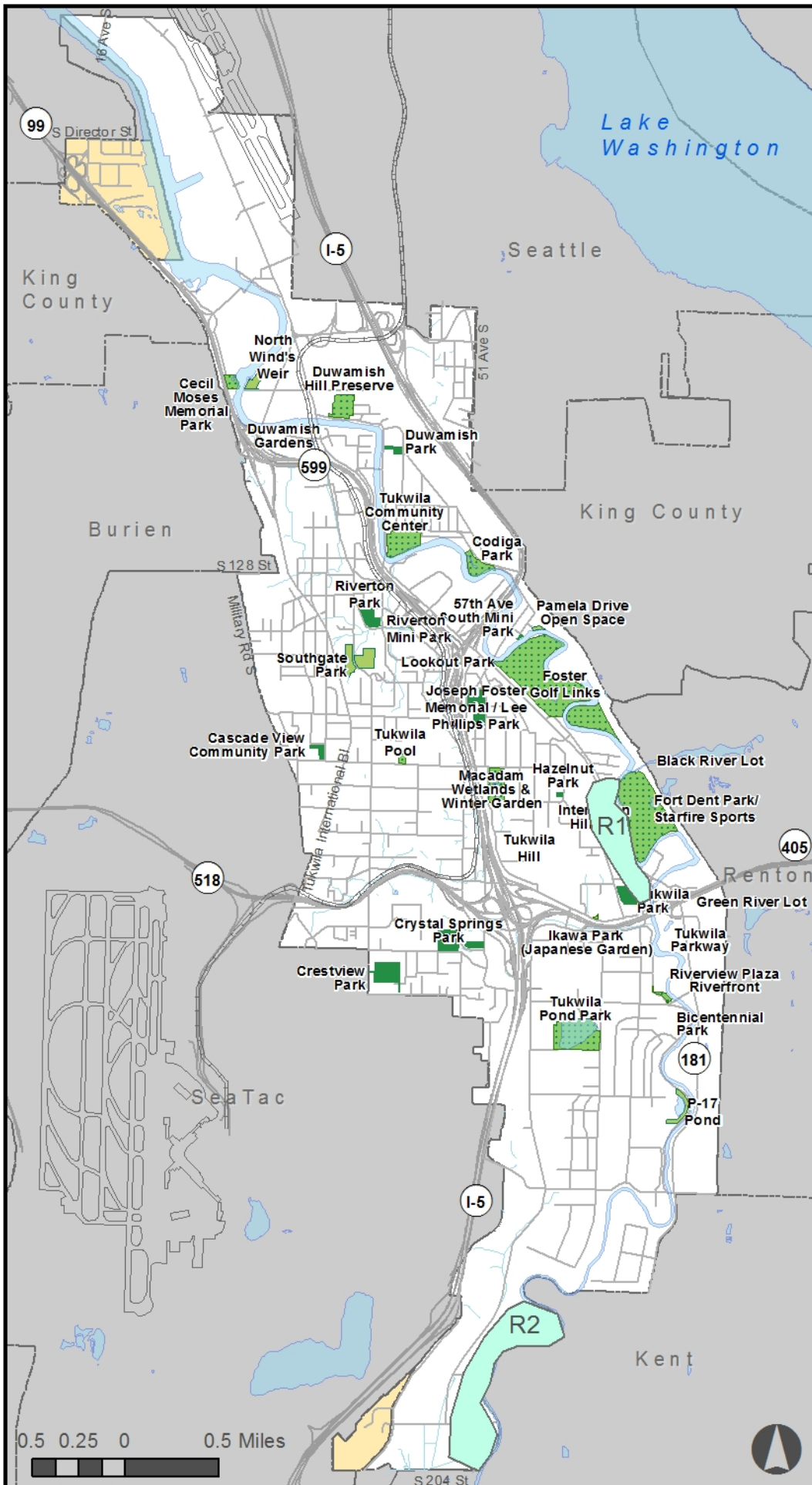
Roads

- Roads
- River / Streams
- Annexation



River Access Focus Areas

Figure 8



Legend

Parks

- Local Park
- Open Space
- Special Use Park

Roads

- Roads
- River / Streams
- Annexation

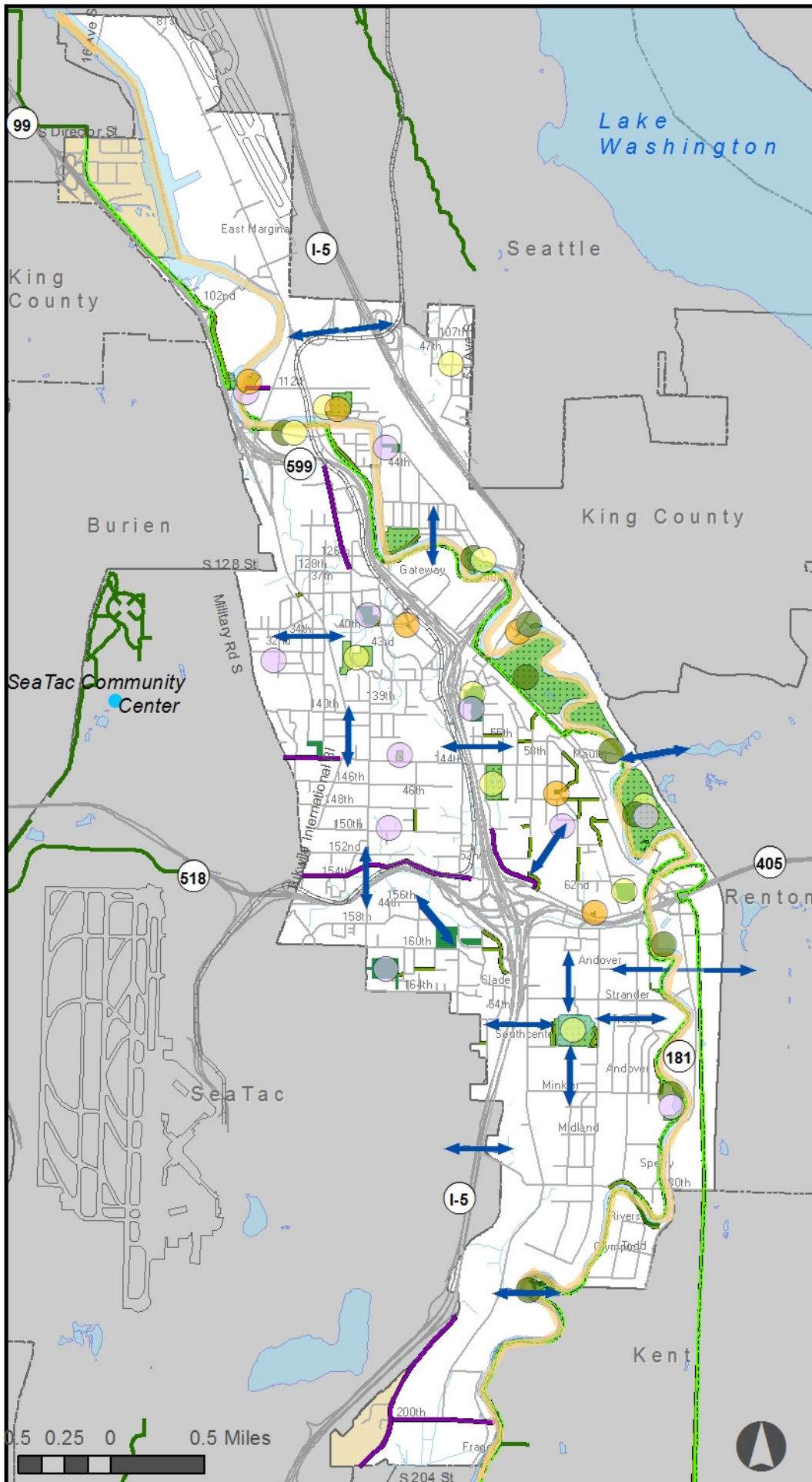
0.5 0.25 0 0.5 Miles





PROS System Concept Map

Figure 9



Legend

Project Type

- Expanded Capacity
- Partner Sites
- Riverfront Projects
- Sustainable Stewardship

Connections

- Connections
- Corridor Plan

Existing Trails

- Other City
- King County
- Tukwila
- Bike Routes

Parks

- Local Park
- Open Space
- Special Use Park

Roads

- Roads
- River / Streams
- Annexation

COMMUNITY IMAGE AND IDENTITY

PURPOSE

The Community Image and Identity element establishes a framework that celebrates our history, builds upon our diversity, and fosters civic engagement, while accommodating growth in a way that furthers the community’s vision. The goals and policies of this element are intended to enhance the overall Community Image and Identity to which every element of the Plan contributes in some degree. The citizens of Tukwila have expressed a strong interest in strengthening this identity and image through the original Vision Tukwila and Tukwila Tomorrow processes in the 1990s and the recent strategic planning process and Community Conversations. The strategic planning process culminated in the approval by the City Council of the City of Tukwila Strategic Plan 2012 (Strategic Plan). The goal and policy recommendations in this chapter reflect this interest in promoting a positive community character and identity. They are based on the image of the community as seen not only by the citizens of Tukwila, but also by visitors and those who come here to work.

Comment [RF1]: “Identity” added to emphasize how Tukwila is experienced and perceived both from within the community and outside the community.

With little available vacant land other than the Tukwila South subarea, much of Tukwila’s future residential population growth will occur in mixed use commercial areas. Ensuring that these increasingly dense areas are vibrant, attractive places to put down

¹City of Tukwila Comprehensive Plan – Community Image Element

roots is key to achieving Citywide goals. As Tukwila transitions from being a suburban community to a more urban place, the importance of well-designed commercial and multifamily spaces is recognized. The value of preserving and celebrating the area’s diverse cultural and historical heritage is also broadly appreciated.

ISSUES

Comment [CL2]: Subsections have been added under "Issues" to provide a brief narrative to support the goals and policies that follow later in the chapter.

Tukwila is an economically and geographically unique community. It has a large proportion and expanse of commercial and industrial activity compared to the amount of residential development. It is divided into distinct areas by freeways and crisscrossing arterials, with the Green/Duwamish River winding throughout the entire length of the City. The hillsides and valleys in the area further split the City into numerous, almost disconnected segments. Local streets and major arterials do not follow a predictable grid pattern. Large industrial and commercial developments, together with associated parking, tend to dominate the City’s landscape when seen from freeways and major arterials. This persists as the overall image of the City despite the community’s many areas of quiet residential streets and abundant vegetation. This geology also contributes to a sense of fracture between neighborhoods resulting in the challenge of developing solutions that serve all the residents.

Spectacular views of Mount Rainier, the Cascade Mountains, and even the Seattle skyline are available from many hillsides around the City. In addition, numerous streets run along the hillsides and afford sweeping vistas of land and greenery. And finally, the Green/Duwamish River and Tukwila Pond offer unique natural amenities whose potential as a prominent and dramatic elements of the community image have yet to be fully realized.

Historic Preservation and Cultural Awareness

While Tukwila has a rich history that has involved farming, rail transportation, and the development of the aircraft industry, there are few visible indications of its earlier days. With the exception of the Museum of Flight, the Duwamish Hill Preserve and some interpretive markers along the Green/Duwamish River, there are no explanations or celebrations of the major features of the community's heritage, such as the Interurban rail line. Only a few places are given any degree of commemoration with respect to their role in the growth of Tukwila.

Due to Tukwila's location on the Green/Duwamish River, the area has been home to many Native American settlements, and played an important role in local Native American history and culture. Development along certain portions of the river has exposed artifacts from the days when Native Americans travelled the river and camped along its banks. These artifacts require protection from future development, and improved interpretation so that the public can appreciate their origin and significance.

Cultural Diversity

Comment [CL3]: Discussion in this section adapted from the Strategic Plan narrative.

Tukwila's demographics have changed significantly in the 20 years since the original Comprehensive Plan was adopted. Similar to changes seen throughout all South King County, Tukwila has become home to a diverse mix of people from many backgrounds and countries. Our challenge is to create a community where residents, including the long-term and the recently-arrived, with varied backgrounds, traditions, languages and countries of origin, feel connected and committed to each other, their neighborhoods, their community groups and organizations, and to the City as a whole.

Many people feel involved in their own piece of Tukwila, be it a block, a neighborhood, a business park or a particular linguistic, cultural or interest group. Throughout the development of the City's five to ten year Strategic Plan (2012), there was a clearly expressed desire to increase a shared sense of belonging and involvement in Tukwila as a whole. This desire will be carried forward in the Comprehensive Plan through goals and policies which promote robust outreach on Comprehensive Plan activity and other City actions to the entire community. This outreach includes not only working with groups and individuals who have been involved in land use issues in the past, but reaching out to individuals and groups whose ideas have not traditionally been heard. "Community Conversation" meetings were held to hear about issues important to the many different cultural communities in Tukwila. This engagement involved talking with immigrant community members through interpreters to identify the issues most important to them and to ensure that diverse views were represented. The City will continue to explore ways to engage all citizens in its planning efforts.

City Boundaries

Comment [P4]: This section moved from Annexation Element as that element may be eliminated by 2015.

There is little sense of entering or leaving either the community as a whole or individual neighborhoods, because in many areas the City limits are irregular or do not coincide with natural boundaries. In addition, Tukwila's growth through petitioned annexations has created certain boundary anomalies:

- **City of Seattle:** The border configuration between Tukwila and Seattle in the King County Airport area, in which the boundary crosses Interstate 5 more than once and splits certain industrial properties, creates a number of jurisdictional issues, including police response.
- **City of SeaTac:** On the southwest, the boundary between Tukwila and SeaTac crosses Interstate 5 and other streets

⁴City of Tukwila Comprehensive Plan – Community Image Element

in several places, creating difficulties for the reasonable provision of services.

With major expansion largely ended, there is an opportunity to make Tukwila's size and extent more visible by providing identifiable boundary markers.

Commercial Development and Urban Design

Four strategies from the City's Strategic Plan were identified that could be used to develop a community of inviting neighborhoods and vibrant business districts. During the strategic planning process and the Community Conversations that informed the Comprehensive Plan Update, the City heard consistently that residents and businesses want a safe and visually attractive community. The design of residential and commercial development is key to accomplishing this goal. Visually attractive development occurs through the application of design criteria that are functional, attractive and safe. Safe and visually attractive communities are also achieved through the enforcement of existing standards.

City planning and investment in infrastructure promotes safe, attractive neighborhoods and business districts, and supports and enhances Tukwila's position as a major shopping and employment center. Areas of focus include making the City more accessible for bicyclists and walkers, and engaging residents and businesses in setting expectations for how Tukwila's public and private spaces will look.

Parks, Recreation and Open Space System

A community's identity is also drawn from the green spaces that make up a system of parks, recreation and open space. For the first

Comment [CL5]: The majority of this section has been deleted as open space is addressed in the new Parks, Recreation and Open Space Element of the Comprehensive Plan

time, the Comprehensive Plan addresses this important community feature in a separate Parks, Recreation and Open Space Element.

Healthy Living

Comment [RF6]: Addressing this topic was requested by the Tukwila City Council during the 2013 Comprehensive Plan review and identified as important in the Community Conversations. This section is also added to reflect the focus on healthy living and food access that is expressed in Puget Sound Regional Council's Vision 2040/Multi-County Planning policies and the King County Planning Policies.

The urban form – including the infrastructure and built environment – affects the health of residents and workers, as well as the community identity overall. The proximity of trails, sidewalks for safe walking, transit connections to reduce the use of single occupant vehicles that contribute to air pollution, the availability of recreation programs and access to healthy and affordable food choices all contribute to the health of a community.

The importance of providing healthy living choices is reflected throughout the Comprehensive Plan especially in this element, as well as in the Parks, Recreation and Open Space, Economic Development and Transportation elements.

The City hosted Community Conversations to identify issues as part of the update to the Comprehensive Plan, and Community Conversation outreach meetings when developing the 2012 Strategic Plan. As part of these efforts, community members consistently expressed their desire for better access to recreational opportunities, safer routes to schools for children, and better access to affordable, good quality food, including fresh fruits and vegetables.

Seeking to expand access to healthy food and provide job training opportunities, the City has provided use of the Tukwila Community Center's facilities by Project Feast, an organization that empowers immigrants by equipping them with hands-on vocational training to gain their footing in the food industry. The organization also connects trainees to opportunities to make a living in the food industry and share their wealth of knowledge about their native

country’s food with the greater Seattle community. In the process, the participants become integrated into local communities and economies.

The City is also exploring, in conjunction with the City of SeaTac, establishing a Food Innovation Network in this area. A Food Innovation Network is a governance structure that promotes increased food sector investment and employment opportunities. A food innovation district is a geographic concentration of food-oriented businesses, services and community activities that local governments support through planning and economic development initiatives in order to promote a positive business environment, spur regional food system development and increase access to local food. As the primary mechanism for establishing this type of program is economic development, further discussion and proposing goals and policies is deferred to the Economic Development element of the Comprehensive Plan.

Community Image

Comment [RF7]: Strategic Plan issue

Tukwila’s image as perceived within the community and region, and portrayed by the media is often at odds with its many positive attributes. The City faces challenges in shifting negative perceptions about public safety and crime to create and communicate an image that better reflects reality, engages residents and attracts visitors and businesses.

GOALS AND POLICIES

Comment [CL8]: Implementation Strategies now are grouped at the end of each subsection.

Overall Community Identity

Goal 1.1 A community of inviting neighborhoods and vibrant business districts.

Comment [RF9]: Goal from Strategic Plan

Policies

1.1.1 Encourage the creation of locations and facilities where residents of all ages can gather for activities and events, such as parades and festivals.

Comment [CL10]: Tukwila is becoming more of an urban area and less of a small suburban enclave. The new Urban Center plan will focus development, including residential in the urban core. Tukwila Valley South will also include residential development. Staff needs direction from the Planning Commission on whether Tukwila has a small town feel, and if so, how is it physically characterized and should there be a policy that addresses this?

1.1.3 Strengthen the image and character of Tukwila’s separate and distinct areas and neighborhoods.

1.1.4 Capitalize on the potential that public projects have for serving as symbols of the community, and for expressing the identity and special character of the area where they are located.

1.1.5 Regulate the location and operation of adult entertainment establishments.

1.1.6 Expand the system of incentives, tools and supports that encourage investment in and maintenance of private and public spaces.

Comment [CL11]: These two new policies, 1.1.6 and 1.1.7, are adapted from the Strategic Plan (2012).

1.1.7 Focus City planning and investments on creating a connected, dynamic urban environment.

Implementation Strategies

- Foster public life throughout the City by providing neighborhood focal points and open spaces that are well-integrated into the neighborhoods they serve.
- Create and enhance public spaces for community use.

- Develop and use residential and commercial design standards and guidelines that respond to local climate conditions, emphasize conservation, and draw on the region’s cultural heritage.
- Continue to implement the “Walk and Roll” Plan.
- Support and advance enforcement of existing codes and regulations.
- Design and install signs that identify residential neighborhoods by name.

Comment [CL12]: Former policy 1.3.3, rewritten and converted to an implementation strategy.

Goal 1.2 Tukwila has a positive community identity and image.

Comment [RF13]: Strategic Plan Goal 5

Policies

1.2.1 Take a proactive role in generating positive media coverage of the community.

Comment [CL14]: New policies 1.2.1-1.2.3 to support new goal 1.2 on positive community identity and image.

1.2.2 Implement a long-term and consistent effort to shift negative perceptions of crime and public safety in Tukwila.

1.2.3 Promote Tukwila’s international diversity as a strength.

Implementation Strategies

- Utilize the City’s Communications Division to develop a strategy to promote Tukwila’s amenities, cultural dynamism and central geographic location.
- Establish a graphics standard and unified look for City documents and communications.
- Develop common themes that recognize and promote Tukwila’s many positive attributes.

Historic Preservation and Cultural Awareness

Goal 1.3 A heritage conserved and interpreted so that Tukwila’s citizens recognize connections with the past and celebrate the diverse cultures represented in the community.

Policies

1.3.1 Identify and protect historically significant properties, structures and sites, in either their present or a nearby location, as determined in a city-wide survey and designation process.

Comment [CL15]: Formerly Policy 8.3.9 from Transportation Corridors chapter of 1995 Comprehensive Plan.

1.3.2 Provide prominent public art and interpretive markers at highly visible locations, explaining the history of the Interurban Trolley, the Green/Duwamish River, Duwamish Hill Preserve and other important buildings, sites, events, or persons.

Comment [P16]: This was formerly Policy 8.3.8, which as been revised and moved from the Transportation Corridors element.

1.3.3 Establish a process for providing incentives and designating certain structures as landmarks.

- 1.3.4 Include consideration of features that reflect characteristics of Tukwila’s history and cultural diversity in the design review of commercial, public, and multiple-family buildings.
- 1.3.5 Develop and implement plans, projects, and programs to protect and promote the historical legacy of the Green River Valley and its natural and built environment.

Cultural Diversity

Comment [RF17]: Recognizes and incorporates Strategic Plan priorities

Policy 1.3.6 Encourage and support communities in celebrating, preserving and transmitting their traditions through cultural and heritage activities, and education.

Policy 1.3.7 Develop programs and City-wide events to celebrate the City’s cultural diversity.

Comment [RF18]: Strategic Plan Goal 5 B.2

Policy 1.3.8 Enhance linkages with the Tukwila School District to recognize and support the strengths of Tukwila’s multi-lingual student body.

Implementation Strategies

- Contract with King County Landmarks Board for historic preservation services.
- Develop and implement a historic resources designation procedure and program to ensure that these sites continue to be part of the community.
- Seek certified Local Government status to secure funding and technical assistance for historic preservation.
- Develop incentives, such as fee waivers or code flexibility, to encourage preservation of historic resources, including

those that are currently known and those that have yet to be identified.

- Increase awareness of the community’s heritage by promoting cultural preservation programs and/or educational activities.
- Develop public art and markers that incorporate local historical references, events and individuals.
- Promote partnerships between the City and community cultural heritage groups, such as the Tukwila Historical Society.
- Encourage both public and private stewardship of historic sites and structures.
- Recognize Tukwila’s heritage by naming or renaming parks, streets or other public places with their original names or after major figures and events.
- Continue the use of Community Connectors, or some other appropriate mechanism to provide outreach to the City’s culturally diverse communities on a regular basis.
- Expand the linguistic and cultural competencies of City staff through training and hiring.
- Continue and enhance the relationship with the Tukwila School District through classroom visits and partnerships, internships, scholarship program.

Comment [RF19]: Strategic Plan Goal 5.B.2

Goal 1.4 : Paleontological and archaeological artifacts and sites with cultural and Native American significance are protected and preserved.

Comment [CL20]: This goal and its supporting policies have been moved from the Natural Environment chapter. Text has been modified from 1995 Comprehensive Plan Goal 4.6.

Policies

Comment [P21]: All the policies in this section are implemented through SEPA review and/or existing City, State and Federal regulations

1.4.1 Implement existing regulations to ensure that paleontological and archaeological materials and site details are preserved for posterity.

Comment [P22]: Modified from Policy 4.6.1

1.4.2 Ensure that the potential for the existence of paleontological and archaeological sites is considered during development of new construction projects.

Comment [P23]: Proposed new policy from the Tree and Environment Advisory Committee.

1.4.3 Identify and protect archaeological resources and culturally significant sites and develop interpretive information that fosters public appreciation of historical traditions and practices.

Comment [P24]: Proposed new policy 1.4.3 from the Tree and Environment Advisory Committee.

City Boundaries

Comment [CL25]: Incorporates Strategic Plan priorities.

Goal 1.5 Logical and identifiable boundaries for Tukwila so that residents, workers, and visitors know they are entering the City.

Policies

1.5.1 Maintain, improve and expand distinctive gateway features located at freeway off-ramps and at City limit lines where they cross major arterial streets; use graphics, orientation maps, informational signage, lighting, specimen trees, plantings with seasonal color, artwork, monument forms, or combinations thereof.

Comment [P26]: Policy revised to recognize that gateway features have been installed in many areas of the City.

1.5.2 Work with affected citizens, property owners and the neighboring cities of SeaTac, Kent, and Seattle to develop interlocal agreements that adjust border anomalies

Comment [CL27]: This is Policy 6.1.4, moved from Annexation element and revised as that element may be eliminated by 2015. Edited for clarity.

Implementation Strategies

- Expand community markers at City boundaries, and at key points throughout the community, establishing a clear community signature.
- Develop a consistent City graphics protocol and program.

Comment [RF28]: Strategic Plan 5.C.2

Commercial Areas

Goal 1.6 Tukwila’s vibrant commercial districts are visually attractive, draw visitors, add value to the community and encourage employees and customers to walk, bike and use transit.

Policies

1.6.1 Enhance the pedestrian environment with street improvements that include curbs, sidewalks or trails, and regularly spaced street trees.

Comment [P29]: This is former Policy 8.1.1, moved from Transportation Corridor element

Comment [CL30]: Language of policy has been changed to substitute “Enhance” for “Improve” to avoid using the work “improve” twice in the same “entence.”

1.6.2 Develop streetscape design guidelines that support an urban built form and commercial districts with pedestrian oriented amenities.

Comment [CL31]: The original language of this policy is obsolete as it is implemented through Public Works adopted street standards. The new wording better reflects the goal for how the urban area looks.

1.6.3 As major new development or redevelopment occurs, require through-block pedestrian connections that follow adopted guidelines.

Comment [CL32]: Policies 1.6.3 and 1.6.4 are currently policies 1.8.5 and 1.8.8 and have been moved from the “Transportation Corridors” section of this chapter.

- 1.6.4 Encourage facilities and improvements that support transit use in new development, redevelopment, and street projects.

Implementation Strategies

- Encourage “welcome signs” and information kiosks.
- Development standards that support all modes of travel.
- Develop through-block pedestrian guidelines.

Urban Design and Development

Goal 1.7 Tukwila’s retail areas are characterized by high quality urban design that accommodates a mix of compatible residential, commercial and light industrial uses.

Comment [CL33]: The text of existing goal 1.8 has been completely revised.

Policies

1.7.1 Maintain zoning regulations that allow mixed uses in appropriate commercial districts.

Comment [CL34]: This policy language revised to reflect that Tukwila’s commercial districts currently allow a mix of uses.

1.7.2 Encourage the development of corridor focal points, while ensuring high-quality design.

Comment [CL35]: This is former Policy 8.1.8, moved from Transportation Corridors chapter of the 1995 Comprehensive Plan.

1.7.3 Use design guidelines to encourage compatible location and configuration of buildings, parking, recreation areas and pedestrian facilities.

Comment [CL36]: Policy language modified from existing text.

1.7.4 Incorporate substantial landscaping both along street frontages and within parking lots in new development and redevelopment when the buildings are not brought up to the back of sidewalk.

Comment [CL37]: Existing Policy 1.8.6, language modified.

1.7.5 Provide pedestrian weather protection, see-through glass, and distinctive rooflines in new and redeveloped building facades.

Comment [CL38]: Language modified from existing Policy 1.8.7. Existing Policy 1.8.7 also has been split into two policies.

1.7.6 Incorporate interesting and pedestrian-friendly features on minor facades adjacent to secondary streets or pedestrian paths.

Comment [RF39]: Policy 1.8.7 split into two policies.

1.7.7 Encourage placemaking through creative use of signage, art and high quality materials.

1.7.8 Require that sites have adequate lighting and are designed using crime reduction principles to increase safety.

1.7.9 Seek opportunities to integrate public art into public improvements.

Comment [CL40]: Policy 8.1.13, moved from Transportation Corridors

Implementation Strategies

- Use Crime Prevention through Environmental Design principles to deter criminal behavior.

Goal 1.8 Tukwila's parking standards are appropriate for each use and provide flexibility for individual circumstances.

Comment [CL41]: This new goal and supporting policies provide Comprehensive Plan guidance and support for any needed revisions to the City's parking standards to reflect new research and thinking on "right sized parking".

Policies

- 1.8.1 Maintain and periodically revise parking standards so that they (1) are sufficient to meet typical daily demand, (2) reflect any significant shifts in transit usage, (3) encourage shared parking between mixed uses and sites, (4) accommodate car-sharing opportunities; and (5) allow off-site parking when adjacent uses are not affected.
- 1.8.2 Maintain and periodically revise standards for bicycle parking.

Comment [P42]: Policy 8.1.6, moved from Transportation Corridors

Healthy Living

Comment [RF43]: Addressing this topic was requested by the Tukwila City Council during the 2013 Comp Plan review and identified as important in the Community Conversations. This section is also added to reflect the focus on healthy living and food access that is expressed in Puget Sound Regional Council's Vision 2040/Multi-County Planning policies and the King County Planning Policies.

Goal 1.9 A healthy community where active living and access to affordable, culturally-appropriate and nutritious food is available to all.

Policies

- 1.9.1 Develop public, private and non-profit partnerships to support the goal of healthy eating and active living, including education and awareness.
- 1.9.2 Develop and implement a communication plan and Healthy Tukwila web site with information and links about healthy eating, active living and related topics – including strategies for reaching communities who do not speak English or use computers (e.g. translated written as well as verbal).
- 1.9.3 Provide healthy and culturally-appropriate (e.g. Halal, non-pork, vegetarian) food and beverages in City programs and facilities to promote healthy eating habits.

Goal 1.10. Food security, local food production and public health are promoted.

Policies

- 1.10.1 Explore incentives or regulatory changes to encourage location of healthy food purveyors in underserved areas.
- 1.10.2 Encourage locally-based food production, distribution, and choice through urban agriculture, community gardens, farmers markets and food access initiatives.
- 1.10.3 Support the Tukwila Food Pantry and other organizations that help provide food assistance to low-income residents so that all families, seniors, schools and community-based organizations are able to access, purchase and increase intake of fresh fruits, vegetables, and other nutritious foods.

Implementation Strategies

- Explore establishing a Food Innovation Network in conjunction with other jurisdictions.
- Explore establishing a farmers market, mobile produce truck or other forum for the sale of fresh in-season produce.
- Promote farmers markets, farmstands, community supported agriculture drop off sites, community gardens, school gardens, home gardens, cottage food businesses and urban farms.
- Encourage farmers markets, farmstands and other non-storefront sellers of food to accept WIC/SNAP benefits and “Double Your Bucks” programs.

- Review regulations to ensure there are no barriers to urban agriculture, farmers markets and other food access mechanisms.
- Research issues related to food trucks and develop regulations as appropriate.

COMMUNITY IMAGE AND IDENTITY

PURPOSE

The Community Image and Identity element establishes a framework that celebrates our history, builds upon our diversity, and fosters civic engagement, while accommodating growth in a way that furthers the community’s vision. The goals and policies of this element are intended to enhance the overall Community Image and Identity to which every element of the Plan contributes in some degree. The citizens of Tukwila in numerous public meetings have expressed a strong interest in strengthening this identity and image, through from the original and both Vision Tukwila and Tukwila Tomorrow processes in the 1990s to and the recent strategic planning process and Community Conversations have concerned themselves. The strategic planning process culminated in the approval by the City Council of the City of Tukwila Strategic Plan 2012 (Strategic Plan). These The following goals and policy recommendations in this chapter reflect this interest in concern with promoting a positive community character and identity. They are based on the image of the community as seen not only by the citizens of Tukwila, but also by visitors and those who come here to work. With little available vacant land other than the Tukwila South subarea, much of Tukwila’s future residential population growth will occur in mixed use commercial areas. Ensuring that these

Comment [RF1]: “Identity” added to emphasize how Tukwila is experienced and perceived both from within the community and outside the community.

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1 City of Tukwila Comprehensive Plan – Community Image Element

increasingly dense areas are vibrant, attractive places to put down roots is key to achieving Citywide goals. As Tukwila transitions from being a suburban community to a more urban place, the importance of well-designed commercial and multifamily spaces is recognized. The value of preserving and celebrating the area's diverse cultural and historical heritage is also broadly appreciated.

The existing dominant and positive aspects of the community's overall image and of its residential areas should be preserved, but they are threatened by development. These goals and policies provide guidelines for a balance between the need to retain these existing qualities and to further the improvement and development of the City. They provide clear directions for future developments and changes in the physical environment, preserve the positive and often intangible characteristics of the community, and serve as a basis of support for decisions regarding specific regulations and improvements associated with both public and private development. In addition, and most importantly, they provide direction for funding and budgetary actions such as the City's Capital Improvement Plan (CIP).

A central feature of this element is an open space network of visual and/or physical links between recreation and other significant community facilities. The visual links are bands of preserved vegetation demarcating important physical features of the Tukwila environment such as the valley walls, river and important transportation corridors. The physical links are the physical connections available to the public for accessing and enjoying the amenities of the City.

Comment [P2]: Vegetation preservation is discussed in the Natural Environment element updated and approved by the Council in 2013. Open space is addressed in the new Parks, Recreation and Open Space element.

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ISSUES

Comment [CL3]: Subsections have been added under "Issues" to provide a brief narrative to support the goals and policies that follow later in the chapter.

Tukwila is an economically and geographically unique community. It has a large proportion and expanse of commercial and industrial development activity compared to the amount of residential development. It is divided into distinct areas by freeways and crisscrossing arterials, with the Green/Duwamish/Green River winding throughout the entire its length of the City. The hillsides and valleys in the area further contribute to dividingsplit the City into numerous, almost disconnected segments. Local streets and major arterials interweave in a fashion that does do not follow a predictable grid pattern, contributing confusion as to where parts of the City actually are within the landscape.

Relatively Hlarge structures containing industrial and commercial developments, together with associated parking, tend to dominate the City's image a landscape as perceived when seen from freeways and major arterials. This persists as the overall image of the City despite the fact that the community's has many areas of quiet residential streets and abundant vegetation. This geology also contributes to a sense of fracture between neighborhoods resulting in the challenge of developing solutions that serve all the residents.

The topography of the community is another unique characteristic. Spectacular views of Mount Rainier, the Cascade Mountains, and even the Seattle skyline are available From from many hillsides around the City, spectacular views of Mount Rainier, the Cascade Mountains, and even the Seattle skyline are available. In addition, numerous streets run along the hillsides and afford sweeping vistas of land and greenery. And finally, the Green/Duwamish/Green River and Tukwila Pond offers a unique natural amenitiesy whose

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potential as a prominent and dramatic elements of the community image has yet to be fully realized.

Historic Preservation and Cultural Awareness

While Tukwila has a rich history that has involved farming, rail transportation, and the ~~evolution of industry, especially aircraft development of the aircraft industry~~, there are few visible indications of its earlier days. With the exception of the Museum of Flight, the Duwamish Hill Preserve and ~~the some~~ interpretive markers along the Green/Duwamish/Green River, there are no explanations or celebrations of the major features of the community's heritage, such as the Interurban rail line. Only a few places are given any degree of commemoration with respect to their role in the growth of Tukwila.

Due to Tukwila's location on the Green/Duwamish River, the area has been home to many Native American settlements, and played an important role in local Native American history and culture. Development along certain portions of the river has exposed artifacts from the days when Native Americans travelled the river and camped along its banks. These artifacts require protection from future development, and improved interpretation so that the public can appreciate their origin and significance.

Cultural Diversity

Tukwila's demographics have changed significantly in the 20 years since the original Comprehensive Plan was adopted. Similar to changes seen throughout all South King County, Tukwila has become home to a diverse mix of people from many backgrounds and countries. Our challenge is to create a community where residents, including the long-term and the recently-arrived, with varied

Comment [CL4]: Discussion in this section adapted from the Strategic Plan narrative.

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backgrounds, traditions, languages and countries of origin, feel connected and committed to each other, their neighborhoods, their community groups and organizations, and to the City as a whole.

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Many people feel involved in their own piece of Tukwila, be it a block, a neighborhood, a business park or a particular linguistic, cultural or interest group. Throughout the development of the City's five to ten year Strategic Plan (2012), there was a clearly expressed desire to increase a shared sense of belonging and involvement in Tukwila as a whole. This desire will be carried forward in the Comprehensive Plan through goals and policies which promote robust outreach on Comprehensive Plan activity and other City actions to the entire community. This outreach includes not only working with groups and individuals who have been involved in land use issues in the past, but reaching out to individuals and groups whose ideas have not traditionally been heard. "Community Conversation" meetings were held to hear about issues important to the many different cultural communities in Tukwila. This engagement involved talking with immigrant community members through interpreters to identify the issues most important to them and to ensure that diverse views were represented. The City will continue to explore ways to engage all citizens in its planning efforts.

City Boundaries

Comment [P5]: This section moved from Annexation Element as that element may be eliminated by 2015.

There is little sense of entering or leaving either the community as a whole or individual neighborhoods, largely because in many areas the City limits are irregular or do not coincide with natural boundaries have expanded so dramatically in recent years. ~~Now that major boundary changes have essentially come to an end, there is an opportunity to make Tukwila's size and expanse will be more~~

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evident in people's minds. Providing identifiable boundaries becomes feasible.

In addition, Tukwila's growth through petitioned annexations has created certain boundary anomalies:

- City of Seattle: The border configuration between Tukwila and Seattle in the King County Airport area, in which the boundary crosses Interstate 5 more than once and splits certain industrial properties, creates a number of jurisdictional issues, including police response.
- City of SeaTac: On the southwest, the boundary between Tukwila and SeaTac crosses Interstate 5 and other streets in several places, creating difficulties for the reasonable provision of services.

With major expansion largely ended, there is an opportunity to make Tukwila's size and extent more visible by providing identifiable-boundary markers.

Commercial Development and Urban Design

Four strategies from the City's Strategic Plan were identified that could be used to develop a community of inviting neighborhoods and vibrant business districts. During the strategic planning process and the Community Conversations that informed the Comprehensive Plan Update, the City heard consistently that residents and businesses want a safe and visually attractive community. The design of residential and commercial development is key to accomplishing this goal. Visually attractive development occurs through the application of design criteria that are functional,

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attractive and safe. Safe and visually attractive communities are also achieved through the enforcement of existing standards.

City planning and investment in infrastructure promotes safe, attractive neighborhoods and business districts, and supports and enhances Tukwila’s position as a major shopping and employment center. Areas of focus include making the City more accessible for bicyclists and walkers, and engaging residents and businesses in establishing and maintaining community-based setting expectations for how Tukwila’s public and private spaces will look.

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Parks, Recreation and Open Space System

Comment [CL6]: The majority of this section has been deleted as open space is addressed in the new Parks, Recreation and Open Space Element of the Comprehensive Plan

A community’s identify is also drawn from the green spaces that make up a system of parks, recreation and open space. For the first time, the Comprehensive Plan addresses this important community feature in a separate Parks, Recreation and Open Space Element. The State requires that all cities planning under the Growth Management Act identify “open space corridors” useful for recreation, wildlife habitat, trails, and connection of critical areas (or, as defined in Tukwila, sensitive areas). The word “corridors” tends to imply a passageway, whereas Tukwila recognizes that movement through the entire open space corridor is not necessary; therefore, the City chooses to identify an “open space network” that consists of public and privately owned lands.

A network of open space is a concept that comes from Tukwila's past land use planning, from the Tukwila Tomorrow process as well as from the State's Growth Management Act. The presence of a high quality natural system – interconnected and accessible for recreation, where appropriate – is part of the overall quality of life

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goal for the City of Tukwila and is a county-wide goal for all urban areas within Puget Sound.

Identification of lands as part of the open space network does not restrict the use of the land to public recreation. Identification means that these lands have value to the network. Private use would preserve that value whether it's a sensitive area (critical area as defined by the State) has an identified public access function, or has a significant vegetative/topographic function. In addition, land identified within the network shall have first priority for future public purchase of lands for recreation/open space.

The following goals and policies address the opportunities and challenges presented by this unusual urban setting. They focus on:

- Overall community image
- Residential areas
- Transportation corridors such as Pacific Highway and Interurban Avenue
- Tukwila Urban Center
- Commercial districts
- Open space network

Healthy Living

The urban form – including the infrastructure and built environment – affects the health of residents and workers, as well as the community identity overall. The proximity of trails, sidewalks for safe walking, transit connections to reduce the use of single occupant vehicles that contribute to air pollution, the availability of recreation

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Comment [RF7]: Addressing this topic was requested by the Tukwila City Council during the 2013 Comp Plan review and identified as important in the Community Conversations. This section is also added to reflect the focus on healthy living and food access that is expressed in Puget Sound Regional Council's Vision 2040/Multi-County Planning policies and the King County Planning Policies.

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programs and access to healthy and affordable food choices all contribute to the health of a community.

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The importance of providing healthy living choices is reflected throughout the Comprehensive Plan especially in this element, as well as in the Parks, Recreation and Open Space-, Economic Development and Transportation elements.

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The City hosted Community Conversations to identify issues as part of the update to the Comprehensive Plan, and Comomunity Conversation outreach meetings when developing the 2012 Strategic Plan. As part of these efforts, community members consistently expressed their desire for better access to recreational opportunities, safer routes to schools for children, and better access to affordable, good quality food, including fresh fruits and vegetables.

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Seeking to expand access to healthy food and provide job training opportunities, the City has provided use of the Tukwila Community Center's facilities by Project Feast, an organization that empowers immigrants by equipping them with hands-on vocational training to gain their footing in the food industry. The organization also connects trainees to opportunities to make a living in the food industry and share their wealth of knowledge about their native country's food with the greater Seattle community. In the process, the participants become integrated into local communities and economies.

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The City is also exploring, in conjunction with the City of SeaTac, establishing a Food Innovation Network in this area. A Food Innovation Network is a governance structure that promotes increased food sector investment and employment opportunities. A food innovation district is a geographic concentration of food-oriented businesses, services and community activities that local governments support through planning and economic development

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initiatives in order to promote a positive business environment, spur regional food system development and increase access to local food. As the primary mechanism for establishing this type of program is economic development, further discussion and proposing goals and policies is deferred to the Economic Development element of the Comprehensive Plan.

Community Image

Tukwila’s image as perceived within the community and region, and portrayed by the media is often at odds with its many positive attributes. The City faces challenges in shifting negative perceptions about public safety and crime to create and communicate an image that better reflects reality, engages residents and attracts visitors and businesses.

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Comment [RF8]: Strategic Plan issue

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GOALS AND POLICIES

Overall Community Identity

Goal 1.1 A community where residents stay because they feel a strong emotional attachment, including:

- Opportunities for interaction with neighbors and public servants
- An image consistent with neighborhood identity, pride and long-term residency

Comment [CL9]: This goal proposed for elimination in favor of a more concise goal from the Strategic Plan, which follows below.

Goal 1.1 A community of inviting neighborhoods and vibrant business districts.

Comment [RF10]: Goal from Strategic Plan

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Policies

1.1.1 ~~Ensure that the community’s “small town” characteristics, physically evident throughout the City, are reinforced in new development and redevelopment.~~

Comment [CL11]: Tukwila is becoming more of an urban area and less of a small suburban enclave. The new Urban Center plan will focus development, including residential in the urban core. Tukwila Valley South will also include residential development. Staff needs direction from the Planning Commission on whether Tukwila has a small town feel, and if so, how is it physically characterized and should there be a policy that addresses this?

1.1.2 Encourage the creation of locations and facilities ~~wherethat~~ residents of all ages can gather for activities and events, such as parades and festivals ~~appreciate collectively.~~

1.1.3 ~~Find ways to s~~Strengthen the image and character of Tukwila’s separate and distinct areas and neighborhoods.

~~1.1.4 Capitalize on the potential that public projects have for serving as symbols of the community, and for expressing the identity and special character of the area where they are located.~~

IMPLEMENTATION STRATEGIES

- ~~Neighborhood focal points~~
- ~~Public spaces~~
- ~~Design guidelines~~

Comment [CL12]: Implementation Strategies now are grouped at the end of each subsection.

~~1.1.x Use opportunities for promoting community identity through design of street space~~

1.1.54 Regulate the location and operation of adult entertainment establishments.

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IMPLEMENTATION STRATEGIES

- ~~Design standards and guidelines~~
- ~~Regulate proximity to churches, schools, libraries, parks, playgrounds, daycare facilities, and community centers~~
- ~~Land use zoning~~
- ~~Permitting and operations regulations~~

1.1.6 Expand the system of incentives, tools and supports that encourage investment in and maintenance of private and public spaces.

Comment [CL13]: These two new policies, 1.1.6 and 1.1.7, are adapted from the Strategic Plan (2012).

1.1.7 Focus City planning and investments on creating a connected, dynamic urban environment.

Implementation Strategies

- Foster public life throughout the City by providing neighborhood focal points and open spaces that are well-integrated into the neighborhoods they serve.
- Create and enhance public spaces for community use.
- ~~Design guidelines~~
- Develop and use residential and commercial design standards and guidelines that respond to local climate conditions, emphasize conservation, and draw on the region's cultural heritage.
- Continue to implement the "Walk and Roll" Plan.
- Support and advance enforcement of existing codes and regulations. Code enforcement

Comment [RF14]: Duplicates strategy below

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- ~~Design and install signs that identify residential neighborhoods by name. Provide residential neighborhoods with a simple, attractive sign that highlights its name,~~

Comment [RF15]: Former Policy 1.3.3, rewritten and converted to an implementation strategy.

- ~~Regulate proximity to churches, schools, libraries, parks, playgrounds, daycare facilities, and community centers~~
- ~~Land use zoning~~
- ~~Permitting and operations regulations.~~

Goal 1.2 Tukwila has a positive community identity and image.

Comment [RF16]: Strategic Plan Goal 5

Policies

1.2.1 Take a proactive role in generating positive media coverage of the community.

Comment [CL17]: New policies 1.2.1-1.2.3 to support new goal 1.2 on positive community identity and image.

1.2.2 Implement a long-term and consistent effort to shift negative perceptions of crime and public safety in Tukwila.

1.2.3 Promote Tukwila's international diversity as a strength.

Implementation Strategies

- Utilize the City's Communications Division to develop a strategy to promote Tukwila's amenities, cultural dynamism and central geographic location.
- Establish a graphics standard and unified look for City documents and communications.
- Develop common themes that recognize and promote Tukwila's many positive attributes.

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Historic Preservation and Cultural Awareness

Goal 1.2.3 A heritage conserved and interpreted so that Tukwila's citizens can be aware of recognize connections with the past and celebrate the diverse cultures represented in the community.

Comment [CL18]: Existing Goal 1.2, revised.

Policies

~~1.2.1 Identify sites and structures of historic importance.~~

Comment [P19]: Delete in favor of the more specific policy 8.3.9 from the Transportation Corridors element, which follows.

~~1.3.1 Preserve or commemorate the structures Identify and protect historically significant properties, structures and sites remaining from the turn of the century, in either their present or a nearby location, as determined in a city-wide survey and designation process.~~

Comment [CL20]: Formerly Policy 8.3.9 from Transportation Corridors chapter of 1995 Comprehensive Plan.

~~1.2.2 Install interpretive markers that describe the importance of buildings, sites, events, or persons.~~

Comment [P21]: Delete in favor of the more specific policy 8.3.8 from the Transportation Corridors element below.

~~1.3.2 Provide prominent public art and interpretive markers at highly visible locations, explaining the history of the Interurban Trolley, the Green/Duwamish River, and Duwamish Hill Preserve and other important buildings, sites, events, or persons.aspects of the area.~~

Comment [P22]: Policy 8.3.8, moved from Transportation Corridors element and revised.

1.32.3 Establish a process for providing incentives and designating certain structures as landmarks.

1.32.4 Include consideration of features that reflect characteristics of Tukwila's history and cultural diversity in the design review of commercial, public, and multiple-family buildings.

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1.32.5 Develop and implement plans, projects, and programs to protect and promote the historical legacy of the Green River Valley and its natural and built environment.

Cultural Diversity

Comment [RF23]: Recognizes and incorporates Strategic Plan priorities

Policy 1.3.6 Encourage and support communities in celebrating, preserving and transmitting their traditions through cultural and heritage activities, and education.

Policy 1.3.7 Develop programs and City-wide events to celebrate the City's cultural diversity.

Comment [RF24]: Strategic Plan Goal 5 B.2

Policy 1.3.8 Enhance linkages with the Tukwila School District to recognize and support the strengths of Tukwila's multi-lingual student body.

Implementation Strategies

- Contract with King County Landmarks Board for historic preservation services.
- Develop and implement a ~~Landmark designation~~ historic resources designation procedure and program to ensure that these sites continue to be part of the community.
- ~~Seek c~~ Seek Certified Local Government status for historic preservation to secure funding and technical assistance for historic preservation.
- Develop incentives, such as fee waivers or code flexibility, to encourage preservation of historic resources, including those that are currently known and those that have yet to be identified.
- ~~Commemorative sign program~~

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- ~~Design guidelines~~
- ~~A local historic preservation program~~
- Increase awareness of the community's heritage by promoting cultural preservation programs and/or educational activities. Educational programs and interpretive facilities
- ~~Funding resources to develop programs and facilities~~
- Develop pPublic art and markers that incorporates local historical references, events and individuals. and is representative of the City's diverse communities
- Promote partnerships between the City and community cultural heritage groups, such as the Tukwila Historical Society.
- Encourage both public and private stewardship of historic sites and structures.
- Recognize Tukwila's heritage by naming or renaming parks, streets or other public places with their original names or after major figures and events.
- Continue the use of Community Connectors, or some other appropriate mechanism to provide outreach to the City's culturally diverse communities on a regular basis.
- Expand the linguistic and cultural competencies of City staff through training and hiring.
- Continue and enhance the relationship with the Tukwila School District through classroom visits and partnerships, internships, scholarship program.

Comment [RF25]: Strategic Plan Goal 5.B.2

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Goal 4.6.1.4: ~~Protected~~ Paleontological and archaeological artifacts and sites with cultural and Native American significance are protected and preserved.

Comment [CL26]: This goal and its supporting policies have been moved from the Natural Environment chapter. Text has been modified from 1995 Comprehensive Plan Goal 4.6.

Policies

Comment [P27]: All the policies in this section are implemented through SEPA review and/or existing City, State and Federal regulations

1.4.1 ~~Inventory sites and adopt~~ Implement measures existing regulations to ensure that paleontological and archaeological materials and site details are preserved for posterity.

Comment [P28]: Modified from Policy 4.6.1

1.4.2 Ensure that the potential for the existence of paleontological and archaeological sites is considered during development of new construction projects.

Comment [P29]: Proposed new policy from the Tree and Environment Advisory Committee.

1.4.3 Identify and protect archaeological resources and culturally significant sites and develop interpretive information ~~about them to that~~ fosters public appreciation of historical traditions and practices.

Comment [P30]: Proposed new policy 1.4.3 from the Tree and Environment Advisory Committee.

City Boundaries

Comment [RF31]: Incorporates Strategic Plan priorities

Goal 1.5.3 Logical and identifiable boundaries for Tukwila so that residents, workers, and visitors know they are entering the City.

Policies

1.5.3.1 ~~Maintain and, improve and expand~~ Develop a set of distinctive physical gateway features or gateways to be located at freeway off-ramps and at City limit lines where they cross major arterial streets; use graphics, orientation maps, informational signage, lighting, specimen trees, plantings with seasonal color, artwork, monument forms, or combinations thereof.

Comment [P32]: Policy revised to recognize that gateway features have been installed in many areas of the City.

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~~1.3.2~~ Locate identification such as signage with landscaping at City limits where they cross minor arterial streets.

Comment [P33]: This has been completed.

~~1.3.3~~ Provide residential neighborhoods within the City with a simple but attractive sign that highlights its name, after City-wide gateways have been identified.

Comment [RF34]: This policy is more of an implementation strategy. It has been moved to the "Overall Community Image" Implementation Strategy section.

~~1.3.4~~ Work with the Washington Department of Transportation to develop a planting plan distinctive to Tukwila for the freeways and limited-access state routes.

Comment [CL35]: This policy has been revised and now is located in the Urban Forestry section of the Natural Environment Element, as Policy 4.13.8.

~~1.5.2~~ In accordance with the Countywide Planning Policies for King County and in the interest of providing effective public services, work Work with affected citizens, and property owners and the neighboring cities of SeaTac, Kent, ~~Renton,~~ and Seattle to develop interlocal agreements ~~providing for mutually agreeable processes to that~~ adjust border anomalies.

Comment [CL36]: Policy 6.1.4, moved from Annexation Element and revised as that element may be eliminated by 2015. Edited for clarity.

Implementation Strategies

~~■ Gateway design plan~~ Expand community markers at City boundaries, and at key points throughout the community, establishing a clear community signature.

Comment [RF37]: Strategic Plan 5.C.2

■ ~~Develop a consistent~~ City graphics protocol and program.

~~Goal 1.4~~ Vegetated hillsides and freeway corridors.

Comment [P38]: This issue has been moved to the Natural Environment element and addressed in Policies 4.13.1, 4.13.2, 4.13.8.

~~1.4.1~~ Require that new development along hillsides and bluffs retain substantial amounts of significant trees.

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1.4.2—Coordinate a planting program with the Washington Department of Transportation to introduce major trees along the freeway corridors within Washington State Department of Transportation right-of-ways.

Implementation Strategy

- Tree preservation regulations
- Highway corridor planting plan

Goal 1.5 A riverfront that is accessible, developed, and appreciated as a major amenity of the community and region.

Comment [P39]: Shoreline goals and policies have been addressed in the updated Shoreline Goals and policies to coordinate with the new Shoreline Master Program – see chapter 5 of the Comprehensive Plan, approved by the Department of Ecology in October, 2011.

Policies

1.5.1—Continue to develop the riverfront trail system and create “nodes” of public space for civic functions, art festivals, and seasonal events. Include, in some places, hard-surfaced areas with a more formal appearance, such as textured paving, lighting, seating, and pavilions. (Figure 1)

1.5.2—Install interpretive displays to inform the public of the river’s environmental role in the community and the region.

1.5.3—Commission representative art reflecting local history, wildlife, vegetation, or climate for the pedestrian spaces along the river.

1.5.4—Provide more convenient public access and connections to the river so that it becomes more integral to City life.

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Figure 1—Riverfront public space

1.5.5—Limit public access where there are issues of safety, security, or personal privacy or where there is a need to preserve wildlife habitat.

IMPLEMENTATION STRATEGY

- River access guidelines, with locations for interpretive displays and artwork

Residential Areas

Goal 1.6 Residential neighborhood physical features that are “small town” in character (Figure 2):

Comment [P40]: This goal and supporting policies have been moved to the Residential Neighborhoods element.

- Residential-scale streets, with on-street parking allowed (in addition to required off-street parking)
- Lawns, trees, and low-scale fences in front yards
- Garages located toward the rear or side of the lot
- Front porches and sidewalks that allow interaction between passing neighbors
- Shallower front yards consistent with the adjacent pattern of development

Comment [P41]: Front yards any shallower than the current standard would not accommodate a car parked in the driveway.

Policies

1.6.1 Revise standards to encourage the installation of porches and low-scale fences in the front yard and garages in the side or rear yards.

Comment [P42]: Porches can be closer to the street than the main house (18.10.060), fence height is limited along street frontages (18.50.070)

Figure 2—Residential neighborhood features

1.6.2—Maintain narrow street width standards and allowance for on-street parking.

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1.6.3— Require sidewalks for streets in new residential developments. Provide sidewalks for streets in existing residential developments.

Comment [P43]: Sidewalks are not required for existing lots or short plats of 4 or fewer lots.

1.6.4— Install trees along the right-of-way of major residential streets in accordance with guidelines regarding appropriate species, spacing, and planting methods.

1.6.5— Examine each neighborhood for the possibility of developing one or more public meeting places for celebrations, civic events, or passive recreation. Such spaces need not be large and could be associated with a public building, neighborhood store, or prominent intersection.

1.6.6— In new developments and redevelopments involving higher density multiple-family use, incorporate architectural and site design features reflecting desirable characteristics of nearby single-family areas.

Comment [P44]: This is included in the Multi-Family Design Guidelines

1.6.7— Allow accessory housing units, subject to design guidelines appropriate to the character of the principal house and the surrounding neighborhood to allow for a broader choice of housing for small households with modest incomes. (Figure 3)

Comment [P45]: Accessory units are permitted per 18.10.030 2, but design review is not required.

Figure 3— Accessory housing units

1.6.8— Encourage location of small stores within neighborhoods to provide daily access to goods and services.

Implementation Strategies

- Zoning standards

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- ~~Street design standards~~
- ~~Street tree program~~
- ~~Design standards and guidelines~~
- ~~Licensing requirements, requiring owner occupancy for one unit~~
- ~~Mixed use zoning~~

Comment [P46]: This is in the existing code but has proven to be very difficult to enforce

Commercial Areas

Goal 1.67 ~~Tukwila’s vibrant~~ ~~Commercial districts that~~ are visually attractive, ~~draw visitors, and~~ add value to the community ~~and encourage employees and customers to walk, bike and use transit, are visitor and pedestrian friendly, are designed with pride and constructed with quality workmanship, are secure and safe with adequate lighting and convenient access, are uncongested with smooth-flowing traffic patterns, are well-maintained with adequate streetscape landscaping, and are wholesome and in harmony with adjacent uses.~~

Policies

~~1.7.1~~ Require design review for significant commercial development.

Comment [P47]: This policy is not needed, as design review is required for many commercial developments per TMC 18.60.

~~1.6.1~~ ~~Enhance~~~~Improve~~ the pedestrian environment with street improvements that include curbs, sidewalks or trails, and regularly spaced street trees.

Comment [P48]: Policy 8.1.1, moved from Transportation Corridor element

Comment [CL49]: Changed “Improve” to “Enhance” since “improve is used again in the sentence.

~~8.1.2~~ Provide pedestrian pathways between sidewalks and building entrances and between adjacent properties and buildings to ensure that parking lots are not a barrier to pedestrians within commercial areas.

Comment [P50]: Moved from Transportation Corridor element in 2013 update; proposed for deletion as this is addressed by policy 13.2.5.

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1.6.7.2 ~~Require sidewalks for all new construction and redevelopment. Develop streetscape design guidelines that support an urban built form and commercial districts with pedestrian oriented amenities.~~

Comment [CL51]: The original language of this policy is obsolete as it is implemented through Public Works adopted street standards. The new wording better reflects the goal for how the urban area looks.

1.6.38.5 As major new development or redevelopment occurs, require through-block pedestrian connections that follow adopted guidelines.

Comment [CL52]: Policies 1.6.3 and 1.6.4 are currently policies 1.8.5 and 1.8.8 and have been moved from the "Transportation Corridors" section of this chapter.

1.6.48.8 Encourage facilities and improvements that support transit use in new development, redevelopment, and street projects.

~~1.7.3 Require adequate parking and lighting.~~

Comment [P53]: This is required per TMC 18.56, 18.52.065

~~1.7.4 Require fencing and landscape buffers between commercial and residential uses.~~

Comment [P54]: This is required per TMC 18.52.020

Implementation Strategies

- Encourage "welcome signs" and information kiosks.
- ~~Design review guidelines~~
- Development standards that support all modes of travel.
- Develop Thoroughthrough-block pedestrian guidelines.

~~Transportation Corridors~~ Urban Design and Development

Goal 1.78 ~~Tukwila's retail areas are characterized by high quality urban design that accommodates a mix of compatible residential, commercial and light industrial uses. A more attractive form of commercial development along major streets in the community, in which buildings and plantings are prominent and oriented to pedestrians, transit and automobiles.~~

Comment [CL55]: The text of existing goal 1.8 has been completely revised.

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Policies

1.7.8.1 ~~Restructure~~ Maintain zoning ordinances ~~regulations that~~ allow mixed uses ~~along designated transportation corridors~~ in appropriate commercial districts.

Comment [P56]: This policy language revised to reflect that Tukwila's commercial districts currently allow a mix of uses.

IMPLEMENTATION STRATEGY

■ ~~Mixed use zoning~~

8.1.5 ~~Require mechanical equipment and trash and recycling containers to be incorporated into the overall design of sites and buildings and screened from view.~~

Comment [P57]: Moved from Transportation Corridors

Comment [CL58]: Deleted - this more of a design review guideline not policy.

1.7.2 ~~Encourage the development of corridor focal points, while ensuring higher-quality design.~~

Comment [CL59]: This policy is formerly Policy 8.1.8, moved from Transportation Corridors chapter of the 1995 Comprehensive Plan.

1.7.38.2 ~~Adopt~~ Use design guidelines to encourage compatible location and configuration of buildings, ~~and~~ parking, recreation areas and pedestrian facilities. (Figure 4)

Comment [CL60]: Policy language modified from existing text.

1.8.3 ~~Upgrade the streets that serve principal transport corridors with curbs, gutters, sidewalks, and tree plantings. Plant trees in accordance with a street tree plan and street improvements.~~

Comment [P61]: Duplicates policy above, which was moved from Transportation Corridors.

1.8.4 ~~Promote a gradual reduction in the number and size of commercial signs through the adoption of an amortization period for nonconforming signs.~~

Comment [P62]: This policy has been deleted as the sign code has been rewritten and provides mechanisms for removal of non-conforming signs.

1.7.48.6 ~~In new development and redevelopment,~~ incorporate substantial landscaping both along street frontages and within parking lots in new development and redevelopment

Comment [CL63]: Existing Policy 1.8.6, language modified.

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when the buildings are not brought up to the back of sidewalk.

~~1.7.58.7~~ ~~In new and redeveloped building facades, provide~~
Provide pedestrian weather protection, see-through glass,
and distinctive rooflines in new and redeveloped building
facades.

Comment [CL64]: Language modified from existing Policy 1.8.7. Existing Policy 1.8.7 also has been split into two policies.

~~1.7.6~~ ~~On minor facades adjacent to secondary streets or pedestrian~~
~~paths, Incorporate interesting and pedestrian-friendly~~
~~features~~ on minor facades adjacent to secondary streets or
pedestrian paths.

Comment [RF65]: Policy 1.8.7 split into two policies.

~~1.7.7~~ Encourage placemaking through creative use of signage, art
and high quality materials.

~~1.7.8~~ Require that sites have adequate lighting and are designed
using crime reduction principles to increase safety.

~~1.7.9~~ Seek opportunities to integrate public art into public
improvements.

Comment [CL66]: Policy 8.1.13, moved from Transportation Corridors

Implementation Strategies

- Use Crime Prevention through Environmental Design principles to deter criminal behavior.

Goal 1.8 Tukwila's parking standards are appropriate for each use
and provide flexibility for individual circumstances.

Comment [CL67]: This new goal and supporting policies provide Comprehensive Plan guidance and support for any needed revisions to the City's parking standards to reflect new research and thinking on "right sized parking".

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Policies

~~1.8.1~~ ~~1.8.1.3~~ ~~Develop~~ Maintain and periodically revise parking standards so that ~~they are~~ (1) are sufficient to meet typical daily demand, (2) reflect any significant shifts in transit usage ~~in the corridor~~, (3) encourage shared parking between mixed uses and sites, ~~and~~ (4) accommodate car-sharing opportunities; and (5) allow ~~includes~~ off-site parking when ~~impact to~~ adjacent uses are not affected.

Comment [P68]: Policy 8.1.3, moved from Transportation Corridors

~~1.8.2~~ ~~1.8.1.6~~ ~~Maintain and periodically revise~~ Set standards for bicycle parking.

Comment [P69]: Policy 8.1.6, moved from Transportation Corridors

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Healthy Living

Goal 1.9 A healthy community where active living and access to affordable, culturally-appropriate, and nutritious food is available to all.

Policies

1.9.1 Develop public, private and non-profit partnerships to support the goal of healthy eating and active living, including education and awareness.

1.9.2 Develop and implement a communication plan and Healthy Tukwila web site with information and links about healthy eating, active living and related topics – including strategies for reaching communities who do not speak English or use computers (e.g. translated written as well as verbal).

1.9.3 Provide healthy and culturally-appropriate (e.g. Halal, non-pork, vegetarian) food and beverages in City programs and facilities to promote healthy eating habits.

Goal 1.10. Food security, local food production and public health are promoted.

Policies

1.10.1 Explore incentives or regulatory changes to encourage location of healthy food purveyors in underserved areas.

Comment [RF70]: Addressing this topic was requested by the Tukwila City Council during the 2013 Comp Plan review and identified as important in the Community Conversations. This section is also added to reflect the focus on healthy living and food access that is expressed in Puget Sound Regional Council's Vision 2040/Multi-County Planning policies and the King County Planning Policies.

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1.10.2 Encourage locally-based food production, distribution, and choice through urban agriculture, community gardens, farmers markets and food access initiatives.

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1.10.3 Support the Tukwila Food Pantry and other organizations that help provide food assistance to low-income residents so that all families, seniors, schools and community -based organizations are able to access, purchase and increase intake of fresh fruits, vegetables, and other nutritious foods.

Implementation Strategies

- Explore establishing a Food Innovation Network in conjunction with other jurisdictions.
- Explore establishing a farmers market, **mobile produce truck** or other forum for the sale of fresh in-season produce.
- Promote farmers markets, farmstands, community supported agriculture drop off sites, community gardens, school gardens, home gardens, cottage food businesses and urban farms.
- Encourage farmers markets, farmstands and other non-storefront sellers of food to accept WIC/SNAP benefits and “Double Your Bucks” programs.
- Review regulations to ensure there are no barriers to urban agriculture, farmers markets and other food access mechanisms.
- Research issues related to food trucks and develop regulations as appropriate.

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Tukwila Urban Center

Comment [P71]: These duplicate the more detailed goals and policies in the Southcenter element

Goal 1.9 ~~An economically strong Tukwila Urban Center, with a distinct image and character, of bold architectural form that provides for an intensive mixture of uses along with access to transit, public amenities, and civic facilities.~~

Policy

~~1.9.1 The Tukwila Urban Center shall be developed as a high-intensity retail, commercial or light industrial area of regional significance, with mixed-use residential uses limited to areas adjacent to water amenities, i.e., Tukwila Pond, Green River and Minkler Pond.~~

Open Space Network

Comment [CL72]: Addressed in the new Parks, Recreation and Open Space Element.

Goal 1.10 ~~A network of lands, connected where possible with other such regional networks, that includes and connects Tukwila's recreational amenities, historical sites, water resources, and other natural resources and provides visually significant bands of vegetation that contrast with the built environment.~~

Policies

~~1.10.1 Map an open space network using lands that have the potential to provide the following functions:~~

- ~~— Active recreation facilities~~
- ~~— Passive recreation areas~~
- ~~— Nonmotorized transportation links between network lands~~
- ~~— Flood control functions and stormwater detention~~

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- Water quality enhancement, such as biofiltration
 - Community landmarks including public focus areas, such as the river, historic, archeological, and paleontological sites, and public access to these areas
 - A vegetation network that contrasts visually with the built environment and connects the community's natural systems
 - Wildlife habitat.
- 1.10.2 Maintain and expand the open space network through acquisition, donation, and regulation.
- 1.10.3 Maximize revenue opportunities and seek matching funds from other sources for the purchase of open space lands identified for acquisition.
- 1.10.4 Include both an acquisition and development component in the Capital Improvement Plan.
- 1.10.5 Use the following criteria in selecting lands for public purchase or donation:
- Provides public access to or along the river, or a trail corridor or network connection elsewhere
 - When developed, can provide recreation for under-served neighborhoods
 - Identified on the open space network map
 - Private use is physically or economically infeasible owing to the application of sensitive area regulations.

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- ~~1.10.6—Work with property owners and encourage non-purchase options, including conservation easements, current use assessment, and development covenants. Accept donations of properties where public benefit is anticipated or planned.~~
- ~~1.10.7—Work with public agencies to incorporate public spaces as an important element of major public transportation, utilities, and facilities projects.~~
- ~~1.10.8—Design site planning and subdivision standards that offer flexibility and reflect the purpose of open space network areas.~~
- ~~1.10.9—Prevent the disposition of public lands when they contribute to the open space network. Develop vacation and review procedures with local public and private agencies.~~
- ~~1.10.10 Maintain and protect undeveloped rights-of-way within or adjacent to parks and the open space network.~~
- ~~1.10.11 Ensure that public use of open space network lands does not interfere with the private use of surrounding private property.~~
- ~~1.10.12 Develop and implement programs which identify Tukwila’s tree resources, establish priorities for protection and planting, and provide guidelines for perpetual maintenance, replacement and planting of trees.~~

~~Implementation Strategies~~

- ~~■ Parks and Open Space Plan~~

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- ~~Department of Ecology and Department of Natural Resources acquisition and development grants~~
- ~~Updated Tree protection and clearing regulations~~
- ~~Subdivision Code~~
- ~~Vacation procedures~~
- ~~Appropriate use of materials and site design~~
- ~~Landscaping standards for trees~~
- ~~Urban Forestry program~~
- ~~CBD Commercial Area Street Tree Programs~~
- ~~Pacific Highway South Street Tree Program~~
- ~~Technical staff available~~
- ~~Tree planting programs and grants~~

Park System

Goal 1.11 ~~A high quality and safe park system that meets the needs of all its community members~~

Policies

1.11.1 ~~Distribute public recreational facilities throughout the City so that they are easily accessible to residents, visitors, and those who come to Tukwila to work.~~

1.11.2 ~~Create a trail system that links significant community focal points and links the lowland and upland trails at strategic points.~~

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~~1.11.3—Gain trail easements in areas with high natural amenities and incorporate them into a City-wide trail system.~~

~~1.11.4—Connect concentrations of commercial and retail activity with the trail network.~~

~~1.11.5—When necessary, consider the street sidewalk system as a link in the connecting network.~~

~~1.11.6—Where no public right-of-way is available for a link in the network, seek trail easements through private property, consistent with private property rights.~~

~~1.11.7—Design the trail system to be safe for all users and adjacent property owners.~~

~~1.11.8—Coordinate with other regional and local plans to complement and enhance the Tukwila open space network.~~

~~Implementation Strategies~~

- ~~■ Parks and Open Space Plan~~
- ~~■ Prioritized site acquisition~~
- ~~■ Rails to trails program~~

~~10.2.11 Parks, Open Space, and Public Amenities. Support plans, policies, projects, and programs to expand and improve the parks, open space, and other amenities in Southcenter and seek opportunities to develop new facilities that enhance the overall experience of employees, residents, business owners, and visitors.~~

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IMPLEMENTATION STRATEGIES

- Design guidelines that ensure that uses and structures adjacent to parks recognize and complement open spaces and public amenities
- Prepare standards and guidelines for parks and open spaces that ensure access to sunlight, a sense of security, seating, landscaping, accessibility, and connections to surrounding uses and activities
- Develop strategies for public-private partnerships that will result in public open spaces to serve as focal points and settings for special events and activities
- Encourage programs for open space and other public amenities

Comment [NG73]: Moved 10.2.9 and its implementation strategies from the Southcenter element

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ATTACHMENT B.3

Carol Lumb

From: Kara Martin <kara@urbanfoodlink.com>
Sent: Thursday, June 05, 2014 12:36 PM
To: Carol Lumb; Jack Pace
Cc: Evie Boykan; Brandon Miles; Joyce Trantina; Tammy Morales
Subject: Food innovation district comp plan recommendations
Attachments: FIDCompPlanRecsTukwila.pdf

Hello everyone- on behalf of the SeaTac-Tukwila Food Innovation Network, I would like to share the steering committee's recommendations for the city's comprehensive plan update. Attached is a memo providing a brief background of the initiative and potential policies that could support the work.

Please let me know if you have any questions or would like to discuss further.

Thanks, Kara

Kara Martin, MUP
Principal | Director of Regional Food Planning & Policy



220 2nd Avenue S., #201
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206.850.2877
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MEMO

To: Jack Pace and Carol Lumb, City of Tukwila
Department of Community Development

From: SeaTac-Tukwila Food Innovation Network

Date: June 5, 2014

Re: Comprehensive plan recommendations

The SeaTac-Tukwila Food Innovation Network ("Network") is a collaborative effort to increase food sector entrepreneurship and workforce development in the SeaTac and Tukwila communities. Network members include community organizations, businesses, education institutions and local governments. The Network's key strategy is to develop a Food Innovation District in the SeaTac-Tukwila area. This memo provides background on the effort and recommendations for the cities' comprehensive plans that can help move the effort forward.

Background:

SeaTac and Tukwila have twice as many people (39%) living below the federal poverty line and higher mortality rates than the rest of King County, with over 90% of students on free and/or reduced lunch. This community lacks access to healthy food; obesity affects a quarter of the residents. The population experiences 1.5 times the number of diabetes-related deaths as compared to the County average, and 1.2 times the rate of heart disease. In 2010, to better understand the needs and assets of the local community, Global to Local conducted an in-depth assessment in the cities and identified limited economic opportunities as a core issue.

The food industry offers a ready entry point for enterprise development and job training, as well as access to healthy foods. Community demand and interest in food sector development has been demonstrated through local community projects such as Healthy Food Here, a healthy retail project working with local business owners, Project Feast's training program, and Global to Local's ongoing community engagement.

The Network has identified the creation of a food innovation district as a key strategy. A food innovation district is geographic concentration of food-oriented businesses, services, and community activities. Potential facilities and programming include training opportunities for the community, as well as an accessible entry point for entrepreneurs with limited access to capital. Allowing a range of uses such as farmers' markets, smaller-scale food processors and wholesalers, commissary kitchens, retailers, restaurants and other related businesses to co-locate promotes food business growth by

SeaTac-Tukwila Food Innovation Network

Steering committee members include:

*Jon Kroman, Bainbridge Graduate
Institute*

*Greg Hope, Diocese of Olympia-
JumpStart*

*Adam Taylor and Njambi Gishuru,
Global to Local*

*Colleen Brandt-Schluter and Jeff
Robinson, City of SeaTac*

*Evie Boykan, Brandon Miles, and
Joyce Trantina, City of Tukwila*

*Brandon Gillespie, Lifelong Aids
Alliance*

*Lucy Norris, Northwest
Agricultural Business Center*

*Becky Elias, Public Health-Seattle
& King County*

*Eric Eisenberg, Swedish Health
Services*

John Hoey, Trust for Public Lands

Project Contact:

Kara Martin
kara@urbanfoodlink.com
206-850-2877

Tammy Morales
tammy@urbanfoodlink.com
206-396-1276

more effectively attracting buyers and spurring mutually supportive business networks. Zoning and land uses policies related to the district would need to consider how food processing, wholesaling and distribution facilities and commercial uses should be designed and co-located.

Recommendations:

The comprehensive plans goals and policies below could provide the necessary framework to ensure the establishment of a vibrant district in the community:

Goal 1: To create an environment that spurs local food sector development and opportunities for economic self-sufficiency.

Policy 1: Establish development regulations that allow for a mixed-use district that allows food-related activities such as retail, processing, distribution, and urban agriculture production.

Policy 2: Support the development of a facility for food-related workforce development and entrepreneurship training.

Policy 3: Coordinate with SeaTac-Tukwila Food Innovation Network to promote district development and related programming and facilities.

Policy 4: Forge public-private sector partnership in development of a food-related workforce development and business incubator training facility.

The Network's steering committee believes the recommendations above will support this public-private sector initiative to address health and income disparities and facilitate growth in the local food sector. These changes can help create jobs and support small business development opportunities in the SeaTac and Tukwila communities. In addition to the recommendations above, the Network supports the adoption of the broader food access policies proposed for the Community Image and Identity and Parks, Recreation and Open Space chapters.

On behalf of the Network's steering committee, thank you for consideration of the recommended goals and policies outlined above. Please contact our project coordinators Kara Martin (kara@urbanfoodlink.com; 206-850-2877) and Tammy Morales (tammy@urbanfoodlink.com; 206-396-1276) of Urban Food Link if you have any questions or would like to discuss further.

Thank you,



Kara Martin
Principal | Director of Policy and Planning



Tammy Morales
Principal | Strategic Director for Food Systems Prosperity

Carol Lumb

From: Kara Martin <kara@urbanfoodlink.com>
Sent: Wednesday, June 11, 2014 1:47 PM
To: Carol Lumb
Subject: RE: [SKFood] FW: Food Access Policies

Hi Carol- the food access policies look great! I really had the food innovation district in the back my mind in reading this. Couple thoughts in regards to that- in the issues discussion, perhaps mentioning the launch of the FIN that would support and expand efforts such as Project Feast. Global to Local also has been doing outreach showing community interest in developing skills / opening businesses in the food sector. Also, perhaps, referencing the economic development element as another element with healthy living policies (this assumes some of the recommendations we sent move forward and where they would be placed).

In regards to the policies, only a couple things caught my eye:

- Policy 1Y1- inserting “healthy” before food purveyors... to not encourage fast food restaurants, convenience stores, etc.
- Implementation strategies for 1Y- the city could encourage or promote farmers markets, farmstands, etc. to accept WIC/ SNAP (food stamp) benefits and “Double Your Bucks” programs- I think this helps address the affordability issue. Another potential 1Y strategy that I’ve seen others put in their plans is addressing regulatory barriers (for urban ag, farmers markets, etc.) and revising development code. Probably depends on how explicit you need to be. (And now just saw this is done for urban ag in the Parks element 😊)/

Let me know if you have any questions on the above. Great work! Very exciting! Kara

From: south-king-food@googlegroups.com [<mailto:south-king-food@googlegroups.com>] **On Behalf Of** Skye Schell
Sent: Friday, May 30, 2014 10:52 AM
To: south-king-food@googlegroups.com
Cc: carol.lumb@tukwilawa.gov
Subject: [SKFood] FW: Food Access Policies

Hi South King Food folks,
I'm passing on the Tukwila comp plan info from Carol, as promised at our last meeting. Thanks, Carol!

Skye

From: Carol Lumb [<mailto:Carol.Lumb@TukwilaWA.gov>]
Sent: Thursday, May 29, 2014 6:01 PM
To: Skye Schell
Subject: Food Access Policies

Hi Skye,

As promised a couple weeks ago, I am sending along a draft of our Comprehensive Plan chapter that addresses food access – the policies are found on the next to last page of the chapter. I would appreciate it if you could send this to the South King County Food group. The City’s Planning Commission will hold a public hearing on these policies June 26th – comments may be sent directly to the Planning Commission by COB 6/26 or, preferably, to me by June 15th so we can address the comments prior to the hearing and provide that information to the Planning Commission as part of their hearing packets.

I will find the Parks, Recreation and Open Space chapter and send that along as well.

Thanks,

Carol

*Carol Lumb, Senior Planner
Department of Community Development
City of Tukwila
6300 Southcenter Blvd., Suite 100
Tukwila, WA 98188
206-431-3661
Carol.Lumb@TukwilaWa.gov*

Tukwila, the City of opportunity, the community of choice.

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You received this message because you are subscribed to the Google Groups "South King Food Access Working Group" group.

To unsubscribe from this group and stop receiving emails from it, send an email to south-king-food+unsubscribe@googlegroups.com.

To post to this group, send email to south-king-food@googlegroups.com.

Visit this group at <http://groups.google.com/group/south-king-food>.

For more options, visit <https://groups.google.com/d/optout>.

Carol Lumb

From: Skye Schell <sschell@forterra.org>
Sent: Monday, June 16, 2014 5:08 PM
To: Carol Lumb
Cc: Alma Villegas
Subject: RE: Food Access Policies
Attachments: Forterra G2L Tukwila food policy comments.pdf

Hi Carol,
Thanks for sending the documents out, and for the opportunity to comment. I checked in with Alma at Global to Local, since we had worked together on getting input about these topics in the Community Connectors survey and the Community Conversation with the City. Overall it looks great.

We have a few suggestions to make them even more effective and inclusive – please see our attached comments. Feel free to contact either me or Alma with any questions.

What time will the hearing be on the 26th?

Thanks,
Skye

From: Carol Lumb [<mailto:Carol.Lumb@TukwilaWA.gov>]
Sent: Thursday, May 29, 2014 6:01 PM
To: Skye Schell
Subject: Food Access Policies

Hi Skye,

As promised a couple weeks ago, I am sending along a draft of our Comprehensive Plan chapter that addresses food access – the policies are found on the next to last page of the chapter. I would appreciate it if you could send this to the South King County Food group. The City's Planning Commission will hold a public hearing on these policies June 26th – comments may be sent directly to the Planning Commission by COB 6/26 or, preferably, to me by June 15th so we can address the comments prior to the hearing and provide that information to the Planning Commission as part of their hearing packets.

I will find the Parks, Recreation and Open Space chapter and send that along as well.

Thanks,

Carol

Carol Lumb, Senior Planner
Department of Community Development
City of Tukwila
6300 Southcenter Blvd., Suite 100
Tukwila, WA 98188
206-431-3661
Carol.Lumb@TukwilaWa.gov

Carol Lumb
Senior Planner
City of Tukwila

June 16, 2014

Dear Carol,

Thank you for the opportunity to comment on Tukwila's 2015 Comprehensive Plan updates regarding food access. Tukwila currently suffers from highly unequal health outcomes in comparison to the rest of King County. Increasing access to healthy, affordable and culturally-appropriate food is a central strategy for Global to Local, and supporting food access and economic development through farming is also an important component to Forterra's mission and the Cascade Agenda.

Forterra and Global to Local have enjoyed working with the City on two recent projects to engage Tukwila's diverse communities in the comprehensive plan updates: a Community Connectors survey with Latino, Burmese, Somali and Eritrean (Arabic- and Amharic-speaking) residents, and the March 6th "Community Conversation" with over 130 residents in eight languages. Access to healthy food was one of the highest priorities we heard in both projects.

We have reviewed the draft "Community Image and Identity" and "Parks, Recreation and Open Space" elements. We are glad to see that many of the community's suggestions have been included in the updates, such as supporting a farmers' market and additional urban agriculture such as community gardens (PROS Goal 6, Community Image 1.Y.2), and continuing the Community Connectors program (Community Image – Cultural Diversity).

We offer the following suggestions to make these policies even more effective:


1. Add "culturally appropriate" to "healthy" when discussing the food goal, throughout the document.
 - a. E.g.: "Goal 1.X A healthy community where active living and access to affordable, **culturally-appropriate** and nutritious food is available to all."
2. Specifically describe examples of culturally-appropriate food in relation to food provided at City or school programs.
 - a. E.g.: "1.X.3 Provide healthy **and culturally-appropriate (e.g. Halal, non-pork, vegetarian)** food and beverages in City programs and facilities ..."
3. Address expired food at the Food Pantry – we heard from the surveys that expired food discourages community members in accessing the Food Pantry. (See 1.Y.3.)
4. Include communication to diverse communities and language groups as a priority.
 - a. E.g.: "1.X.2 Develop and implement a communication plan and Healthy Tukwila web site with information and links about healthy eating, active living and related topics – **including strategies for reaching communities who do not speak English or use computers (e.g. translated written as well as verbal).**"
5. Support urban-agriculture-based economic development through cottage food sales.
 - a. E.g.: "Promote farmers markets, farmstands, community supported agriculture drop off sites, community gardens, school gardens, home gardens, **cottage food businesses** and urban farms" (1.Y Implementation Strategies)

We would be more than happy to share further reflections about the documents or to discuss how best to engage our communities in the update. Again, thanks for your time and outreach.

Sincerely,



Skye Schell
Community Projects Director
Forterra



Alma Villegas
Director of Community Programs
Global to Local

ROLES AND RESPONSIBILITIES

PURPOSE

The Comprehensive Plan focuses on the natural and built environments, for which the City has a mandated and historic responsibility. Most Comprehensive Plan goals and policies are concerned with how land is used and protected and the extent to which the physical environment and design promote positive human interaction, mobility, and a sense of community.

By contrast, the Roles and Responsibilities Element deals with the social environment. It aims to relate the goals and policies described elsewhere in the Plan to the City’s vision of compassion and support, responsibility and involvement, and education and organization that is essential to a safe, secure and successful community

This element is about the roles Tukwila serves and its responsibilities toward the community: recognize and solve problems to ensure that basic needs are met, provide for safety and security, communicate broadly and with clarity, reach out to diverse communities to increase engagement by all residents, and realize Tukwila’s role in the region.

ISSUES

Comment [RF1]: Subsections have been added under Issues to provide a short narrative background for policies and implementation strategies that follow.

A Firm Foundation for All

The City’s commitment, articulated in its Mission Statement and Strategic Plan, is to provide superior services that support a safe,

inviting, and healthy environment for all Tukwila’s residents, businesses and guests.

Despite the region’s wealth and the ongoing investments in public and human services, inequity persists and in some cases has expanded. Historical data have consistently revealed disparities in social, educational, health and economic outcomes based on race, income, and other factors. Tukwila’s community, similar to other South King County cities, has experienced lower incomes, less educational attainment, higher rates of chronic disease and morbidity and a higher percentage of residents needing human services assistance.

Tukwila’s high numbers of immigrants, refugees and their children may struggle as they seek employment, services or when in the classroom, trying to learn English while receiving limited support for their home language and culture. Long-time residents, including minorities, seniors, adults and families, may face challenges in meeting basic needs.

To accomplish the goals and vision of the Strategic Plan and Comprehensive Plan will require both City services and an emphasis on partnering and collaboration to meet human services needs. Assisting and supporting residents to meet basic needs and gain skills will enable them ultimately to engage more fully in the life of the City.

Safety and Security

Perceived or actual lack of safety and security can hinder both individual and community development and feelings of well-being. Increasing the City’s collaboration with the whole community around these issues, will help efforts to **reduce** and prevent crime while enhancing the overall sense of safety and security. Security also extends to emergency planning for natural and manmade

Comment [RF2]: Captures a broad message of safety and security including both Police and Emergency Management

Comment [RF3]: TPD’s focus on crime reduction and prevention per its Crime Reduction Initiative and Strategic Plan

emergency events, such as earthquakes, terrorism or the effects of climate change. Strategies that enhance public safety and security will ultimately strengthen the community.

Communication and Involvement

Meetings at City Hall, printed mailings and website articles have been commonly-utilized means tools to inform citizens about issues and events, and solicit their opinions and involvement in City affairs. While these tools are effective with some people, we recognize the need to adopt a broader approach to communications in Tukwila. Although some Tukwila residents may choose to be involved in City activities, other Tukwila residents may not be involved or represented due to cultural differences, language issues, age, economic status, lack of time or awareness. Diverse communities may require non-traditional methods of communication and engagement. City processes and regulations that seem confusing and difficult for the public may present an additional obstacle to clear communication and engagement between the community and the City. A key challenge is developing communication tools, and that are clear, effective, appropriate so that all residents are aware of and can choose to participate in the processes and decisions that affect them. Communication within and across City departments is crucial for developing a coordinated approach to problem solving.

Regional Opportunity and Role

Many issues that the City faces are not exclusive to Tukwila, but are prevalent throughout the region. Sitting at various regional tables can both drive and support policy and strategy that affects Tukwila. The City benefits from engaging in regional partnerships in order to achieve its long-term goals.

For example, the City’s Human Services Department has long engaged with other cities and King Count to craft more efficient

ways to plan and deliver services, and provide strategic direction about how the County allocates federal, state and county funds to support housing and community development activities. Emergency Management staff participate in maintaining the Regional Catastrophic plan so that resources can be shared and efficiencies gained. Community Development staff are involved with inter-jurisdictional groups to develop and share policies and standards.

GOALS AND POLICIES

Comment [RF4]: Policies have been rearranged for clarity according to issue topics. Implementation strategies are grouped at the end of each policy section

Goal 15.1

Provide a high-performing, service- and results-oriented government that works with citizens, citizens groups, institutions and service providers to recognize and solve problems within the community.

Comment [RF5]: Incorporates Strategic Plan Goal 4

FIRM FOUNDATION

POLICIES

15.1.1 Implement the human services strategic approach and program to support a solid foundation for all Tukwila residents, by providing high-quality services and actively collaborating with service providers to help meet basic needs and job readiness, including:

Comment [RF6]: Policies relocated for clarity w/in the element.

- Safety net for urgent and basic needs
- Positive and healthy relationships
- Support for self-sufficiency
- Information referral.

Comment [RF7]: Needs updated to reflect Human Services priorities. Solid foundation concept reflects Strategic Pan Goal 2.

15.1.2 Enhance and encourage effective partnerships across City departments and with providers to meet community needs.

Comment [RF8]: Policy references Strategic Plan Goal 2 B

15.1.3 Ensure that land use, urban design, transportation , economic development and other policies, plans and projects in Tukwila consider human services impacts and benefit existing and future populations in an equitable manner.

15.1.4 Promote health, safety, and the quality of life through responsive and responsible investment of public funds toward social and human services.

IMPLEMENTATION STRATEGIES

- Advocate for populations with access and functional needs and increase understanding of the challenges they face.
- Disseminate information on local and regional human services programs.
- Work collaboratively with local partners to ensure that human services are accessible. This could include co-location of services within organizations i.e. providing contracted services in the Tukwila School District or supporting providers that engage with various city populations with multiple access barriers.
- Strengthen and enhance informal supports and networks that help individuals and families to access resources, connect to jobs and other social and financial support.

Comment [RF9]: Language reflects federal verbiage changes and usage within the region. Supports Strategic Plan Goal 2.B

Comment [RF10]: Suggested in Strategic Plan

- Strengthen the City’s partnership with schools to identify and pursue shared goals toward building healthier students and families.
- Expand programs, such as class room visits by City staff, and the Tukwila City of Opportunity scholarship, that support students and recognize Tukwila students’ excellence.
- Establish and maintain partnerships with Tukwila and Highline School Districts, college and technical schools, Small Business Administration, and micro-enterprise support groups to provide employment readiness and related services. Facilitate connections among educators, service providers and businesses to link residents with job training and employment opportunities.
- Consider examples and models for public/private partnerships that will promote the development of needed services and facilities, such as childcare, social service and medical facilities, recreational uses, housing, healthy food options and community facilities .

Comment [RF11]: Strategic Plan Goal 2.B.1

Comment [RF12]: Strategic Plan Goal 2.B.2

SAFETY AND SECURITY

POLICIES

- 15.1.6 Foster an environment of safety for those who live in, work in, and visit Tukwila, through a broad and collaborative approach to reducing preventing crime, while increasing a sense of safety and security.
- 15.1.6 Maintain and update as required, a city-wide Comprehensive Emergency Management Plan (CEMP) and program, that:

Comment [RF13]: Strategic Plan Goal 1.B

Comment [RF14]: Addresses both crime prevention/reduction and Emergency Management to broaden concept of safety

Comment [RF15]: Consistent with Emergency Services plan and State requirement

- Establishes a comprehensive all-hazards approach to incident management;
 - Ensures ongoing operation and continuity of City government;
 - Uses the National Incident Management System (NIMS);
-

- Serves to inform and educate City employees and the community about emergency preparedness measures for all hazards, including flood and climate-related emergencies;
- Effectively utilizes available resources from all City departments, and mutual aid partners in an adequate and timely response to emergency situations, and
- Addresses emergency preparedness for those with access and functional needs, coordinating a broad range of stakeholders to improve planning and responsive service.

15.1.7 Continue to meet or exceed federal minimum standards for the National Flood Insurance Program to better protect public health and safety and to achieve flood insurance premium discounts.

Comment [RF16]: Policy 15.1.7 Moved from Utilities Element to supplement emergency services planning policy .

15.1.8 Ensure the City of Tukwila’s continued participation in the National Flood Insurance Program through periodic review and updating of flood plain management standards and the flood zone construction permit process.

Comment [RF17]: Policy 15.1.8 moved from Utilities Element. Implemented by TMC 16.52. Once updated flood maps are released, Tukwila will develop a flood zone construction permit process

15.1.9 Encourage long-term community environmental security by supporting and implementing the U.S. Conference of Mayor’s

Climate Protection Agreement, climate pledges and commitments undertaken by the City, and other multi-jurisdictional efforts to reduce greenhouse gas emissions, address climate change, and other impacts of changing global conditions.

Comment [RF18]: New policy supports a longer-term view of emergency planning to include the developing climate change issues and impacts.

15.1.10 Lead by example to establish policy decisions and priorities, design programs and facilities that consider long-term impacts on natural and human environments to address sustainability and climate change.

Comment [RF19]: New policy references leadership in sustainability and climate change issues for longer-term view of emergency planning

IMPLEMENTATION STRATEGIES

Use design guidelines that implement environmental design and defensible space principles to improve public safety.

Comment [RF20]: TPD Crime Prevention unit does this through CPTED review of building plans

Engage businesses and residents in preventing crime and preparing for emergencies.

Comment [RF21]: Strategic Plan Goal 1.B.3

Support and advance community-oriented policing (e.g. block watch program, National Night Out Against Crime, Citizen’s Academy).

Adapt and expand crime prevention, emergency education and personal safety programs to reach diverse populations and to be culturally appropriate.

Review case data to identify frequent violators and coordinate with service providers to resolve issues.

Comment [RF22]: Strategic Plan 1.B.4

Establish and operate Citizen’s community policing task force.

Use police satellite centers to strengthen ties with the community.

- Continue to fund housing weatherization and rehabilitation programs.
- Support Tukwila’s crime-free multi-family program.
- Support and enhance strict enforcement of health & safety codes.
- Support Tukwila crime-free hotel/motel program.
- Implement Emergency Services Plan.
- Employ a centralized emergency operations center.
- Offer accessible emergency education programs and workshops in topics such as earthquake preparedness that increase public safety, and strengthen ties between the City and the community.
- Promote community awareness, responsibility, and participation in sustainability efforts through public outreach programs and other opportunities for change. Serve as catalyst and facilitator for partnerships to leverage change in the broader community.
- Continue City-wide training and awareness to increase cultural competency to better engage with Tukwila’s diverse population.
- Adapt and expand crime prevention, emergency education and personal safety programs to reach diverse populations and to be culturally appropriate.
- Use strategies such as Community Connectors and culture-specific materials that connect directly with diverse communities to provide crime prevention and emergency planning, information and training.

Comment [RF23]: Crime-free hotel and motel regulated per TMC 5.60 (Business Licenses)

- Improve relationships between the City and immigrant communities concerning public safety.
- Develop long-term partnerships and improved communication among residents, businesses, schools, social service organizations, Tukwila police department, and other City staff in crime intervention and safety enhancement programs.

Comment [RF24]: References Strategic Plan 1.B.3

COMMUNICATION AND ENGAGEMENT

POLICIES

15.1.11 Use frequent and open communication and collaboration as an operating principle in all affairs of the City.

Comment [RF25]: Policy relocated from different section in element

15.1.12 Improve the City’s ability to build trust and work with all members of the community.

15.1.13 Design and implement processes and programs to be user-friendly for the public and efficient for City staff.

15.1.14 Broaden the City’s outreach and communications toolkit to include innovative technology and formats that enable two-way communication.

Comment [RF26]: New policy references Strategic Plan 5.A.1

15.1.15 Strengthen the City’s ability to engage with diverse populations within the community, particularly those that do not participate in traditional formats, by using a variety of participation techniques to reach all segments of the population, where appropriate, at a suitable level of involvement and effort for the issue at hand.

15.1.16 Build meaningful connections between the City and the diverse communities that make up the broader Tukwila

community to foster their participation and involvement in City affairs, and decision-making processes.

Comment [RF27]: New policy – Strategic Plan Goal 5.B.2

15.1.17 Encourage community organizations (school groups, service clubs, community clubs, youth sports clubs, etc.) that highlight service and respond to issues and needs.

Comment [RF28]: Relocated w/in element

15.1.18 Use the skills of community members in appropriate paid and volunteer tasks and programs.

15.1.19 Encourage the participation of dedicated, community-oriented volunteers on City Boards and Commissions; aiming for a broad and balanced representation of members from the entire community.

IMPLEMENTATION STRATEGIES

- Develop and use clear, well-documented administrative and permitting processes.
- Provide timely and effective public notification of City actions (i.e. meetings, land use applications, etc.) to encourage early and meaningful public participation.
- Use technology to make it easier for residents and businesses to interact and do business with the City (i.e. permit applications, development review, etc.).
- Conduct periodic and comprehensive review and update of the Tukwila Municipal Code and administrative policies to clarify intent, address changed conditions and eliminate contradictions.
- Develop regulations and programs that are easy to understand for all citizens and businesses.

- Support and advance clear, consistent code enforcement activities.
- Provide innovative opportunities for all community members to be informed of and involved in local government issues, activities and events.
- Embrace the community’s cultural diversity, and use cultural resources to promote cross-cultural awareness and explore differing points of view.
- Expand the linguistic and cultural competencies of City staff through training and hiring.
- Adopt engagement strategies, such as Community Conversations and Council Chats, that bring City staff and elected officials out into varied sites in the community to engage in meaningful dialogue with diverse cultures.
- Use and expand the capability to connect regularly on various issues with diverse communities and groups via Community Connectors or a similar mechanism.
- Develop a comprehensive communications plan that considers all aspects of communication with the public.
- Prioritize upgrading and expanding the City of Tukwila’s communications capabilities, including graphics, website, social media and other developing technologies for greater ease of use and clarity.
- Provide expanded language capability in City communications:

Comment [RF29]: Strategic Plan Goal 5.A.2

Comment [RF30]: Strategic Plan 5.A.2

Comment [RF31]: Social media and other developing technologies essential for effective Emergency Management

- Translate key elements of the City of Tukwila website and other materials into the City’s most common non-English languages as appropriate;
- Make interpreters readily available in conducting City business.
- Provide meeting, training, and recreation space in City facilities, giving highest priority to local community groups and organizations.
- Assess and provide outreach to the community to create and use a list of interested volunteers and their related skills and interests.
- Utilize a Volunteer Coordinator.

REGIONAL RESPONSIBILITY

Goal 15.2

Foster a strong sense of regional responsibility and accountability balanced by an awareness of regional impacts on the City and its citizens.

POLICIES

15.2.1 Enhance Tukwila’s interests through participation in regional partnerships.

Comment [R32]: New policy references Strategic Plan Goal 4 B

15.2.2 In reviewing proposals to site new or expanded essential public facilities within the City, Tukwila shall consider accepting its regional share of facilities which supply essential services, provided:

- other communities accept their share as well;

- the funding of regional facilities sited in Tukwila relies on an equitable regional source of funding, and
- the siting of all essential public facilities is based on sound land use planning principles and is developed through working relationships with affected neighborhoods, special purpose districts, ports and other agencies which serve the Tukwila community.

15.2.3 Assure that essential public facilities are located where necessary and that they are conditioned as appropriate to ensure equity and to mitigate their impacts on the community.

Comment [RF33]: Implemented through TMC 18.66.

15.2.4 Public capital facilities of a countywide or statewide nature shall be sited to support the countywide land use pattern, support economic activities, mitigate environmental impacts, provide amenities or incentives, and minimize public costs. Amenities or incentives shall be provided to neighborhoods/jurisdictions in which facilities are sited.

IMPLEMENTATION STRATEGIES

- Encourage broad participation of City staff and elected officials in regional agencies, organizations and in partnerships to benefit the City of Tukwila and the community.
- Seek leadership positions in local and regional bodies when Tukwila's interests are affected.
- Work collaboratively with other jurisdictions and consider environmental justice principles when siting regional capital facilities to foster the development of a healthy community.

Comment [RF34]: Focus on partnerships and regional involvement per Strategic Plan 4.B.1

Comment [R35]: Strategic Plan 4.B.2

ROLES AND RESPONSIBILITIES

PURPOSE

~~The other elements of this~~ The Comprehensive Plan focuses on the natural and built environments, where for which the City has a mandated and historic responsibility. Most Comprehensive Plan ~~These preceding~~ goals and policies are concerned with how land is ~~s are~~ used and protected and the extent to which the physical environment and design promotes positive human interaction, mobility, and a sense of community. ~~However, the City of Tukwila and its citizens recognize the role and importance of individuals, the family, businesses, government and public organizations in maintaining a safe, secure, and successful community.~~

By contrast, ~~t~~The Roles and Responsibilities Element deals with the social environment. It aims, ~~and aims~~ to relate the goals and policies described elsewhere in the Plan to the City's goal/vision of compassion and support, responsibility and involvement, and education and organization that are is essential to a viable safe, secure and successful community. ~~It recognizes the importance of the individual and the need to provide for and support individuals, families, and organizations; and, therefore, that planning is not just for the broad community well-being, but for individual well-being as well.~~

~~The City's vision is for more than just well-planned and functional facilities; it extends to the people of the community and their relationships with each other and the environment, both natural and man-made. The goal and policies of this element lay out the components of an approach to defining the roles and~~

~~December 2008~~ Comprehensive Plan Roles and Responsibilities—Planning Commission Review Draft

~~responsibilities of the City of Tukwila and how to implement them to achieve the community envisioned in this Comprehensive Plan.~~

~~This element is about the roles Tukwila serves and its responsibilities toward the community: recognize and solve problems to ensure that basic needs are met, provide for safety and security, communicate broadly and with clarity, reach out to diverse communities to increase engagement by all residents, and realize Tukwila’s role in the region.~~

ISSUES

A Firm Foundation for All

~~The City’s commitment, articulated in its Mission Statement and Strategic Plan, is to provide superior services that support a safe, inviting, and healthy environment for all Tukwila’s residents, businesses and guests.~~

~~Despite the region’s wealth and the ongoing investments in public and human services, inequity persists and in some cases has expanded. Historical data have consistently revealed disparities in social, educational, health and economic outcomes based on race, income, and other factors. Tukwila’s community, similar to other South King County cities, has experienced lower incomes, less educational attainment, higher rates of chronic disease and morbidity and a higher percentage of residents needing human services assistance.~~

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Comment [RF1]: Subsections have been added to provide a short narrative background for policies and implementation strategies that follow.

To accomplish the goals and vision of the Strategic Plan and Comprehensive Plan will require both City services and an emphasis on partnering and collaboration to meet human services needs. Assisting and supporting residents to meet basic needs and gain skills will enable them ultimately to engage more fully in the life of the City.

Safety and Security

Comment [RF2]: Captures a broad message of safety and security including Police and Emergency Management

Perceived or actual lack of safety and security can hinder both individual and community development and feelings of well-being. Increasing the City’s collaboration with the whole community around these issues, will help efforts to reduce and prevent crime while enhancing the overall sense of safety and security. Security also extends to emergency planning for natural and manmade emergency events, such as earthquakes, terrorism or the effects of climate change. Strategies that enhance public safety and security will ultimately strengthen the community.

Comment [RF3]: TPD’s focus on crime reduction and prevention per its Crime Reduction Initiative and Strategic Plan

Communication and Involvement

Meetings at City Hall, printed mailings and website articles have been commonly-utilized means tools to inform citizens about issues and events, and solicit their opinions and involvement in City affairs. While these tools are effective with some people, we recognize the need to adopt a broader approach to communications in Tukwila. Although some Tukwila residents may choose to be involved in City activities, other Tukwila residents may not be involved or represented due to cultural differences, language issues, age, economic status, lack of time or awareness. Diverse communities may require non-traditional methods of communication and engagement. City processes and regulations that seem confusing and difficult for the public may present an additional obstacle to clear communication and engagement between the community and the City. A key challenge is developing communication tools, and that are clear, effective, appropriate so

that all residents are aware of and can choose to participate in the processes and decisions that affect them. Communication within and across City departments is crucial for developing a coordinated approach to problem solving.

Regional Opportunity and Role

Many issues that the City faces are not exclusive to Tukwila, but are prevalent throughout the region. Sitting at various regional tables can both drive and support policy and strategy that affects Tukwila. The City benefits from engaging in regional partnerships in order to achieve its long-term goals.

For example, the City’s Human Services Department has long engaged with other cities and King Count to craft more efficient ways to plan and deliver services, and provide strategic direction about how the County allocates federal, state and county funds to support housing and community development activities. Emergency Management staff participate in maintaining the Regional Catastrophic plan so that resources can be shared and efficiencies gained. Community Development staff are involved with interjurisdictional groups to develop and share policies and standards.

GOALS AND POLICIES

Comment [RF4]: Policies have been rearranged for clarity according to issue topics. Implementation strategies are grouped at the end of each policy section

Goal 15.1

Provide a high-performing, service- and results-oriented government that works with citizens, and citizens groups, institutions and service providers to recognize and solve problems within the community.

Comment [RF5]: Strategic Plan Goal 4

FIRM FOUNDATION

POLICIES

~~15.1.1—Ensure frequent and open communication as an operating principle in all affairs of the City.~~

Comment [RF6]: Policies relocated for clarity w/in the element.

IMPLEMENTATION STRATEGIES

- ~~Early public notification of land use applications~~
- ~~Provide opportunities for all community members to be informed of local government issues, activities and events~~
- ~~Clear, well-documented administrative processes~~

~~15.1.2—Encourage community organizations (PTA, service clubs, community clubs, youth sports clubs, etc.) that highlight service and respond to issues and needs.~~

Comment [RF7]: This policy relocated w/in the element

IMPLEMENTATION STRATEGIES

~~15.1.31 Create a human services strategic approach and program plan that to support a solid foundation for all Tukwila residents, by providing high-quality services and actively collaborating with service providers to help meet basic needs and job readiness, including: utilizes community volunteers and outside resources for problem-solving, fosters interagency cooperation and effectiveness, promotes awareness, and supports all of the following individual needs or services:~~

Comment [RF8]: Needs updated to reflect Human Services priorities. Solid foundation concept reflects Strategic Plan Goal 2.

- ~~— Survival (basic emergency needs for food and shelter) Safety net for urgent and basic needs~~
- ~~— Positive and healthy revention relationships (education and early intervention to reduce future needs and promote increasing independence)~~

- Support for self-sufficiency services (individual and family maintenance or enhancement of their present level of independence)
- Information referral/Rehabilitation (treatment for individual and family problems).

15.1.2 Enhance and encourage effective partnerships across City departments and with providers to meet community needs.

Comment [RF9]: Strategic Plan Goal 2 B

15.1.43 Ensure that land use, urban design, transportation ~~and circulation~~, economic development and other policies, plans and projects in Tukwila consider human services impacts and benefit existing and future populations in an equitable manner.

Comment [RF10]: Human services focus added

15.1.44 ~~Efforts should be made to P~~promote health, safety, and the quality of life through responsive and responsible investment of public funds toward social and human services.

Comment [RF11]: New policy made by splitting Policy 15.1.4

IMPLEMENTATION STRATEGIES

- Advocate for populations with access and functional needs and increase understanding of the challenges they face.
- Disseminate information on local and regional human services programs
- Work collaboratively with local partners to ensure that human services are accessible. This could include co-location of services within organizations i.e. providing contracted services in the Tukwila School District or supporting providers that engage with various city populations with multiple access barriers.

Comment [RF12]: Language reflects federal verbiage changes and usage within the region

Comment [RF13]: Strategic Plan Goal 2.B

Comment [RF14]: Suggested in Strategic Plan

- Strengthen and enhance informal supports and networks that help individuals and families to access resources, connect to jobs and other social and financial support.
- Strengthen the City’s partnership with schools to identify and pursue shared goals toward building healthier students and families.
- Expand programs, such as class room visits by City staff, and the Tukwila City of Opportunity scholarship, that support students and recognize Tukwila students’ excellence.
- Establish and maintain partnerships with Tukwila and Highline School Districts, college and technical schools, Small Business Administration, and micro-enterprise support groups to provide employment readiness and related services.
- Facilitate connections among educators, service providers and businesses to link residents with job training and employment opportunities.

Comment [RF15]: Strategic Plan Goal 2.B.1

Comment [RF16]: Strategic Plan Goal 2.B.2

IMPLEMENTATION STRATEGY

- Seek strategies and incentive plans. Consider examples and models for public/private partnerships that will promote the development of day care needed services and facilities, such as childcare and similar services, social service and medical offices facilities, public recreational uses, housing, healthy food options and community facilities.

SAFETY AND SECURITY

POLICIES

15.1.56 Foster an environment of safety ~~and security~~ for those who live in, work in, and visit Tukwila, through a broad and collaborative approach to reducing preventing crime, while increasing a sense of safety and security, long-term partnerships between residents, businesses, schools, Tukwila Police Department, and other City staff in crime intervention and safety enhancement programs.

Comment [RF17]: Strategic Plan Goal 1.B
Comment [RF18]: Addresses both crime prevention/reduction and Emergency Management to broaden concept of safety

~~■ IMPLEMENTATION STRATEGIES~~

~~■ Design guidelines that implement defensible space principles for crime prevention~~

~~Community-oriented policing plan, (e.g. block watch program)~~

~~Citizens' task force~~

~~Police satellite centers~~

~~Education programs, such as D.A.R.E. and personal safety~~

~~Housing weatherization and rehabilitation programs~~

~~Tukwila crime-free multi-family program~~

~~Strict enforcement of health & safety codes~~

~~Tukwila crime-free hotel/motel program~~

15.1.6 Maintain and update as necessaryrequired, a city-wide Comprehensive Emergency Management Emergency Services Plan (CEMP) and program, that:

Comment [RF19]: Consistent with Emergency Services plan and State requirement

~~— Establishes a comprehensive all-hazards approach to incident management;~~

- ~~— Ensures ongoing operation and continuity of City government;~~

- ~~— Uses the National Incident Management System (NIMS);~~
- ~~— Serves to inform and educate City employees and the community about emergency preparedness measures for all hazards, including flood and climate-related emergencies; and~~
- ~~— Effectively utilizes all available equipment and manpower from resources from all Police, Fire and other City departments, other emergency and mutual aid partners aid providers and agencies, as well as private mutual aid resources, in an adequate and timely response to emergency situations, and-~~
- ~~— Addresses emergency preparedness for those with access and functional needs, coordinating a broad range of stakeholders to improve planning and responsive service.~~ Implementation Strategies
- ~~Emergency Services Plan~~
- ~~Emergency Operations center~~
- ~~Education programs, such as earthquake preparedness~~

~~12.1.15.1.7~~ Continue to meet or exceed federal minimum standards for the National Flood Insurance Program to better protect public health and safety and to achieve flood insurance premium discounts.

Comment [RF20]: Moved from Utilities Element to supplement emergency services planning policy .

~~12.1.19~~15.1.8 Ensure the City of Tukwila’s continued participation in the National Flood Insurance Program through periodic review

and updating of flood plain management standards and the flood zone construction permit process.

Comment [RF21]: Moved from Utilities Element. Implemented by TMC 16.52. Once updated flood maps are released, Tukwila will develop a flood zone construction permit process

15.1.9 Encourage long-term community environmental security by supporting and implementing the U.S. Conference of Mayor’s Climate Protection Agreement, climate pledges and commitments undertaken by the City, and other multi-jurisdictional efforts to reduce greenhouse gas emissions, address climate change , and other impacts of changing global conditions.

Comment [RF22]: New policy supports a longer-term view of emergency planning to include the developing climate change issues and impacts.

15.1.10. Lead by example to establish policy decisions and priorities, design programs and facilities that consider long-term impacts on natural and human environments to address sustainability and climate change.

Comment [RF23]: New policy supports a longer-term view of emergency planning to include the developing climate change issues and impacts.

IMPLEMENTATION STRATEGIES

Use design guidelines that implement environmental design and defensible space principles to improve public safety.

Comment [RF24]: TPD Crime Prevention unit does this through CPTED review of building plans

Engage businesses and residents in preventing crime and preparing for emergencies.

Comment [RF25]: Strategic Plan Goal 1.B.3

Support and advance community-oriented policing (e.g. block watch program, National Night Out Against Crime, Citizen’s Academy).

Adapt and expand crime prevention, emergency education and personal safety programs to reach diverse populations and to be culturally appropriate.

Review case data to identify frequent violators and coordinate with service providers to resolve issues.

Comment [RF26]: Strategic Plan 1.B.4

- Establish and operate Citizen’s community policing task force.

Comment [RF27]: Community-oriented Policing Board established per TMC 2.39

- Use police satellite centers to strengthen ties with the community.

- Continue to fund housing weatherization and rehabilitation programs.

- Support Tukwila’s crime-free multi-family program.

- Support and enhance strict enforcement of health & safety codes.

- Support Tukwila crime-free hotel/motel program.

Comment [RF28]: Crime-free hotel and motel regulated per TMC 5.60 (Business Licenses)

- Implement Emergency Services Plan.

- Employ a centralized emergency operations center.

Comment [RF29]: Strategy to use centralized emergency operations center has been achieved, and hence, deleted. Currently in effect

- Offer accessible emergency education programs and workshops in topics such as earthquake preparedness, that increase public safety, and strengthen ties between the City and the community.

- Promote community awareness, responsibility, and participation in sustainability efforts through public outreach programs and other opportunities for change. Serve as catalyst and facilitator for partnerships to leverage change in the broader community.

- Continue City-wide training and awareness to increase cultural competency to better engage with Tukwila’s diverse population.

- Adapt and expand crime prevention, emergency education and personal safety programs to reach diverse populations and to be culturally appropriate.

- Use strategies such as Community Connectors and culture-specific materials that connect directly with diverse communities to provide crime prevention and emergency planning, information and training.
- Improve relationships between the City and immigrant communities concerning public safety.
- Develop long-term partnerships and improved communication among residents, businesses, schools, social service organizations, Tukwila police department, and other City staff in crime intervention and safety enhancement programs.

Comment [RF30]: Strategic Plan 1.B.3

Comment [RF31]: Prior policy, now implementation strategy.

COMMUNICATION AND ENGAGEMENT

POLICIES

15.1.11 ~~Ensure Use~~ frequent and open communication and collaboration as an operating principle in all affairs of the City.

Comment [RF32]: Policy relocated from different section in element

15.1.12 Improve the City's ability to build trust and work with all members of the community.

IMPLEMENTATION STRATEGIES

- ~~Early public notification of land use applications~~
- ~~Provide opportunities for all community members to be informed of local government issues, activities and events~~
- ~~Clear, well-documented administrative processes~~

15.1.713 ~~The City will~~ Design and implement processes and programs ~~that are to be~~ user-friendly for the public and efficient for City staff.

15.1.14 Broaden the City’s outreach and communications toolkit to include innovative technology and formats that enable two-way communication.

Comment [RF33]: Strategic Plan 5.A.1

15.1.815 Strengthen the City’s ability to engage with diverse populations within the community, particularly those that do not participate in traditional formats, by using a variety of participation techniques ~~Recognize the diverse population within the community and use a variety of participation techniques~~ to reach all segments of the population, where appropriate, at a suitable level of involvement and effort for the issue at hand.

15.1.16 Build meaningful connections between the City and the diverse communities that make up the broader Tukwila community to foster their participation and involvement in City affairs, and decision-making processes.

Comment [RF34]: New policy – Strategic Plan Goal 5.B.2

15.1.17 Encourage community organizations (school groups, service clubs, community clubs, youth sports clubs, etc.) that highlight service and respond to issues and needs.

Comment [RF35]: Relocated w/in element

15.1.918 Use the skills of community members in appropriate paid and volunteer tasks and programs.

~~IMPLEMENTATION STRATEGIES~~

~~Registry of interested volunteers and their related skills and interests~~

~~Volunteer Coordinator~~

15.1.1019 Encourage the participation of dedicated, community-oriented volunteers on City Boards and Commissions; aiming for a broad and balanced representation of members from the entire community. of men, women and minorities.

IMPLEMENTATION STRATEGIES

IMPLEMENTATION STRATEGIES

- Develop and use clear, well-documented administrative and permitting processes.
- Provide timely and effective public notification of City actions (i.e. meetings, land use applications, etc.) to encourage early and meaningful public participation.
- Use technology to make it easier for residents and businesses to interact and do business with the City (i.e. permit applications, development review, etc.).
- Conduct periodic and comprehensive review and update of the Tukwila Municipal Code and administrative policies to clarify intent, address changed conditions and eliminate contradictions.
- Develop regulations and programs that are easy to understand for all citizens and businesses.
- Support and advance clear, consistent code enforcement activities.
- Provide innovative opportunities for all community members to be informed of and involved in local government issues, activities and events.

□ Embrace the community’s cultural diversity, and use cultural resources to promote cross-cultural awareness and explore differing points of view.

□ Expand the linguistic and cultural competencies of City staff through training and hiring.

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Comment [RF36]: Strategic Plan Goal 5.A.2

□ Adopt engagement strategies, such as Community Conversations and Council Chats, that bring City staff and elected officials out into varied sites in the community to engage in meaningful dialogue with diverse cultures.

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Comment [RF37]: Strategic Plan 5.A.2

□ Use and expand the capability to connect regularly on various issues with diverse communities and groups via Community Connectors or a similar mechanism.

□ Develop a comprehensive communications plan that considers all aspects of communication with the public.

□ Prioritize upgrading and expanding the City of Tukwila’s communications capabilities, including graphics, website, social media and other developing technologies for greater ease of use and clarity.

Comment [RF38]: Social media and other developing technologies essential for effective Emergency Management

□ Provide expanded language capability in City communications:

○ Translate key elements of the City of Tukwila website and other materials into the City’s most common non-English languages as appropriate;

○ Make interpreters readily available in conducting City business.

□ Clear, well-documented administrative processes

~~Clear, well-documented permitting processes Periodic and comprehensive review of the Tukwila Municipal Code to eliminate contradictions~~

~~Regulations and programs that are easy to understand for all citizens~~

~~Utilize existing City management staff in a rotating ombudsman-type position for individual single family projects~~

Comment [RF39]: Delete. These functions are addressed through development review and permitting process, code enforcement, hearing examiner as appropriate. Delete.

~~Re-examine and improve processes so that City staff are not put in a position of advocacy during quasi-judicial procedures~~

Comment [RF40]: Delete. Already addressed Resolution # 1335 – Process for quasi-judicial open record hearings

~~Provide meeting, training, and recreation space in City facilities, giving highest priority to local community groups and organizations.~~

~~Assess and provide outreach to the community to create and use a list of interested volunteers and their related skills and interests.~~

~~Volunteer Coordinator.~~

~~15.1.9 Use the skills of community members in appropriate volunteer tasks and program.~~

~~IMPLEMENTATION STRATEGIES~~

~~Registry of interested volunteers and their related skills and interests~~

~~Volunteer Coordinator~~

~~15.1.10 Encourage the participation of dedicated, community-oriented volunteers on City Boards and Commissions; aiming for a balance of men, women and minorities.~~

REGIONAL RESPONSIBILITY

Goal 15.2

Foster a strong sense of regional responsibility and accountability balanced by an awareness of regional impacts on the City and its citizens.

POLICIES

15.2.1 Enhance Tukwila’s interests through participation in regional partnerships.

Comment [R41]: Strategic Plan Goal 4 B

~~15.2.12~~ In reviewing proposals to site new or expanded essential public facilities within the City, Tukwila shall consider accepting its regional share of facilities which ~~provide~~ supply essential services, provided:

- ~~other communities accept their share as well;~~ provided
- the funding of regional facilities sited in Tukwila relies on an equitable regional source of funding, and provided
- the siting of all essential public facilities is based on sound land use planning principles and is developed through working relationships with affected neighborhoods, special purpose districts, ports and other agencies which serve the Tukwila community.

~~15.2.3 Applications for essential public facilities will be processed through the unclassified use permit process established in December 2008~~ Comprehensive Plan Roles and Responsibilities—Planning Commission Review Draft

~~the City's development regulations~~ ~~This process shall~~
~~Assure~~ assure that ~~such essential public~~ facilities are located where necessary and that they are conditioned as appropriate to ensure equity and to mitigate their impacts on the community.

Comment [RF42]: Implemented through TMC 18.66.

15.2.4 Public capital facilities of a countywide or statewide nature shall be sited to support the countywide land use pattern, support economic activities, mitigate environmental impacts, provide amenities or incentives, and minimize public costs. Amenities or incentives shall be provided to neighborhoods/jurisdictions in which facilities are sited.

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IMPLEMENTATION STRATEGIES

Encourage broad participation of City staff and elected officials in regional agencies, organizations and in partnerships to benefit the City of Tukwila and the community.

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Comment [RF43]: Strategic Plan 4.B.1

Seek leadership positions in local and regional bodies when Tukwila's interests are affected.

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Comment [R44]: Strategic Plan 4.B.2

Work collaboratively with other jurisdictions and consider environmental justice principles when siting regional capital facilities to foster the development of a healthy community.

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