INFORMATIONAL MEMORANDUM

TO:

Transportation and Infrastructure Committee

FROM:

Henry Hash, Public Works Director 44.44

BY:

Hari Ponnekanti, City Engineer

CC:

Mayor Allan Ekberg

DATE:

October 4, 2019 (revised 10/18/19)

SUBJECT: Public Safety Plan – Public Works Shops First Phase 1

Project No. 91630601 **Master Plan Next Steps**

ISSUE

Approve the Public Works Shops Master Plan and funding for Public Works Shops Phase 1. Update on the Public Works Shops Master Plan and seek approval for financing the improvements to the Heiser property.

BACKGROUND

The City hired SHKS Architects to conduct a Master Planning and Programming effort for the City's Public Works Maintenance Shops facilities in September 2018. Master Planning efforts are a good tool to logically implement overall facility improvements. The Public Works Master Plan envisions the redevelopment of over 13 acres of land, which will serve the Public Works Department into the future with planned growth through the year 2045.

SHKS conducted several meetings with PW staff, visited the existing facilities, toured similar PW facilities in the region and developed a Master Planning and Programming Report. Several options were discussed and the selected Master Plan and the proposed tenant improvements to the Heiser site are the most practical and least expensive option.

The current George Long building lacks sufficient spacing for routine maintenance and is also one of the most seismically deficient City building. The new site will be much safer for our employees and provides more space, therefore increasing operation efficiency. In addition, some of the equipment from Minkler Shops can also be moved to Heiser, allowing more space at Minkler Shops for maneuverability and productivity.

ANALYSIS

The findings from the Public Works Shops Master Plan are summarized in the attached updated PowerPoint presentation. The City took possession of the Heiser properties in July 2019 and will take possession of the UPS site in 2023.

Master Plan Summary

- The Public Works Shops First Phase 1 of the Master Plan focuses on relocating the PW Fleet Maintenance and Facilities divisions from George Long Shops to the Heiser property after seismic retrofitting and upgrades. The First Phase 1 will also include moving the Police vehicle evidence storage and spoils from the Longacres site.
- The Longacres site will need to be vacated and moved to the Heiser site by 2021. To meet federal NPDES regulations. spoils need to be stored in a covered site.
- Public Works staff agree that the best option is to move George Long and Longacres operations to the Heiser Building.
- George Long was chosen to move to the Heiser Building, after necessary renovations, as the George Long Building is seismically and environmentally deficient and is hazardous to City employees.
- The Fleet mechanics work full-time in George Long as opposed to other Public Works employees that are mainly in the field. The George Long facility does not have an adequate exhaust system and does not meet regulatory requirements.
- As George Long is seismically deficient, if there is an earthquake and the building is destroyed, the entire City would be without the facilities and fleet divisions to assist with Police, Fire and other emergency operations.

• With the table below, George Long's square footage needs will be covered in Phase 1. If Minkler were to move to Heiser at this time, their needs would not be met and would have to move twice (see page 53 of Master Plan).

Facilities	Current Square Footage	Phase 1 Square Footage
George Long Shops Facilities, Fleet, Spoils and Police Impound Yard	<u>57,770</u>	<u>55,670</u>
Longacres site (need covered spoils)	<u>13,215</u>	<u>15,460</u>
Subtotal	70,985	<u>71,130</u>
Minkler Shops Streets, Water, Sewer, Surface Water New Decant facility, New Fleet Parking	100,618	
Heiser Program Area		73,925

Next Steps

- Approval of \$4.4 million for funding the PW Shops First-Phase 1 (to move forward with Heiser improvements)
 - Demolition of two outbuildings at the Heiser site. Oct/Nov 2019
 - Heiser design for seismic retrofitting and interior and exterior improvements. Upgrades to HVAC, mechanical, electrical, and storm drainage. Nov 2019 April 2020
 - Advertise and award seismic retrofitting and improvements. April 2020
 - Project completion. December 2020
- > Staff will return to Council for financing of Phase 2.

Phase 2 - Possession of UPS site in 2023. Build Administrative offices and relocate Minkler. Cost estimate of \$33 million.

At the completion of Phase 2, all Public Works employees will be relocated to safe and efficient facilities.

Phase 3 – Build new Fleet Maintenance Building, demolish Heiser Building, and install covered storage for \$37 million. At the end of Phase 3, all future needs will be met with the entire buildout of the Heiser and UPS sites.

PHASE 1 FINANCIAL IMPACT

	Expenditures	2019 Budget	Budget Request
Land Purchases Contracts & Demolition	\$ 25,334,123.00 856,928.88	\$ 30,000,000.00	
PW Shops First Phase General Fund Utilities			\$ 2,200,000.00 2,200,000.00
Total	<u>\$ 26,191,051.88</u>	\$ 30,000,000.00	\$ 4,400,000.00
Budg	jet Balance	<u>\$ 3,808,948.12</u>	

SHKS estimates that the PW Shops First-Phase 1's costs will be \$5.8 million and soft costs at \$2.4 million, for an estimated total project cost of \$8.2 million. Project soft costs include design fees, construction management fees, construction contingency, and sales tax.

Informational Memo Page 3

The 2019 CIP's PW Shops budget is \$30 million and to date \$26,191,051.88 is estimated to be spent, which leaves a balance of \$3.809 million. To complete the PW Shops First Phase 1 at an estimated cost of \$8.2 million, additional funding of \$4.4 million is needed. The current funding has the PW Shops split 50/50 between the General fund (Streets, Facilities, & Fleet) and the Enterprise funds (Water, Sewer, & Surface Water). To continue with this 50/50 division, the General fund will need to budget \$2.2 million and the Utilities would fund the remaining \$2.2 million.

Both Water and Sewer Utilities appear to have sufficient unreserved fund balance to absorb the additional costs, further analysis is needed to determine if the Surface Water utility can absorb the additional costs with the current rate model. There is funding available in all three of the Water/Sewer/Surface Water Utilities to fund the \$2.2 million that will not impact utility rates or capital improvement projects.

FINANCING PLAN

To fund the gap of \$2.2 million in the General fund, funds can come from two sources. A transfer of \$1 million from the general fund to the arterial street fund is currently budgeted in 2020. Because there is currently a healthy fund balance due to impact fees exceeding budget, the budgeted transfer can be redirected to the PW Shops project fund. Additionally, the 2020 general fund budget has a budgeted surplus of \$1.4 million and could be utilized to fund the remaining request of \$1.2 million. Staff will walk through the entire financing plan at the meeting on October 8, 2019.

Due to favorable interest rates in the bond market, coupled with the City's upgrade in rating from AA to AA+, total debt service for the 2019 LTGO bond issue was \$3.6 million less than budgeted (attached in updated financing schedule). The resulting savings will be realized in the general fund and utility funds over the life of the bonds, which is 20 years. The general fund will realize savings of approximately \$2.8 million and the utility funds will realize a combined savings of \$800,000.

Minkler Shops Interim Improvements

Until we take possession of the UPS site in 2023, Minkler Shops will require some improvements in the interim. Currently there are limited bathroom facilities, only one shower, and the locker room does not have adequate space. Proposed improvements include an expansion of the men's restroom, relocating the locker room and building a new mud room. Also proposed are safety and security upgrades that include additional yard lighting and main gate improvements. The existing gate is currently not automated and left open during the day as staff come and go. The cost estimate for the Minkler Shops Interim Improvements are \$500,000 and would be included in a new CIP project with funding from the Utility Enterprise funds.

RECOMMENDATION

Council is being asked to approve project funding of \$8.2 million for the Public Works Shops First Phase and allow staff to move forward with the negotiation of the design contract of the Heiser improvements and to consider this item at October 14, 2019 Committee of the Whole.

Council is being asked to approve one or both of the following options and to consider these items at the October 28, 2019 Committee of the Whole and subsequent November 4, 2019 Regular Meeting:

- Option A) Approve the Public Works Shops Master Plan and fund an additional \$4.4 million for Public Works Shops Phase 1 (Heiser) and,
- Option B) Approve the Minkler Shops Interim Improvements that would be funded by utility enterprise funds for \$500,000.

attachments: Financial Framework Summary (updated 10/16/19)

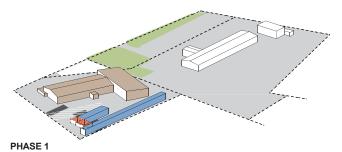
PW Shops Master Plan PowerPoint (updated 10/18/19)

Link to PW Shops Master Plan https://shksarchitects.sharefile.com/d-s563380e59a6467c8

	Α	В С	D	Е	F	G	
1	Public Safety Plan - Financial Framework Summary						
3			Current Plan w/19-20 budget	Net Changes	Revised as of 10/16/19		
4	Pu	blic Works Shops					
5	Rev	enues					
6		LTGO Bond Proceeds	27,674,036	(2,000,000)	25,674,036	(A)	
7		Transfer Fund 301	3,000,000		3,000,000		
8		Interfund transfer in (out)	(2,033,709)	2,033,709	-	(B)	
9		Investment Earnings	243,426		243,426		
10		General Fund Contributions	141,854	2,200,000	2,341,854		
11		Utility Fund Contributions	3,141,854		3,141,854		
13		Total Revenues	32,167,461	2,233,709	34,401,170	-	
14							
-	Pro _.	ject Expenses					
16		Public Works Shops	30,000,000		30,000,000		
17		Addt'l Tenant Improvements	-	4,400,000	4,400,000	(C)	
19		Total Expenses	30,000,000	4,400,000	34,400,000		
21		Increase/(Decrease)	2,167,461	(2,166,291)	1,170		
22							
	Deb	ot Service			22 -22 5-5		
24		2018 LTGO	28,720,676	,	28,720,676	(-)	
25		2019 LTGO	10,734,241	(3,671,701)	7,062,540	(D)	
27						.	
28		General Fund Debt Service	19,727,459	(2,935,851)	16,791,608		
29		Utility Fund Debt Service	19,727,459	(735,850)	18,991,608		
30							
31	Reduce PW Shops 2019 LTGO Bond allocation from \$7.5M to \$5.5M. Increase PSP 2019 LTGO Bond allocation from \$17.5M to \$19.5M.						
31					f:-/		
32	(B) Budget included \$2.033M transfer from PW Shops to PSP. Remove budget transfer in/out of \$2.033M from PW Shops to PSP. Settlement Costs not eligible for bond procceds.						
33							
		Debt Service updated to actual for 2019	EXECUTE DESCRIPTION OF THE PROPERTY OF THE P	outions adjusted	to maintain 50/50		
	(D) split. Cost of debt is less due to lower interest rates, conservative budgetting, and the City's improved						
34	debt rating of AA+. Combined General Fund contributions to PSP plan decreases by \$236k; \$2.2M increase to operating						
35	1/F)						
36		,					

	A B C	D	E	F	G		
37	Public Safety Plan - Justice Center and Fire Stations/Eq/APP						
38	Project Revenues						
39	UTGO Bond Proceeds	77,385,000		77,385,000			
40	LTGO Bond Proceeds	17,500,000	2,000,000	19,500,000	(A)		
41	Fire Impact - Segale	4,750,000		4,750,000			
42	Fire Impact - Other	8,017,000		8,017,000			
43	Property/Land Sales	13,053,090		13,053,090			
44	REET 1	10,000,000		10,000,000			
45	Sales Tax Mitigation pmts	4,017,452		4,017,452			
46	Interfund transfer in (out)	2,033,709	(2,033,709)	-	(B)		
47	Investment Earnings	1,227,398		1,227,398			
48	General Fund Contributions	-		-			
50	Total Revenues	137,983,649	(33,709)	137,949,940	_		
	Project Expenses						
53	Justice Center	66,994,711		66,994,711			
54	Fire Station 51	14,814,632		14,814,632			
55	Fire Station 52	23,490,000		23,490,000			
56	Fire Station 54	1,502,000		1,502,000			
57	App/Eq	15,825,796		15,825,796			
59	Total Expenses	122,627,139	-	122,627,139	_		
61	Increase/(Decrease)	15,356,510		15,322,801	- =		
62							
63	Debt Service						
64	2019 LTGO	25,046,585	(6,671)	25,039,914	(D)		
66	General Fund Debt Service	25,046,585	(6,671)	25,039,914			
67 68	Combined Project Summary						
69	General Fund Project Costs	141,854	2,200,000	2,341,854	-		
70	General Fund Debt Service	44,774,044	(2,942,522)	41,831,522			
71	General Fund Debt Service	44,915,898	(742,522)	44,173,376	(E)		
72	=	44,313,030	(142,322)	44,173,370	(-/		
	Reduce PW Shops 2019 LTGO Bond alloc	ation from \$7.5M to \$5.5	δM.				
73	(A)						
	Budget included \$2.033M transfer from PW Shops to PSP. Remove budget transfer in/out of \$2.033M						
74	From PW Shops to PSP. Settlement Costs not eligible for bond proceeds.						
75	(C) Increase PW Shops project budget by \$4			=0/=-			
	Debt Service updated to <u>actual for 2019</u> (D) split. Cost of debt is less due to lower in		•				
76	debt rating of AA+.			5, 5			
	Combined General Fund contributions to PSP plan decreases by \$236k; \$2.2M increase to operating						
77	(E) transfer plus a reduction of \$2.436M for	debt service.					
78							

TUKWILA PUBLIC WORKS FACILITY: MASTER PLAN - PHASING



HEISER RENOVATION | DEMOLISH LANDSCAPE + COFFEE SHOP

POLICE IMPOUND | SITE WORK | COVERED SPOILS

ROM - ESTIMATED COSTS - PHASE 1 CONSTRUCTION COSTS:

\$5,800,000

SOFT COSTS:

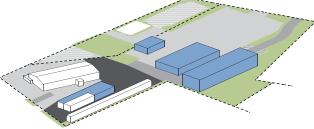
\$2,400,000

TOTAL PROJECT COST:

\$8,200,000

ANTICIPATED CONSTUCTION START: MID - 2020

AFTER COMPLETION OF PHASE 1, THE HEISER SITE WILL MEET THE NEEDS OF THE FLEET AND **FACILITIES DIVISIONS AND BE SEISMICALLY SAFE.**



PHASE 2

ADMIN + MINKLER SHOPS BUILDING | COVERED MATERIAL STORAGE I

INTERIOR + COVERED PARKING | POLICE IMPOUND | SITE WORK

ROM - ESTIMATED COSTS - PHASE 2

CONSTRUCTION COSTS:

\$22,600,000

SOFT COSTS: \$10,400,000

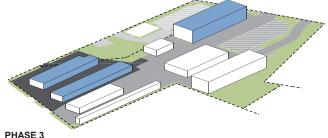
TOTAL PROJECT COST:

\$33,000,000

OCCUPANCY DATE: OCT 2023

AFTER COMPLETION OF PHASE 2, BOTH GEORGE LONG AND MINKLER STAFF WILL HAVE A SAFE AND FUNCTIONAL FACILITY

THAT MEETS FUTURE NEEDS.



FLEET MAINTENANCE BUILDING | SITE WORK | DECANT + BRINE **TANKS**

COVERED STORAGE | SPOILS | SITE WORK

ROM - ESTIMATED COSTS - PHASE 3

CONSTRUCTION COSTS:

\$24,400,000

SOFT COSTS:

\$13,000,000

TOTAL PROJECT COST:

\$37,400,000

DATES: TO BE DETERMINED

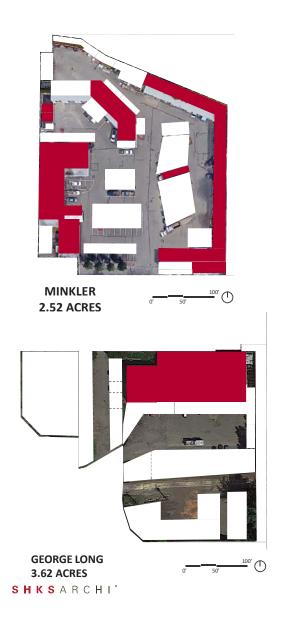
AFTER COMPLETION OF PHASE 3, THE **ENTIRE SITE WILL BE BUILTOUT WITH ALL FUTURE SPACE NEEDS.**



NOTE: ALL PHASES ARE FUNDED BY A 50/50 FUNDING MODEL BETWEEN THE GENERAL FUND AND WATER/SEWER/SURFACE WATER ENTERPRISE FUNDS.

1 SHKSARCHITECTS

TUKWILA PUBLIC WORKS FACILITY: EXISTING FACILITIES vs HEISER SITE - AREA







LANDSCAPE SITE 4 ACRES



TUKWILA PUBLIC WORKS FACILITY: MINKLER vs GEORGE LONG AND LONGACRES

MINKLER SHOPS

"It is recommended that the [Minkler] buildings be seismically retrofitted."

"Seismic improvements, while inconvenient, can likely be performed without vacating the facility." City of Tukwila Seismic Screenings & Evaluations (Reid Middleton 2008)

GEORGE LONG SHOPS

"Given the age, condition, construction type, and potential cost associated with retrofitting the [George Long] building, it is recommended that the building be replaced."

City of Tukwila Seismic Screenings & Evaluations (Reid Middleton 2008)

Issues:

- Employee Health and Wellbeing
 - -Building is occupied/operational 6:30 am -4:00 pm M-F and 24 hrs during city emergencies to keep fleet and equipment operational
 - George Long Shops currently lacks a vehicle exhaust system and does not meet building regulations
- Stormwater Pollution Prevention
 - Currently all storage of materials / spoils are uncovered
- Operations Deficiencies
 - -Undersized maintenance bays for size of vehicles needing to be maintained, including emergency vehicles

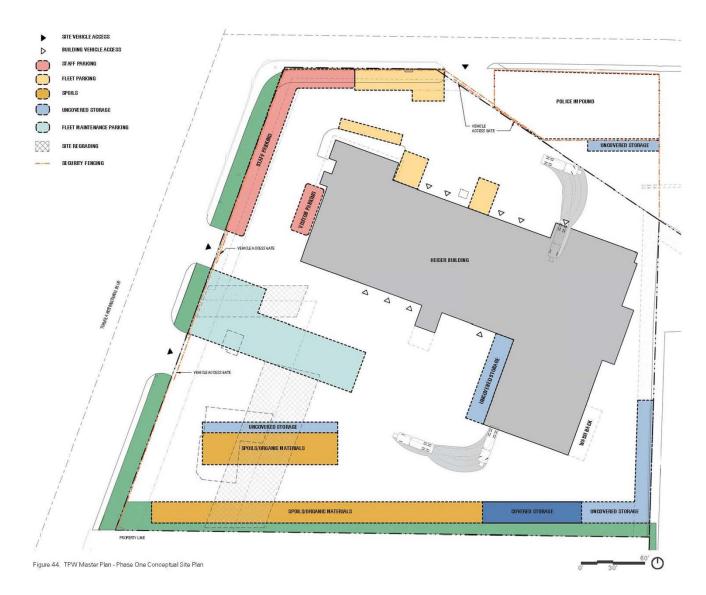
LONGACRES SITE:

Currently used for storage of spoil and this is not meeting NPDES requirements. Most of these spoils are required to be stored under covered storage to meet federal regulations.





FACILITIES SCORE CARD RATING 1 TO 5 (1=BEST, 5=WORST) SCHRENCE RESIDENCE STREET STREET STREET STREET STREET CITY HALL 6300 BUILDING FIRE STATION 51 FIRE STATION 52 FIRE STATION 53 FIRE STATION 54 MINKLER SHOPS GEORGE LONG SHOPS TUKWILA COMMUNITY CENTER



PHASE 1 PROGRAM SUMMARY

INTERIOR PROGRAM (FLEET & FACILITIES)	EXISTING AREA	EXISTING AREA	REQUIRED AREA	PROVIDED AREA (HEISER)	DELTA
OFFICE	2.645 SF		1.810 SF	1.865 SF	+3%
HEALTH & WELLBEING	780 SF		900 SF	905 SF	+1%
(BREAKROOM / RECOVERS		-	900 31	903 SF	+170
MEETING SPACE	240 SF		375 SF	375 SF	0%
SHOP	8,110 SF	-	10,695 SF	11,760 SF	+10%
OPERATIONS STORAGE	3,450 SF	()	4,770 SF	5,420 SF	+14%
BUILDING SUPPORT (LOCKER ROOM) BUILDING UTILITIES)	995 SF	12	2,070 SF	2,320 SF	+12%
SUBTOTAL	16,220 SF		20,620 SF	22,645 SF	+10%
EXTERIOR PROGRAM (FLEET & FACILITIES)	EXISTING AREA (GEORGE LONG)	EXISTING AREA (LONG ACRES)	REQUIRED AREA	PROVIDED AREA (HEISER)	DELTA
UNCOVERED STORAGE UNCOVERED FLEET PARKING STAFF PARKING	1,695 SF 12,380 SF 8,610 SF	-	1,695 SF 12,380 SF 4,355 SF	1,695 SF 12,380 SF 4,355 SF	0% 0% 0%
POLICE IMPOUND	10,400 SF		10,400 SF	10,400 SF	0%
SUBTOTAL	33,085 SF	-	28,830 SF	28,830 SF	+0%
EXTERIOR PROGRAM (WATER, SEWER, STREET)	EXISTING AREA (GEORGE LONG)	EXISTING AREA (LONG ACRES)	REQUIRED AREA	PROVIDED AREA (HEISER)	DELTA
UNCOVERED STORAGE	565 SF	5.655 SF	6,220 SF	6.290 SF	0%
SPOILS/ORGANICS	7,900 SF	7,560 SF	15,460 SF	16,160 SF*	+5%
SUBTOTAL	8,465 SF	13,215 SF	21,680 SF	22,450 SF	+4%
TOTAL	57,770 SF	13,215 SF	71,130 SF	73,925 SF	+4%

*PORTION OF SPOIL S/ORGANICS PROVIDED INSIDE HEISER BUILDING, SEE SHEET PD1.2

PARKING (FLEET & FACILITIES)	EXISTING STALLS (GEORGELONG)	PROVIDED STALLS (HEISER)	DELTA
UNCOVERED FLEET			
9x20	6	6	+0
10x30	9	9	+0
15x45	1	1	+0
FLEET MAINTENANCE PARKIN	G 35	35	+0
STAFF	26	26	+0
TOTAL	77	77	+0

TUKWILA PUBLIC WORKS FACILITY: MINKLER INTERIM IMPROVEMENTS – Rough Order of Costs



MAIN GATE SECURITY UPGRADE CONSTRUCTION COST - \$20,000



EXPANSION OF MENS RESTROOM AND RELOCATION OF LOCKER ROOM

CONSTRUCTION COST - \$150,000

ESTIMATED COSTS - MINKLER UPGRADES

CONSTRUCTION COSTS: \$400,000

MISCELLANEOUS: \$20,000

TAX + CONTINGENCY: \$80,000

TOTAL ROM PROJECT COST: \$500,000

ANTICIPATED CONSTUCTION START: MID - 2020

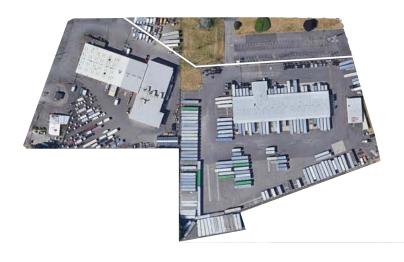


YARD LIGHTING UPGRADE CONSTRUCTION COST - \$150,000



ADDITIONAL STORAGE FOR CREW'S GEAR/MUD ROOM
CONSTRUCTION COST - \$60,000

TUKWILA PUBLIC WORKS FACILITY



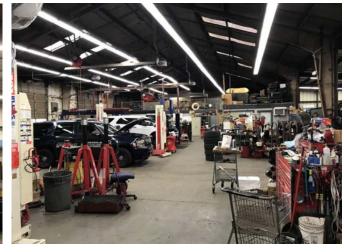
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TUKWILA PUBLIC WORKS FACILITY: CURRENT FACILITIES

GEORGE LONG







MINKLER

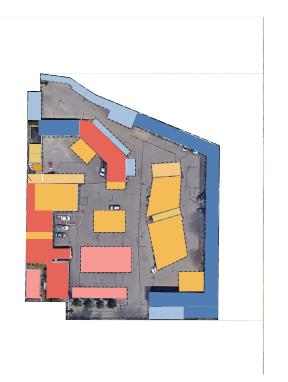


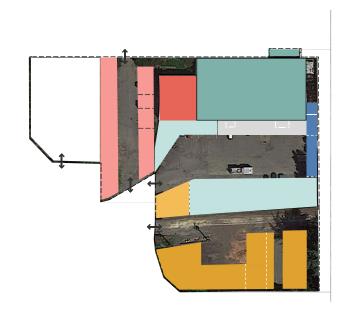




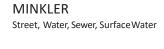
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TUKWILA PUBLIC WORKS FACILITY: EXISTING PROGRAM









- FLEET MAINTENANCE
- ADMIN + SHOPS
- - **COVERED STORAGE**
 - UNCOVERED STORAGE
 - **SPOILS**

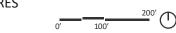
GEORGE LONG

Facilities, Fleet Maintenance



- FLEET PARKING
- FLEET MAINTENANCE PARKING
- STAFF PARKING

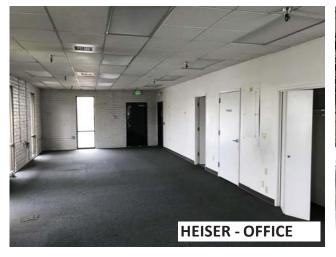




TUKWILA PUBLIC WORKS FACILITY: **NEW SITES**



HEISER





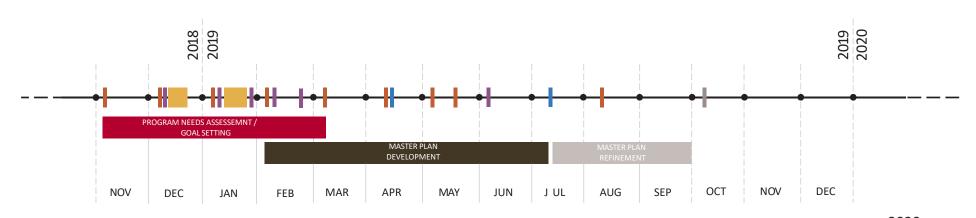


SHKSARCHITECTS 10

TUKWILA PUBLIC WORKS FACILITY: WHAT WE HAVE DONE

- KICKOFF MEETINGS AND GOALS EXERCISE
- SITE VISITS OF EXISTING FACILITIES
- 2-3 ROUNDS OF INTERVIEWS
- JOB SHADOW OF OPERATIONS
- TOURS OF LOCAL PUBLIC WORKS FACILITIES
- ALL-HANDS MEETING PRESENTED (2) TEST TO FIT OPTIONS
- SHARED FINALIZED MASTER PLANNING OPTION AT ALL-HANDS MEETING

- STAFF INTERVIEWS
- TEAM MEETINGS SITE
- VISITS
- ALL HANDS MEETING
- PUBLIC WORKS TOURS
- COUNCIL MEETING



2020

SHKSARCHITECTS

TUKWILA PUBLIC WORKS FACILITY: GUIDING PRINCIPLES FROM GOAL SETTING

SAFE

The facility provides a safe environment for workers and visitors and improves employee health and wellness.

FUNCTIONAL

The facility houses a collaborative Public Works Department with the capacity and flexibility to support the operations of tomorrow efficiently and effectively.

FORWARD LOOKING

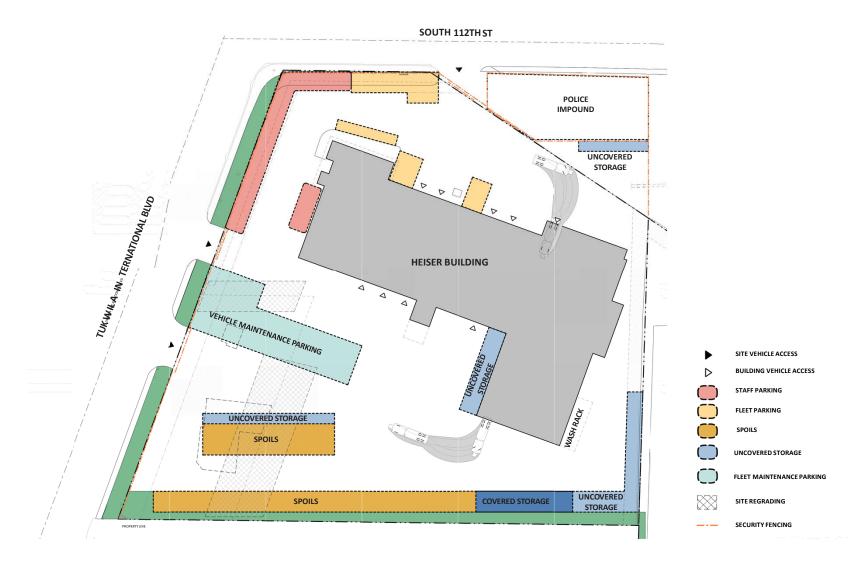
The facility conveys the Department's values to its customers and employees. It supports a long-term investment strategy to raise existing facility standards and plans for technological advancements that improve service to the public.

STEWARDS OF THE ENVIRONMENT

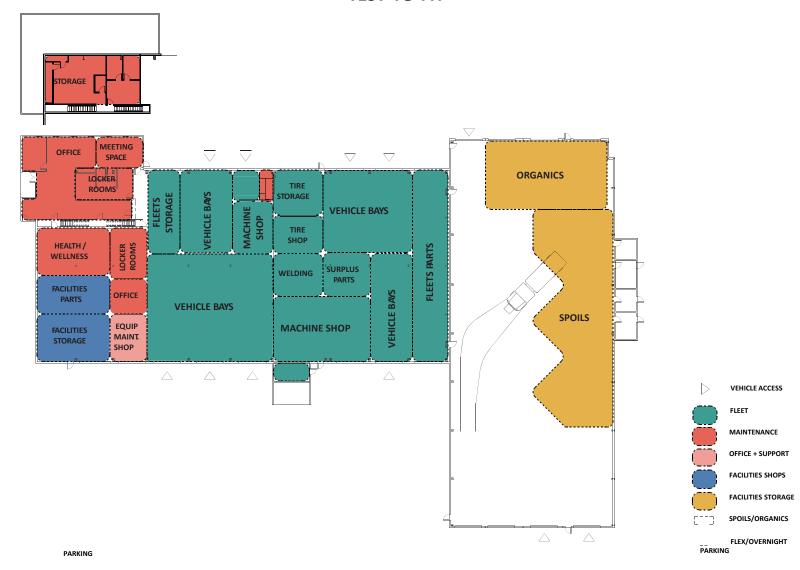
The facility will exemplify environmental and regulatory standards for a sustainable future. It promotes human and environmental health.

TUKWILA PUBLIC WORKS FACILITY: NEXT STEPS, FIRST PHASE

TENANT IMPROVEMENT AND SPOILS STORAGE



TUKWILA PUBLIC WORKS FACILITY: **TENANT IMPROVEMENT FOR HEISERBUILDING TEST-TO-FIT**



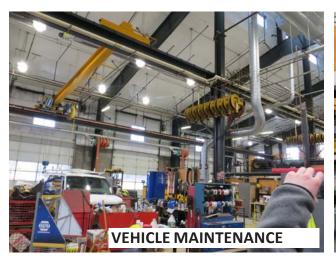
TUKWILA PUBLIC WORKS FACILITY: NEXT STEPS

EXAMPLES OF COMPLETED FACILITIES













SHKSARCHITECTS 15

TUKWILA PUBLIC WORKS FACILITY: NEXT STEPS COST SUMMARY

ESTIMATED CONSTRUCTION COST - \$5,800,000

ESTIMATED SOFT COSTS - \$ 2,400,000

THESE COSTS ARE TYPICALLY PAID FOR BY THE OWNER AND ARE IN ADDITION TO THE CONTRACTOR'S COSTS. THESE COSTS INCLUDE:

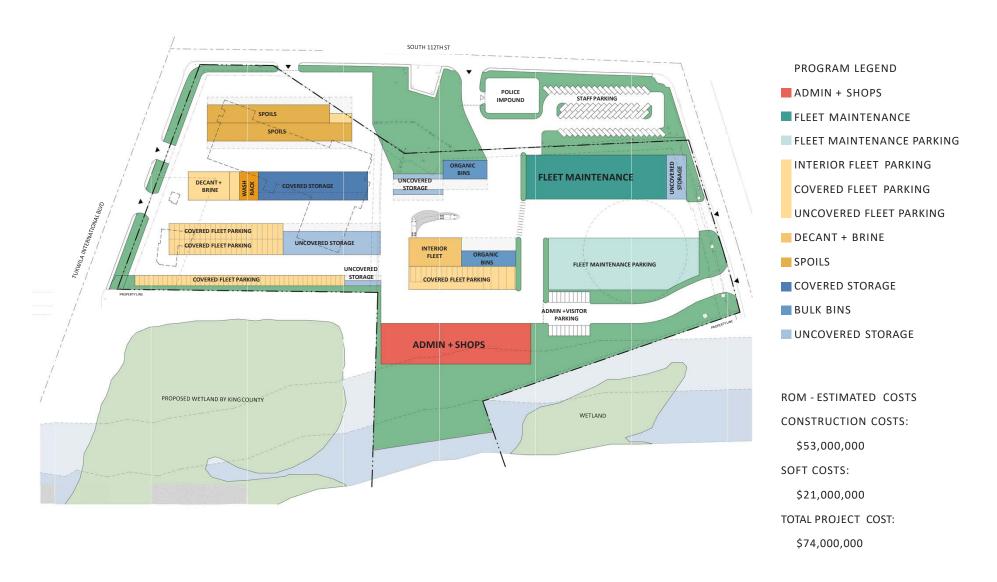
- A/ E FEES- ARCHITECT AND CONSULTANTS UNDER THE ARCHITECT'S CONTRACT. (11.5%)
- ENGINEERING FEES AND STUDIES OTHER PROJECT SPECIFIC CONSULTANTS NOT UNDER THE

 ARCHITECT'S CONTRACT (EX: ENVIRONMENTAL IMPACT, GEOTECH, SURVEY, LOCATION WORK, ETC). (3.5%)
- PERMITS AND FEES- INCLUDES MUP, BUILDING PERMITS, FIRE DEPARTMENT REVIEW, ETC. (2%)
- COMMISSIONING- THIRD PARTY SYSTEM COMMISSIONING. (1%)
- WA STATE SALES TAX. (10%)
- FURNITURE, FIXTURES AND EQUIPMENT ALLOWANCE. (1.5%)
- OWNER'S CONTINGENCY. (10%)

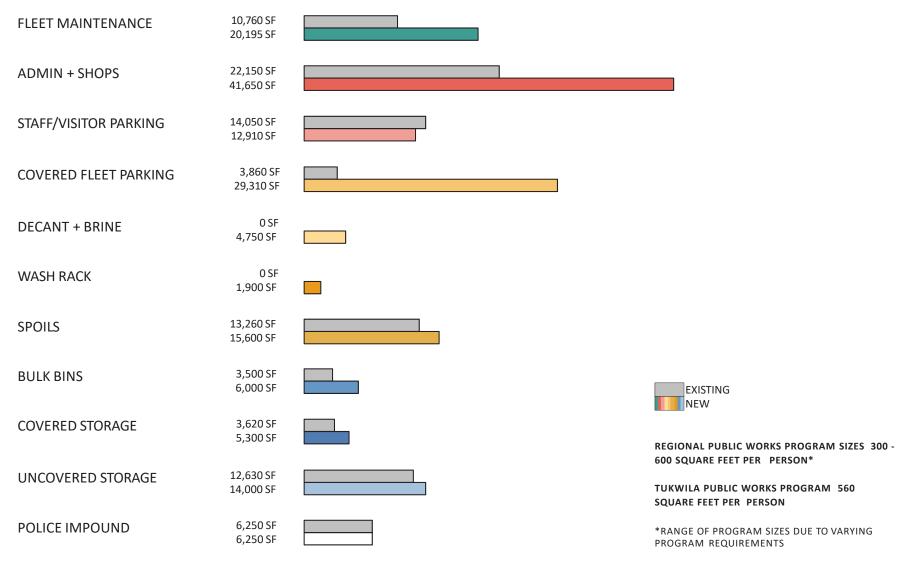
ESTIMATED TOTAL PROJECT COST - \$ 8, 200,000

NOTE: CONSTRUCTION COSTS AND SOFT COSTS WILL BE MORE ACCURATE ONCE DESIGN PROGRESSES

TUKWILA PUBLIC WORKS FACILITY: MASTER PLAN



TUKWILA PUBLIC WORKS FACILITY: EXISTING VS 2045 PROJECTED PROGRAM AREAS





QUESTIONS?