

City of Tukwila

Allan Ekberg, Mayor

INFORMATIONAL MEMORANDUM

TO:

Finance Committee

FROM:

Rachel Bianchi

CC:

Mayor Ekberg

DATE:

February 12, 2018

SUBJECT:

Financing the Public Safety Plan (Updated from February 6 Meeting)

NOTE: Because this topic is building on previous Committee meetings, the original memo has been updated in underline font below. This intent is to continue to preserve the information from one meeting to the next given that each discussion will build upon the previous.

ISSUE

Due to market conditions and cost escalation, the City has a significant gap in the Public Safety Plan budget. The Finance Committee has been tasked with reviewing options and identifying potential recommendations for the full Council to consider later this spring. The Justice Center will also finish Schematic Design this spring and will provide for better understanding of the costs associated with that project. Merging these timelines will provide the necessary information for the City Council to provide direction on the next steps on the Public Safety Plan.

BACKGROUND

Process:

Due to the gravity and complexity of this issue, staff worked with the Committee Chair to identify the following schedule for covering the various information associated with tackling the funding gap:

February 6, 2018 Finance Committee:

- Project costs as known
- Overview of voter-approved bonds
- · Debt capacity and term
- Fire Impact Fees
- Land sales and other one-time funds
- REET 1

February 21, 2018 Finance Committee:

• New revenue options

March 6, 2018 Finance Committee:

- General fund and operations
- CIP prioritization

March 20, 2018 Finance Committee:

Review project schedule

Staff proposes that the Committee review the information presented and provide direction to staff at each meeting as to which options are of interest to the council. Staff will then use the intervening time to build an iterative financial model that can be reviewed and added to at subsequent meetings. For instance, if the Committee is interested in dedicating land sales to filling the gap, this would be a tool we would build into the model and bring back to show you the

implications as to how that tool – along with others agreed to by the committee – would work together to fill the gap. By the end of this process, the goal is to have a collaboratively built model to inform the full Council and any final decisions.

Staff has provided its recommendations after each tool to inform the Council of its position.

Project costs as known:

Before we discuss tools for filling the gap, it is important that everyone has the same understanding of the current known project costs.

Below are the current budget estimates for the Public Safety Plan projects. Fire Station 51 has completed the schematic design phase, allowing for more certainty on the estimates associated with the fire stations. However, the estimate for the Justice Center is carrying many significant costs, such as budget allotted for site preparation and the Public Works facility estimate is the most extreme, assuming none of the buildings on the current site could be reused. The Justice Center will be done with Schematic Design in May and at that point there will be more certainty on the budget estimate. The Public Works facility will not hit that stage until toward the end of this year.

Public Safety Plan Project Cost Estimates as of January, 2018 (in millions)

Project	Initial Budget	Updated	Gap
Fire Station 51	\$11,446	\$12,509	\$1,063
Fire Station 52	\$5,657	\$17,652	\$11,995 ¹
Fire Station 53	\$7,329	\$14,753	\$7,424
Justice Center	\$28,629	\$68,536	\$39,907
Public Works Facility	\$29,493	\$63,270	\$33,777
Total Gap for Projects			\$94,166
Utility Fund Gap Obligation for PW			(\$16,888)
Total Unfunded Gap			\$77,278

The cash flow spreadsheet for the projects, on the current schedule, is attached.

Voter-Approved Bonds:

The voters approved a \$77.4 million bond measure in November 2016. In December 2016, \$36.7 million, of these bonds were issued. Based on the cash flow analysis provided by SOJ in December 2017, the remainder of the bond authorization, or \$40.6 million, will be needed in 2018 and 2019 to fund property purchases and construction costs. The recommendation is to issue the bonds in the fall of 2018 so the debt service can be included with the 2019 property tax assessments.

Debt Capacity and LTGO Bonding:

In order to address the Public Safety Plan funding gap, it is likely that the City would need to issue additional bonds, this time councilmanic ones.

¹ The headquarters station was moved from Fire Station 51 to Fire Station 52 during the siting phase, technically flipping the budgets for Stations 51 and 52, hence the relatively small gap for 51 and huge one for 52. W:\2018 Info Memos\FinancingPSP\land{18.doc}

State law limits the amount of debt the City can carry. For councilmanic/limited tax general obligation (LTGO) debt, the City is limited to 1.5% of taxable assessed valuation. Total debt (including voted and non-voted debt) is limited to 2.5% of assessed valuation. As of December 31, 2017, the City had capacity for an additional \$59 million in councilmanic debt. This number will increase as assessed valuation goes up and existing debt is paid off, providing the City additional capacity in the out years.

Bonds are normally issued for a 20-year term. However, debt payments can be spread over the useful life of the underlying asset. In the case of structures such as the Justice Center and the Fire Stations, the debt payback period could be increased to 30 years since the life of the structures will be 30 or more years. A longer payback period translates into lower annual debt service payments, albeit over a longer period of time.

Staff recommendation: Use LTGO bonds to cover the Public Safety Plan gap in a manner that allows for some cushion in the event of an economic downturn; leverage the fact that some existing debt drops off in 2020 and 2024 freeing up additional capacity to pay back the bonds.

Fire Impact Fees:

Fire impact fees are charged on residential and commercial development to pay for the impact of growth on fire facilities. Fire impact fees, on average, have yielded \$120K over the past 9 years, excluding the \$500K fire impact fee deposit received in 2017 through the Tukwila South Development Agreement. The City has not increased its fire impacts fees in more than a decade, and there is additional capacity in these fees to support the new fire stations. The update of the fire and park impact fees is scheduled to be presented to the Finance Committee in March, 2018. Should the Council adopt the new impact fees, staff estimates that they would generate between \$200,000 and \$400,000 per year that could be used to pay off LTGO bonds. An additional \$1.5 million in fire impact fees exist today that will be dedicated to the fire station projects.

Staff recommendation: Dedicate current and future Fire Impact Fees to the Fire Stations.

Land Sales and other one-time funds:

The City owns a variety of land that could be sold with the proceeds being dedicated to the Public Safety Plan. Staff estimates there is approximately \$15 million in proceeds that could be available to fill the gap. Potential land sales include:

- Newporter site
- Tukwila Village Phases 1, 2 and 3
- Longacres site
- Old Fire Station 53 site
- Current Fire Station 51
- Current Fire Station 52
- Current Fire Station 54
- George Long Shops
- Minkler Shops

Additionally, the City currently has \$3 million in the 301 fund for parks acquisition from REET 1. The Council recently gave the authority for REET 1 to be used for the Public Safety Plan and this funding could be dedicated to the public safety plan in a one-time manner similar to the land sales.

Staff recommendation: Dedicate land sales identified above and the \$3 million in the 301 fund to the Public Safety Plan.

Ongoing REET 1:

The City also has the opportunity to dedicate REET 1 funding to the Public Safety Plan moving forward. Given historical REET 1 accruals, staff believes that approximately \$500,000 per year could be dedicated to the Public Safety Plan gap.

Staff recommendation: Dedicate ongoing REET 1 to the Public Safety Plan; funds above \$500,000 per year would go to parks acquisition.

Outcome of February 6, 2018 Finance Committee

After the February 6, 2018 Finance Committee, staff used the discussion to begin building the iterative model discussed on page one of this memo. There are two different versions of the model attached, one that shows 20-year councilmanic bonds and one that uses a 30-year span. Both include the full cost of debt service and annual payment necessary to repay the bonds. Also included in this phase of the model are identified land sales and one-time funds available to dedicate to the Public Safety Plan, as well as ongoing REET 1.

The new revenue options on the attachment are meant to be potential tools for Council to deliberate as it considers how to repay councilmanic bonds, should the Council choose to move forward with those tools. However, it is not the recommendation of staff that the entire bonds be paid back with new revenues, nor that each of these revenues should be used. As identified in the schedule above, the Committee will also be reviewing operational changes that could occur to find existing funds to dedicate to the Public Safety Plan projects. Additionally, the Committee will review the project's existing schedule to determine whether there should be some deviation.

New Revenue Options

Attached is a spreadsheet of new revenue options available to Council to make decisions regarding the Public Safety Plan funding gap. Staff recognizes that some options may not be palatable to the Council but has provided them in order to give a complete picture of the funding tools available. Where possible, we have provided context for neighboring jurisdictions' rates and specific information on amount available, mechanisms and types. Staff will discuss each option with the Committee in detail at the February 21, 2018 Finance Committee meeting.

Outstanding Questions from the February 6, 2018 Finance Committee

The Committee asked for the following information and/or clarification to assist in making decisions on filling the Public Safety Plan gap:

- Provide the debt chart that Vicky Carlsen has previously shared in order to get a better understanding of the long-term implications of existing and any future councilmanic debt. See attached.
- <u>Provide information of what the implications are of 20-year vs. 30-year councilmanic bonds.</u> See two attached versions of the model.
- Report by year on what has been paid to the City for Fire Impact fees since they were implemented. See attached document.

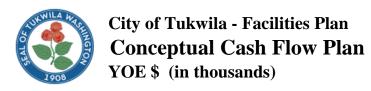
- Provide an estimate of what the Public Safety Plan would pay in impact fees. Because the
 <u>City is in the middle of updating its impact fees, we cannot calculate this information at
 this time. Staff will do this once impact fees are updated, scheduled in the first quarter
 of 2018.
 </u>
- Indicate whether an automatic escalator can be included in the impact fees update coming before Council shortly. An escalator has been included in the impact fees legislation coming before Council.
- <u>Provide information on Parks' REET 1 expenditures</u>. In 2018, Parks intends to spend REET 1 funds on the following:
 - Second Dog Park
 - o TCC Lobby Improvements
 - o Trail Repairs
 - Fort Dent Overlay
 - TCC Seismic Evaluation
- What is the recommendation for when the Committee brings the full recommendations to Council? Staff recommends that the Finance Committee initiates the meeting with the full Council in early May so that there are multiple opportunities to have this discussion and deliberations.

RECOMMENDATION

Staff is seeking committee interest in the various tools presented today. At the next Committee meeting there will be a full discussion of the various potential new revenue tools the Committee may want to employ to fill the funding gap. Subsequent to that meeting, the Committee will also discuss any potential general fund obligations that could be used for the gap. This direction will allow staff to build a model based on the Council's priorities and Administration recommendations. Finally, a discussion on the project schedule and potential cost implications of accelerating/delaying projects, can be placed into the model to understand the cash flow and facility ramifications.

ATTACHMENT

Public Safety Plan Cash Flow DRAFT Iterative Model, 20-year version DRAFT Iterative Model, 30-year version New Revenue Matrix Adopted Debt Chart Adopted Debt Chart Graph Existing Debt Chart Existing Debt Chart Graph Fire Impact Fees Revenues



based on Budget updates through January 30,2018

Justice Center				20	016	201	17		<u>20</u>	18					<u>2</u>	<u>019</u>			<u>20</u>	20			20	021	
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<u>Category</u>		YOE\$ (x\$1K)																							
Construction Costs		\$35,555	OK	\$	-	\$	-	\$ -	\$ -	\$	-	\$ -	\$	-	\$ 4,267	\$ 6,044	\$ 7,822	\$ 8,178	\$ 6,400	\$ 2,844	\$	-	\$ -	\$	-
Site Acquistion		\$14,269	OK	\$	-	\$	36	\$ 1,346	\$12,387	\$	-	\$ 400	\$	100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-
Soft Costs	_	\$17,090	OK	\$	85	\$	449	\$ 854	\$ 854	\$	854	\$ 1,196	\$ 1	1,709	\$ 1,709	\$ 1,709	\$ 1,709	\$ 1,709	\$ 1,709	\$ 1,709	\$	833	\$ -	\$	-
	TOTAL	\$66,913	•	\$	85	\$	485	\$ 2,201	\$13,241	\$	854	\$ 1,596	\$ 1	1,809	\$ 5,976	\$ 7,753	\$ 9,531	\$ 9,887	\$ 8,109	\$ 4,553	\$	833	\$ -	\$	-
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Category YOE\$ (x\$1K)	Fire Station 51				2246		224			20	18					20	019				20	20		7	2021
Construction Costs \$8,005					<u>2016</u>		2017	Q1					Q4	Q1					Q4	Q1			Q4		
Site Acquisition Soft Costs **** Soft Costs*** Soft Costs	<u>Category</u>		YOE\$ (x\$1K)																						
Soft Costs Substitution 5.2	Construction Costs		\$8,005	OK	\$ -	\$	-	\$ -	\$	-	\$ -	- :	\$ 80	\$ 1,2	201	\$ 1,601	\$ 2,0	01 \$	1,761	\$ 1,121	\$ 240	\$ -	\$ -	\$ -	\$ -
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Category YOE\$ (x\$1K)	Fire Station 52				2016		2017			20	18					20)19				20	20		<u> </u>	2021
Construction Costs \$11,297					2016		2017	Q1		Q2	Q3		Q4	Q1		Q2	Q3		Q4	Q1	Q2	Q3	Q4	Q1	Q2
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	Site Acquistion		\$854	OK	\$ -	\$	0	\$ 85	4 \$	-	\$ -	-	\$ -	\$ -	-	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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RANGE OF PROJECT COSTS (LOW-HI	GE OF PROJECT COSTS (LOW-HIGH)			2017		<u>20</u>	<u>18</u>			<u>20</u>	<u>19</u>			<u>20</u>	<u>20</u>		<u>20</u>	<u>)21</u>
			<u>2016</u>	2017	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
TOTAL PROJECT COSTS	YOE\$ (x\$1K)																	
LOW	\$156,644	OK	\$ 165	\$ 1,310	\$ 3,967	\$14,233	\$ 2,288	\$19,372	\$ 4,930	\$ 9,497	\$ 11,996	\$ 16,226	\$ 21,452	\$19,729	\$15,504	\$ 9,360	\$ 4,296	\$ 2,321
HIGH	\$175,220	OK	\$ 165	\$ 1,310	\$ 4,273	\$14,539	\$ 2,594	\$ 19,678	\$ 5,236	\$ 9,803	\$12,364	\$ 15,874	\$ 23,932	\$22,208	\$18,606	\$12,462	\$ 8,161	\$ 4,014

PUBLIC SAFETY PLAN - FINANCIAL PLAN - 20 Year LTGO Amortization

В	D	E	F	G	Н	I	J	K	L	М	N	0	Р	Q	R	S	Т	U
1	TOTAL	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
8 Revenues:		1																
9 UTGO bond proceeds, Voted	77,385,000	36,709,954		40,675,046		1										1		
10 LTGO bond proceeds, Councilmanic	86,000,000	ļ		20,000,000		66,000,000				l								
11 Fire Impact fees & deposit - Segale	4,750,000	į	500,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	350,000	
12 Fire Impact fees - other	10,917,000		1,017,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
13 F301, Lnd & Prk Acq contribution	3,000,000	İ		3,000,000												i		
14 Property/land sales	15,038,000	İ		5,038,000		3,000,000	2,000,000	5,000,000										
15 REET 1	16,500,000	İ		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
16 Interfund loan - utility funds17 Investment earnings	- 727,560	9,562	277,998	200,000	100,000	100,000	40,000					1		 				
18 Annual contribution to balance	46,000,000	3,302	277,556	200,000	1,000,000	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Additional capacity from maturing,	40,000,000			-	1,000,000	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000
19 existing debt	64.270.000			į		810,000	810.000	810.000	810,000	1,360,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000
23 Revenue Total	324,587,560	36,719,516	1.794.998	70,013,046	2,200,000	72,010,000	5,950,000	8,910,000	3,910,000	4,460,000	5,010,000	5,010,000	6,510,000	6,510,000	6,510,000	6,510,000	6,560,000	6,210,000
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		i						-						ļ				
25 Project Expenditures								<u> </u>				-				-		
26 Justice Center	68,536,343	123,833	398,261	21,581,872	30,155,657	16,276,721	_		_	-								
27 FS 51	12,509,000	59,853	222,146	1,982,035	8,429,736	1,815,230	-											
28 FS 52	17,652,000	8,256	158,993	1,000,590	3,551,391	12,698,348	234,422	ļ	-	-				ļ		ļ		
29 FS 54	14,753,000	i	132,413	1,950,103	2,728,590	9,765,775	176,119	i		į		İ		İ		į		
30 Apparatus & equip	29,371,751	14,447	420,921	1,629,428	2,589,580	362,385	1,333,578	1,672,191	507,480	2,597,023	384,755	271,667	806,277	2,709,784	3,512,566	518,538	1,597,411	2,865,957
31 Shops	63,270,566	-	265,858	19,386,684	7,199,389	28,316,967	8,101,668		-	ļ		ļ		ļ				
35 Project Expenditures Total	206,092,659	206,389	1,598,591	47,530,712	54,654,343	69,235,425	9,845,787	1,672,191	507,480	2,597,023	384,755	271,667	806,277	2,709,784	3,512,566	518,538	1,597,411	2,865,957
37 Debt Service				interest only	interest only	interest only	interest only	full DS										
38 Debt service LTGO	129,786,474			800,000	800,000	3,440,000	3,440,000	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960
39 Utility Fds pay rent = 50% of dbt svc	(48,500,000)			(400,000)	(400.000)	(1,300,000)	(1.300.000)	(2.600.000)	(2,600,000)	(2,600,000)	(2,600,000)	(2,600,000)	(2.600.000)	(2,600,000)	(2,600,000)	(2,600,000)	(2.600.000)	(2,600,000
40 GF Debt Service Total	81,286,474	-	-	400,000	400,000	2,140,000	2,140,000	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960
41 Expense Total	287,379,133	206,389	1,598,591	47,930,712	55,054,343	71,375,425	11,985,787	6,002,150	4,837,440	6,926,982	4,714,715	4,601,627	5,136,237	7,039,744	7,842,525	4,848,497	5,927,371	7,195,916
		230,303		.,,550,,712	33,03 1,3 13	, 2,5, 5, 125	,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,002,100	.,007,110	0,020,002	.,, _ 1,, 13	.,001,021	0,200,207	,,030,,111	. ,5 12,525	.,5 .5, 15,	0,027,072	,,100,010
42 Annual Sumbles (Shartfall)	27 200 427	26 542 427	106.467	22.002.224	(53.054.343)	624 575	(6.025.707)	2.007.052	(027.440)	(2.466.002)	205 205	400.272	4 272 762	(520.744)	(4 222 525)	1.661.502	(22, (22	/00F 044
48 Annual Surplus (Shortfall)	37,208,427	36,513,127	196,407 36,513,127	22,082,334 36,709,534	(52,854,343) 58,791,868	634,575 5,937,525	(6,035,787) 6,572,099	2,907,850 536,313	(927,440) 3,444,162	(2,466,982) 2,516,722	295,285 49,740	408,373 345,025	1,373,763 753,398	(529,744) 2,127,161	(1,332,525) 1,597,417	1,661,503 264,892	632,629 1,926,395	(985,910
49 Beginning Carryover (Shortfall)	-	-	<u> </u>					<u> </u>			·		·					2,559,024
50 Ending Carryover (Shortfall)	37,208,427	36,513,127	36,709,534	58,791,868	5,937,525	6,572,099	536,313	3,444,162	2,516,722	49,740	345,025	753,398	2,127,161	1,597,417	264,892	1,926,395	2,559,024	1,573,108

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PUBLIC SAFETY PLAN - FINANCIAL PLAN - 20 Year LTGO Amortization

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	В	V	W	X	Υ	Z	AA	AB	AC	AD	AE	AF	AG	АН	Al	AJ	AK	AL	AM
1		2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050
	Revenues:																		
9	UTGO bond proceeds, Voted		1		1 1				1								1		
10	LTGO bond proceeds, Councilmanic								- !										
11	Fire Impact fees & deposit - Segale		į		į		i		į		i		į		i		į		
12	Fire Impact fees - other	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
13	F301, Lnd & Prk Acq contribution				1														
	Property/land sales		ļ.		!		!		ļ.				!				ļ.		
	REET 1	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	Interfund loan - utility funds		i						i.		İ						i		
17	Investment earnings										l								
18	Annual contribution to balance	3,500,000	3,500,000	1,500,000	1,500,000	1,000,000	-	-	-	-	-	-	-	-	-	-	-	-	-
	Additional capacity from maturing,		į		i				į.		i		i				į		
	existing debt	1,910,000	1,910,000	2,170,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000
23	Revenue Total	6,210,000	6,210,000	4,470,000	4,860,000	4,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000
			i		i		<u> </u>		į		; 		i				i		
24			-		1				-		 		1						
	Project Expenditures																		
	Justice Center		i		i		i		İ		İ		i				İ		
	FS 51				į								į						
	FS 52		ļ						ļ		ļ						ļ		
29	FS 54		i		i		İ		į		İ		i		i		i		
30	Apparatus & equip	888,681	3,667,573	243,009	609,751	168,749	-	-	-	-	-	-	-	-	-	-	-	-	-
	Shops																		
	Project Expenditures Total	888,681	3,667,573	243,009	609,751	168,749	-	-	<u>- i</u>	-	-	-	<u>- i</u>	-	-	-	<u>- i</u>	-	-
	Debt Service		į						į								į		
38	Debt service LTGO	6,929,960	6,929,960	6,929,960	6,929,960	6,929,960	5,213,560	5,213,560	-	-	-	-	-	-	-	-	-	-	-
39	Utility Fds pay rent = 50% of dbt svc	(2,600,000)	(2,600,000)	(2,600,000)	(2,600,000)	(2,600,000)	(1,750,000)	(1,750,000)	_	_	_	_	_	_	_	_	_	_	_
	GF Debt Service Total	4,329,960	4,329,960	4,329,960	4,329,960	4,329,960	3,463,560	3,463,560	-		-	_	-	_	-	_	-	_	-
44				· · ·							1		1						
41	Expense Total	5,218,640	7,997,533	4,572,969	4,939,711	4,498,709	3,463,560	3,463,560	-	-	-	-	-	-	-	-	-	-	-
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42			-		1				-		 		1				-		
48	Annual Surplus (Shortfall)	991,360	(1,787,533)	(102,969)	(79,711)	(138,709)	(103,560)	(103,560)	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000
49	Beginning Carryover (Shortfall)	1,573,108	2,564,467	776,934	673,966	594,255	455,546	351,987	248,427	3,608,427	6,968,427	10,328,427	13,688,427	17,048,427	20,408,427	23,768,427	27,128,427	30,488,427	33,848,427
50	Ending Carryover (Shortfall)	2,564,467	776,934	673,966	594,255	455,546	351,987	248,427	3,608,427	6,968,427	10,328,427	13,688,427	17,048,427	20,408,427	23,768,427	27,128,427	30,488,427	33,848,427	37,208,427

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PUBLIC SAFETY PLAN - FINANCIAL ANALYSIS TO CLOSE THE GAP **Line Item Descriptions and Comments**

	Т	Line item descriptions and comments
A	В	C
1	Line Item	<u>Description</u>
8	Revenues:	
	UTGO bond proceeds, Voted	Bond measure passed in November 2016 for \$77,385,000. Based on need, assumes the remainder of the voted debt is issued in 2018.
9		deot is issued in 2018.
	LTGO bond proceeds, Councilmanic	2018 \$20,000,000 issuance was approved by Council in 2017; 2020 issuance is within debt capacity if City's
	,	assessed valuation grows by 4.5% from 2018 to 2020 and the bonds are issued at a premium (premium does not
		count towards debt capacity). The assumed interest rate is 4%. No debt issuance costs have been included in the
		analysis.
10		
	Fire Impact fees & deposit - Segale	The Tukwila South development agreement provides for \$1,750,000 in a non refundable deposit and \$3,000,000 in
		advance payment of Tukwila South generated impact fees.
11		
	Fire Impact fees - other	Represents fire impact fees earned on development other than in the Tukwila South area. The annual average fee
		shown in the model assumes an increase in the fee per unit of development and an increase in development. The annual average fee collected over the 9 year period since inception is \$120,000.
12		alliludi average ree collected over the 5 year period since inception is \$120,000.
12	F301, Lnd & Prk Acq contribution	This fund contains over \$3,000,000 of accumulated REET 1 revenue that can be transferred and devoted to the
	F301, Liid & FIK ACQ CONTRIBUTION	PSP.
13		
	Property/land sales	See the detailed list of properties and estimated proceeds.
14		
	REET 1	In 2017, the City Council resolved to dedicate REET 1 revenue to the Pubic Safety Plan. The annual average REET
		collection is based on average actual collections over the past 10 years of \$494,000.
15		
	Investment earnings	Investment earnings for 2016 and 2017 are actuals; the remaining years are estimates.
17	_	Beginning in 2021, certain existing debt issuances will be paid off. The funds required to pay the annual debt
	Additional capacity from maturing, existing debt	service on these debt issuances are now available for other uses.
19	_	
23	Revenue Total	Total revenue for each year and for the 35 year period diplayed in the model.
	Project Expenditures	Project expenditures for the facilities match with the February 6, 2018 information presented to Council.
25	A	E and the control of
30	Apparatus & equip	Expenditures are from the most recently updated apparatus and equipment schedule.
30	Project Expenditures Total	Total estimated project expenditures, including Fire apparatus and equipment, as of February 6, 2018.
25	Troject Experiences rotal	Total estimated project experiancies, moduling the apparatus and equipment, as of residury o, 2010.
35	Dalet Comica	Debt comities on the LTCO debt issued Assumes 20 years and back remind a 40% are consumitationed unto interest
	Debt Service	Debt service on the LTGO debt issued. Assumes a 20 year pay back period , a 4% per annum interest rate, interest
		only payments during construction, and 50% of debt service paid by the utility funds as rent for the portion of the facility used for these activities.
27		
37	Debt service LTGO	Pay back of amount borrowed plus interest. See the debt service worksheet for break down of principal and
	DEDIT SELVICE LIGO	interest.
38		
	Utility Fds pay rent = 50% of dbt svc	Assumes utilities will pay a facility lease in an amount equal to 50% of the debt service.
	, ,	
39		
41	Expense Total	Project expenditures plus General Fund portion of debt service
48	Annual Surplus (Shortfall)	Revenue less expenditures for each year.
49	Beginning Carryover (Shortfall)	Carryover from prior year.
50	Ending Carryover (Shortfall)	Beginning cash balance, or carryover from prior, year plus annual activity [revenue less expenditures].
52		
53		Key to Highlighted Cells on Financing Plan Recap
54		Revenue
55		Project expense
56		Debt service expense
57		Total expense
58		Funding Gap, Cash Surplus or (Shortfall)

PUBLIC SAFETY PLAN - FINANCIAL PLAN - 30 Year LTGO Amortization

В	D	E	F	G	Н	1	J	Κ	L	М	N	0	Р	0	R	S	т	U
1	TOTAL	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
8 Revenues:																		
9 UTGO bond proceeds, Voted	77,385,000	36,709,954		40,675,046														
10 LTGO bond proceeds, Councilmanic	86,000,000			20,000,000		66,000,000		ļ								i I		
11 Fire Impact fees & deposit - Segale	4,750,000		500,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	350,000	
12 Fire Impact fees - other	10,917,000	i	1,017,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
13 F301, Lnd & Prk Acq contribution	3,000,000			3,000,000						ļ.		!				!		
14 Property/land sales	15,038,000			5,038,000		3,000,000	2,000,000	5,000,000		į				į		i		
15 REET 1	16,500,000			500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
16 Interfund loan - utility funds	-							-						-		ļ		
17 Investment earnings	727,560	9,562	277,998	200,000	100,000	100,000	40,000											
18 Annual contribution to balance	28,500,000		-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,500,000
Additional capacity from maturing,																		
19 existing debt	64,270,000					810,000	810,000	810,000	810,000	1,360,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	1,910,000
23 Revenue Total	307,087,560	36,719,516	1,794,998	71,013,046	2,200,000	72,010,000	4,950,000	7,910,000	2,910,000	3,460,000	4,510,000	4,510,000	5,010,000	5,010,000	5,010,000	5,010,000	5,060,000	5,210,000
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24		į		į		į		į		į.		į		į		į		
25 Project Expenditures																		
26 Justice Center	68,536,343	123,833	398,261	21,581,872	30,155,657	16,276,721	-		-	-								
27 FS 51	12,509,000	59,853	222,146	1,982,035	8,429,736	1,815,230	-	ļ								ļ		
28 FS 52	17,652,000	8,256	158,993	1,000,590	3,551,391	12,698,348	234,422	i	-	-				i		į		
29 FS 54	14,753,000	i	132,413	1,950,103	2,728,590	9,765,775	176,119	i		i				i		i		
30 Apparatus & equip	29,371,751	14,447	420,921	1,629,428	2,589,580	362,385	1,333,578	1,672,191	507,480	2,597,023	384,755	271,667	806,277	2,709,784	3,512,566	518,538	1,597,411	2,865,957
31 Shops	63,270,566	-	265,858	19,386,684	7,199,389	28,316,967	8,101,668	į	-	i i				į		i		
35 Project Expenditures Total	206,092,659	206,389	1,598,591	47,530,712	54,654,343	69,235,425	9,845,787	1,672,191	507,480	2,597,023	384,755	271,667	806,277	2,709,784	3,512,566	518,538	1,597,411	2,865,957
37 Debt Service				interest only	interest only	interest only	interest only	full DS						I				
38 Debt service LTGO	151,919,016			800,000	800,000	3,440,000	3,440,000	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204
																1		
39 Utility Fds pay rent = 50% of dbt svc	(56,700,000)			(400,000)	(400,000)	(1,300,000)	(1,300,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000
40 GF Debt Service Total	95,219,016	-	-	400,000	400,000	2,140,000	2,140,000	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204
41 Expense Total	301,311,675	206,389	1,598,591	47,930,712	55,054,343	71,375,425	11,985,787	4,934,395	3,769,684	5,859,227	3,646,959	3,533,871	4,068,481	5,971,988	6,774,769	3,780,742	4,859,615	6,128,161
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42	F 775 007	26 542 42=	400.40=	22.022.22	(52.051.215)	63.1 575	(7.005.70=)	2.075.605	(050,000)	(2.200.227)	062.244	075 125	041.510	(0.51, 0.05)	(4.764.760)	4 222 255	200 205	1040 451
48 Annual Surplus (Shortfall)	5,775,885	36,513,127	196,407	23,082,334	(52,854,343)	634,575	(7,035,787)	2,975,605	(859,684)	(2,399,227)	863,041	976,129	941,519	(961,988)	(1,764,769)	1,229,258	200,385	(918,161
49 Beginning Carryover (Shortfall)	-	-	36,513,127	36,709,534	59,791,868	6,937,525	7,572,099	536,313	3,511,918	2,652,234	253,007	1,116,048	2,092,177	3,033,695	2,071,707	306,937	1,536,196	1,736,581
50 Ending Carryover (Shortfall)	5,775,885	36,513,127	36,709,534	59,791,868	6,937,525	7,572,099	536,313	3,511,918	2,652,234	253,007	1,116,048	2,092,177	3,033,695	2,071,707	306,937	1,536,196	1,736,581	818,420
51																		
52 Annual contribution to balance	28,500,000			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,500,000
53																		
L																		

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PUBLIC SAFETY PLAN - FINANCIAL PLAN - 30 Year LTGO Amortization

	В	V	W	Х	Υ	Z	AA	AB	AC	AD	AE	AF	AG	АН	Al	AJ	AK	AL	AM
1		2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050
8	Revenues:		1								1								
9	UTGO bond proceeds, Voted		į		į								į				į		
10	LTGO bond proceeds, Councilmanic		į		į		į		į				į				į		
	Fire Impact fees & deposit - Segale		i		i		i		i		i		i		i		i		
	Fire Impact fees - other	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	F301, Lnd & Prk Acq contribution																		
	Property/land sales REET 1	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	Interfund loan - utility funds	300,000	300,000	300,000		300,000	300,000	300,000	300,000	300,000	500,000	300,000		300,000	300,000	300,000	300,000	300,000	300,000
17	Investment earnings																		
18	Annual contribution to balance	2,500,000	2,500,000	1,000,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Additional capacity from maturing,																		
	existing debt	1,910,000	1,910,000	2,170,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000	2,560,000
23	Revenue Total	5,210,000	5,210,000	3,970,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000	3,360,000
24							į		į										
25	Project Expenditures				i								i						
	Justice Center				į				i				į		i				
	FS 51																		
	FS 52		į		į		į		į		į		į		j		į		
	FS 54 Apparatus & equip	888,681	2 667 572	242.000	600 751	169.740	i		i		i		į				i		
	Shops	000,001	3,667,573	243,009	609,751	168,749	•	-	•	-	-	-	-	-	-	-	-	-	-
	Project Expenditures Total	888,681	3,667,573	243,009	609,751	168,749	- 1	-	- 1	-	-	-	-	-	-	-	-	-	-
37	Debt Service										!								
38	Debt service LTGO	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	5,212,204	3,960,856	3,960,856	-
39	Utility Fds pay rent = 50% of dbt svc	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,950,000)	(1,300,000)	(1,300,000)	_
	GF Debt Service Total	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	2,660,856	2,660,856	-
41	Expense Total	4,150,885	6,929,777	3,505,213	3,871,955	3,430,953	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	3,262,204	2,660,856	2,660,856	-
			1		1		1		1				1		I I		1		
42			 		 		 		 				 		 		 		
	Annual Surplus (Shortfall)	1,059,115	(1,719,777)	464,787	(511,955)	(70,953)	97,796	97,796	97,796	97,796	97,796	97,796	97,796	97,796	97,796	97,796	699,144	699,144	3,360,000
	Beginning Carryover (Shortfall)	818,420	1,877,535	157,758	622,545	110,590	39,637	137,433	235,229	333,025	430,821	528,617	626,414	724,210	822,006		1,017,598		
50	Ending Carryover (Shortfall)	1,877,535	157,758	622,545	110,590	39,637	137,433	235,229	333,025	430,821	528,617	626,414	724,210	822,006	919,802	1,017,598	1,716,741	2,415,885	5,775,885
51		•				•				-				•				•	
	Annual contribution to balance	2,500,000	2,500,000	1,000,000	_	_		_	_	_	_	_	_	_	_	_	_	_	_
53		, , , , , , ,	,,,,,,,,	<u> </u>															
53																			

2/15/2018 30yrAmortz_PSPfinPlan B

2 of 2

PUBLIC SAFETY PLAN - FINANCIAL ANALYSIS TO CLOSE THE GAP **Line Item Descriptions and Comments**

	Т	Line item descriptions and comments
A	В	C
1	Line Item	<u>Description</u>
8	Revenues: UTGO bond proceeds, Voted	Bond measure passed in November 2016 for \$77,385,000. Based on need, assumes the remainder of the voted
	orgo bona proceeds, voted	debt is issued in 2018.
9		
	LTGO bond proceeds, Councilmanic	2018 \$20,000,000 issuance was approved by Council in 2017; 2020 issuance is within debt capacity if City's
		assessed valuation grows by 4.5% from 2018 to 2020 and the bonds are issued at a premium (premium does not
		count towards debt capacity). The assumed interest rate is 4%. No debt issuance costs have been included in the analysis.
10		analysis.
10	Fire Impact fees & deposit - Segale	The Tukwila South development agreement provides for \$1,750,000 in a non refundable deposit and \$3,000,000 in
	, , , , , , , , , , , , , , , , , , ,	advance payment of Tukwila South generated impact fees.
11		
	Fire Impact fees - other	Represents fire impact fees earned on development other than in the Tukwila South area. The annual average fee
		shown in the model assumes an increase in the fee per unit of development and an increase in development. The
40		annual average fee collected over the 9 year period since inception is \$120,000.
12	F301, Lnd & Prk Acq contribution	This fund contains over \$3,000,000 of accumulated REET 1 revenue that can be transferred and devoted to the
	1301, Elia & FIR Acq contribution	PSP.
13		
	Property/land sales	See the detailed list of properties and estimated proceeds.
14	DEET 4	la 2017 the City Council resolved to dedicate DEET 4 revenue to the Dubic Cofety Disc. The annual suggest DEET
	REET 1	In 2017, the City Council resolved to dedicate REET 1 revenue to the Pubic Safety Plan. The annual average REET collection is based on average actual collections over the past 10 years of \$494,000.
		Confection is based on average actual confections over the past 10 years of \$454,000.
15		
17	Investment earnings	Investment earnings for 2016 and 2017 are actuals; the remaining years are estimates.
	Additional capacity from maturing,	Beginning in 2021, certain existing debt issuances will be paid off. The funds required to pay the annual debt
19	existing debt	service on these debt issuances are now available for other uses.
23	Revenue Total	Total revenue for each year and for the 35 year period diplayed in the model.
	Project Expenditures	Project expenditures for the facilities match with the February 6, 2018 information presented to Council.
25	_	
30	Apparatus & equip	Expenditures are from the most recently updated apparatus and equipment schedule.
30	Project Expenditures Total	Total estimated project expenditures, including Fire apparatus and equipment, as of February 6, 2018.
25	. Toject Expenditures rotal	Total commuted project emperations, moraling the apparatus and equipment, as of test and you asset
35	Debt Service	Debt service on the LTGO debt issued. Assumes a 30 year pay back period, a 4% per annum interest rate, interest
	Dest service	only payments during construction, and 50% of debt service paid by the utility funds as rent for the portion of the
		facility used for these activities.
37		
	Debt service LTGO	Pay back of amount borrowed plus interest. See the debt service worksheet for break down of principal and
		interest.
38	Hallian Edo months and a SOOV of the	Assume whilish will be a facility less in a second of the first se
	Utility Fds pay rent = 50% of dbt svc	Assumes utilities will pay a facility lease in an amount equal to 50% of the debt service on the Public Works facility.
39		
41	Expense Total	Project expenditures plus General Fund portion of debt service
48	Annual Surplus (Shortfall)	Revenue less expenditures for each year.
49	Beginning Carryover (Shortfall)	Carryover from prior year.
50	Ending Carryover (Shortfall)	Beginning cash balance, or carryover from prior, year plus annual activity [revenue less expenditures].
52		
53		Key to Highlighted Cells on Financing Plan Recap
54		Revenue
55		Project expense
56 57		Debt service expense Total expense
58		Funding Gap, Cash Surplus or (Shortfall)
		· · · · · · · · · · · · · · · · · · ·

February 21, 2018 New Revenue Matrix Attachment – Page 1

	• Revenue Vehicle	Amount Available	Mechanism	Type and payee	Estimated Average Cost		REVENUE OPTIONS ABOVE \$500,000 Other Cities' and Rates	Restrictions	Notes
1	Levy Lid Lift	\$6,100,000	Voter approved @ 50%	Property tax – property owners	Levy lid lift to the cap would add \$299 in annual property taxes for a \$300,000 home.		Auburn current rate is 2.03239 Bellevue current rate is 1.02655 Burien current rate is 1.23516 Federal Way current rate is 1.06161 Kent current rate is 1.62704 Renton rate is 1.15364 Seattle rate is 2.36209 SeaTac rate is 2.75273 Note: as of 2/12/18 no information available as to what cities have lid lifts in place.	Restriction lies in ballot title and cannot exceed maximum rate.	Tukwila's current regular levy rate is \$2.46285 per 1,000; the cap is \$3.45818. Excess levy rate for voted debt is \$0.45579 for a total levy rate of \$2.91864
2	Voter Approved Bond	\$25 million (after remaining voted debt issued, if issued in 2018)	Voter approved @ 60% plus validation	Property tax – property owners	Bonding to the cap would add \$409 in annual property taxes for a \$300,000 home.	•	Kent attempted general obligation bonds to fund a criminal justice and training facility for \$34M which failed in 2014. Seattle's rate of 2.62352 also includes a general obligation bond increase of 0.13040 that funds libraries (voter approved in August of 2012) and the waterfront seawall (voter approved in November of 2012). This rate may include other bonds.	Restriction lies in ballot title and cannot exceed a percentage of total AV in the City.	Bonds largely used for capital projects.
3	B&O Tax	\$4,000,000 annually	Councilmanic	Tax on gross receipts – businesses	Unable to calculate because cost dependent on a businesses' gross receipts.	•	Bellevue levies 0.001496 on all four sectors Burien levies 0.001 on all four sectors Kent levies 0.00046 on manufacturing and retail and 0.00152 services and wholesale Renton levies 0.00085 on manufacturing, services and retail with a rate of 0.0005 on retail. Threshold is \$500,000 per year. Seattle levies 0.00222 on manufacturing, retail and wholesale and 0.00427 on services. All are above the 0.002 councilmanic due to voter approval	.2% available to cities. Could exceed .2% if voter approved	B&O tax can be sized to exempt small businesses via an employee or gross receipts threshold. Can also be targeted for specific industries and vary by industry type.
4	Transportation Benefit District	\$3,900,000 annually	Voter approved @ 50%	Sales tax – largely out of town visitors	Dependent on purchases.	•	Seattle 0.001 sales tax approved by voters $11/14$ dedicated to increased Metro service in the city.	Must be dedicated for transportation	.2% sales tax available to cities.

^{*} Analysis of other cities' revenues and rates was restricted to Auburn, Bellevue, Burien, Federal Way, Kent, Renton, SeaTac and Seattle from 2011 - present. If a city is not listed, then the issue does not apply.

February 21, 2018 New Revenue Matrix Attachment - Page 2

	Revenue Vehicle	Amount Available	Mechanism	Type and payee	Estimated Average Cost	REVENUE OPTIONS ABOVE \$500,000 Other Cities' and Rates	Restrictions	Notes
							-related projects.	No longer required to create a separate TBD entity; form is just another fund within the existing city government
5	Transportation Benefit District Car Tab	\$ 500,000	Councilmanic	Car tab – car owners and fleets	\$20 per vehicle if councilmanic; up to \$100 per vehicle if full capacity allowed by voters	 Seattle: \$20 car tab; additional \$60 fee approved by voters 11/14, dedicated to increased Metro service in the city. Burien \$10 car tab; \$30 fee failed at ballot Des Moines \$40 car tab 	Must be dedicated for transportation -related projects.	\$20 car tab available councilmanic, up to \$100 if approved by a public vote at 50%. Jurisdictions with a \$20 car tab can to go to \$40 councilmanicly if the fee was in place for two years. Two years later, the jurisdiction can go to \$60 councilmanicly. Tukwila remains constrained to the \$20.

^{*} Analysis of other cities' revenues and rates was restricted to Auburn, Bellevue, Burien, Federal Way, Kent, Renton, SeaTac and Seattle from 2011 - present. If a city is not listed, then the issue does not apply.

February 21, 2018 New Revenue Matrix Attachment – Page 3

	Revenue Vehicle	Amount Available	Mechanism	Type and payee	Estimated Average Cost	REVENUE OPTIONS ABOVE \$500,000 Other Cities' and Rates	Restrictions	Notes
7	Local Improvement District	Depends on project	Councilmanic and petition	Assessment – properties around the specific project	Cost completely dependent on project and number of property owners	Many cities utilize LIDs for a wide variety of projects. Would not be feasible to list.	Dedicated to the specific LID project.	Could be used for a variety of capital infrastructure projects if nearby property owners are supportive.

^{*} Analysis of other cities' revenues and rates was restricted to Auburn, Bellevue, Burien, Federal Way, Kent, Renton, SeaTac and Seattle from 2011 - present. If a city is not listed, then the issue does not apply.

February 21, 2018 New Revenue Matrix Attachment - Page 4

					建筑建筑	REVENUE OPTIONS ABOVE \$500,000		
	Revenue Vehicle	Amount Available	Mechanism	Type and payee	Estimated Average Cost	Other Cities' and Rates	Restrictions	Notes
8	Reexamining existing taxes and fees	Unknown	Councilmanic	World. Transco. St. And Wild. All Wild Company on Consci	Varies	 Auburn: Admissions tax: 5% Bellevue: Admissions tax: 3% Burien: Admissions tax: 5% Parking tax: \$3.00 per parking transaction Kent: Admissions tax: 5% Renton: Business Licenses: Beginning in 2018, the business license fee is a flat \$150 per business SeaTac: Parking tax: \$3.09 per parking transaction. Beginning in 2018, the flat fee of \$3.00 is adjusted for inflation. Seattle: Admissions tax: 5% Commercial parking tax: 12.5% No RGRL but square footage tax 	No restrictions with the exception of Impact Fees which must be dedicated to what they are for – i.e. fire, traffic, parks.	Includes: Admissions tax Parking tax RGRL Fire, Traffic and Park Impact fees

^{*} Analysis of other cities' revenues and rates was restricted to Auburn, Bellevue, Burien, Federal Way, Kent, Renton, SeaTac and Seattle from 2011 - present. If a city is not listed, then the issue does not apply.

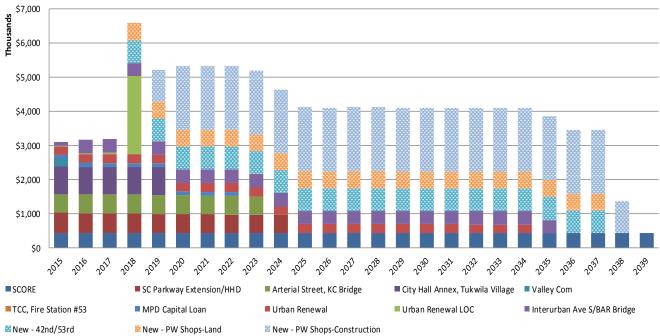
February 21, 2018 New Revenue Matrix Attachment – Page 5

						REVENU	E (0)21(10)	NS ABOV								
	Revenue Vehicle	Amount Available	Mechanism	Type and payee	Estimated Average Cost				Other C	ities' and	Rates				Restrictions	Notes
9	Utility Tax - external	\$600,000 per 1%	Councilmanic up to 6%;	Utility tax – gas, electric,	Additional 1% = approx. \$30-	Utility	Abn	Bvue	Burn	Kent	Rent	STac	Sea	Tuk	The City is currently at	Limit in RCW 35.21.870 of 6% is
	enterprises	increase	Voter approval	telephone, cable, solid	\$50 per household	Electric.	6.0%	5.0% 5.0%	6.0%	6.0% 6.0%	6.0% 6.0%	6.0% 6.0%	6.0% 6.0%	6.0%	6%. Must be	on electricity, telephone, natural
			required to exceed 6%	waste	depending on usage and	Gas Teleph.	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	approved to go higher.	gas or steam energy. No vote is
10	Utility Tax -	\$200,000 per 1%,	Councilmanic	Utility tax – Water/sewer	consumption. Additional 1% = Approx \$20	Cable Solid Waste	6.0% 7.0%	4.8% 4.5%	6.0%	6.0%	6.0% 6.8%	6.0% 5.0%	10.0%	6.0%	The City is	needed to raise the rate above 6% for other utilities such
	enterprises	рет 170,		~ 60% of Tukwila	per household depending on		7.0% 7.0%	5.0% 10.4%	17	9.5% 13.0%	6.0% 6.8%		12.0% 15.54%	10.0% 10.0%	currently at 6%. Must be voter	as water, sewer, stormwater and
				property owners; surface water 100% of Tukwila parcels	consumption; commercial based on consumption	Storm	7.0%	5.0%		19.5%	6.8%	6.0%	11.5%	10.0%	approved to go higher.	cable television. agencies serving Tukwila residents.
11	Utility Tax - Water & sewer districts	\$60,000 per 1% of tax	Councilmanic	Utility tax – everyone on Tukwila utilities	Cost dependent on whether extending tax to non-City utilities or negotiating a franchise fee.	Many cities utilities op							chise fee f	or	The City is currently at 6%. Must be voter approved to go higher.	Opportunity to extend current utility tax to other agencies serving Tukwila residents.
12	Utility franchise fee		Negotiated	Seattle City Light												

^{*} Analysis of other cities' revenues and rates was restricted to Auburn, Bellevue, Burien, Federal Way, Kent, Renton, SeaTac and Seattle from 2011 - present. If a city is not listed, then the issue does not apply.

This chart represents the general obligation debt service of the City. It includes debt being repaid with general fund revenue as well as debt that is being repaid from other sources. The City receives funds from the Tukwila Metropolitan Park District to repay the MPD capital loan, funds to repay the urban renewal LOC (line of credit) are proceeds from land sales. Since 2015, SCORE bonds have been paid directly by SCORE jail.

City of Tukwila General Obligation Bond Debt Service

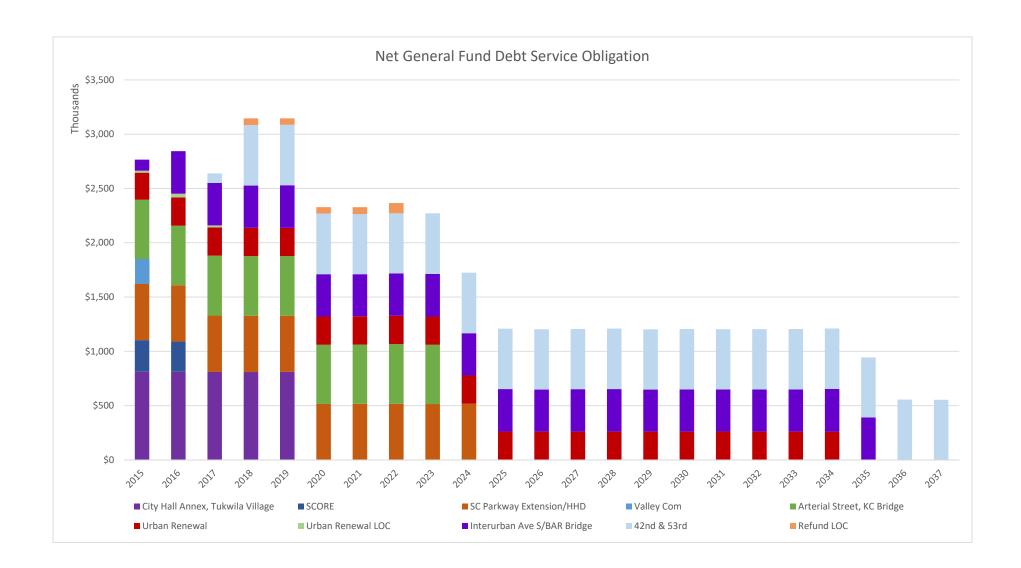


PW Shops Debt: 1/2 paid by general fund, 1/2 paid by utility funds

				SCH	EDUL	E OF I	PRIOR	, EXIS	IING, A	AND F	UTUR	E ANT	ICIPA	LED L	ONG-1	ERM	EBT	SERVIC	E		
								Sec	tion 1									Secti	ion 2		Section 3
								Existing Gener	ral Obligation De	bt							Futu	re Anticipated Ge	neral Obligation	Debt	
F	Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8	Column 9	Column 10	Column 11	Column 12	Column 13	Column 14	Column 15	Column 16	Column 19	Column 17	Column 18	Column 19	Column 20
L	Fund 201 TGO Bonds	Fund 205 Special Assessment Bonds	Fund 207 LTGO Bonds, 1999	Fund 208 LTGO Bonds, 2000	Fund 209 LTGO Bonds, 2003	Fund 210 LTGO Refunding, 2003	Fund 211 LTGO Refunding, 2008	Fund 212 LTGO Bonds, 2009	Fund 214 LTGO 2010	Fund 216 LTGO Refunding, 2010	Fund 217 LTGO Refunding, 2011	Fund 218 LTGO, 2013	Fund 200 LTGO, 2014	Fund 200 LTGO, 2014 LOC	Fund 200 LTGO, 2015	Total Existing GO Debt	New Debt - 42nd/53rd	New Debt - PW Shops (Land)	New Debt - PW Shops (Construction)	Total Anticipated Future Debt	Total Existing and Future General Obligation Debt
	\$6,000,000 Original Issue	\$382,900 Original Issue	\$10,000,000 Original Issue	\$2,551,600 Original Issue	\$6,277,500 Original Issue	\$4,195,000 Original Issue	\$6,180,000 Original Issue	\$6,898,800 Original issue	\$5,870,000 Original Issue	\$1,065,000 Original Issue	\$4,620,000 Original Issue	\$1,000,000 Original issue	\$3,850,000 Original Issue	\$2,250,000 Line of Credit	\$5,825,000 Original Issue		\$8,400,000 Planned Issue	\$6,150,000 Planned Issue	\$23,343,000 Planned Issue		
	Facilities		Streets / Facilities	Facilities	South Park Br, Art. St., Golf Course	TCC, Fire Station #53	City Hall Annex, Tukwila Village	SCORE	SC Parkway Extension/HHD	Valley Com	Arterial Street, KC Bridge	MPD Loan	Urban Renewal	Urban Renewal	Interurban Avenue South & BAR Bridge	Subtotal = Columns 1-15	\$672,000 per year for 20 years	\$492,000 per year for 20 years	\$492,000 per year for 20 years	Subtotal = Columns 17- 18	Total = Columns 16 and 19
00	512,385	26,875	834,343	-	-	-	-	-	-	-	-	-	-	-	-	1,373,603	-	-	-	-	1,373,603
01	516,100 513.973		833,623 834,223	245,882 250.595	-	-	-	-	-	-	-	-	-	-	-	1,595,604 1,598,790	-	-	-	-	1,595,604 1,598,790
03	513,973		834,223	250,595	49,871											1,598,790		-			1,598,790
04	-		832,873	250,067	272,026	489,676	-		-	-	-					1,844,642		-	-		1,844,642
5	-	-	830,535	250,812	272,026	489,900	-	-	-	-	-	-	-	-	-	1,843,273	-	-	-	-	1,843,273
7	-	-	832,105	250,877	272,026	486,900	-	-	-	-	-					1,841,908		-	-	-	1,841,908 1,843,670
8			832,305 831,305	250,839 250,479	272,026 272,026	488,500 489,500										1,843,670 1,843,310					1,843,670
9	-	-	488,948	190,104	533,323	489,900	324,800									2,027,075		_	_		2,027,075
0	-	-	-	193,200	585,949	489,700	816,000	-	199,222	230,186	-					2,514,257	-	-	-	-	2,514,257
1	-	-		-	584,881	488,900	815,400	-	586,225	171,790	-		-		-	2,647,196	-	-	-	-	2,647,196
2	-		-	-	718,375	487,500	809,000	91,791	584,425	232,910	166,964					3,090,965	-	-	-	-	3,090,965
3					3,379,788	490,500 488,250	737,000 812,000	430,157 429,815	584,075 583,425	204,880 229,280	167,975 547,675	113,130 113,130				6,107,504 3,203,574					6,107,504 3,203,574
5	-	-		-		-	811,300	432,885	585,650	228,800	545,825	113,130	249,404	18,118	102,107	2,985,111	-	-	-		2,985,111
6	-					-	811,100	427,960	585,450	-	548,675	113,130	260,918	22,000	392,575	3,091,340	-		-	-	3,091,340
7	-	-	-	-	-	-	809,900	427,461	581,190	-	552,300	113,130	260,175	40,000	390,975	5,414,731	-		-		5,414,731
B 9	-		-	-	-	-	809,100 810,900	428,288 427,973	575,152 567,307	-	549,250 548,700	113,130 113,130	260,775 260,455	2,290,000	389,225 392,325	3,131,670 3,127,690	672,000 672,000	492,000 492,000	933,720	1,164,000 2,097,720	4,295,670 5,225,410
0							- 810,900	427,869	558,182		545,700	113,130	260,433		392,323	2.302.096	672,000	492,000	1,867,440	3.031.440	5,333,536
1		-	-	-	-	-	-	426,239	552,520	-	546,300	113,130	260,074	-	387,775	2,293,387	672,000	492,000	1,867,440	3,031,440	5,324,827
2	-	-	-		-	-	-	427,532	543,175	-	551,500	113,115	260,589	-	390,275	2,293,686	672,000	492,000	1,867,440	3,031,440	5,325,126
- 1	-	-	-	-	-	-	-	427,379 426,885	533,018 527,050	-	545,900	-	260,159 259,871	-	392,475 389.375	2,166,731 1,611,281	672,000 672,000	492,000 492,000	1,867,440 1,867,440	3,031,440 3,031,440	5,198,171 4,642,721
4 5								426,356	527,050				260,783		391,125	1,086,514	672,000	492,000	1,867,440	3,031,440	4,117,954
6	-	-		-			-	426,130	-	-	-		260,169		387,575	1,082,424	672,000	492,000	1,867,440	3,031,440	4,113,864
7	-	-	-	-	-	-	-	425,896	-	-	-	-	260,412	-	391,050	1,083,882	672,000	492,000	1,867,440	3,031,440	4,115,322
9	-	-	-	-	-	-	-	425,636	-	-	-	-	260,484	-	392,050	1,087,170	672,000	492,000	1,867,440	3,031,440	4,118,610
9								425,335 424,791					260,385 260,115		387,750 388,300	1,082,769 1,082,655	672,000 672,000	492,000 492,000	1,867,440 1,867,440	3,031,440 3,031,440	4,114,209 4,114,095
1	-	-		-			-	424,762		-	-		260,674		388,550	1,082,033	672,000	492,000	1,867,440	3,031,440	4,115,176
2	-		-	-		-	-	424,201	-	-			260,033	-	388,500	1,082,784	672,000	492,000	1,867,440	3,031,440	4,114,224
3	-		-	-	-	-	-	423,889	-	-	-	-	260,222	-	388,150	1,082,611	672,000	492,000	1,867,440	3,031,440	4,114,051
4	-	-	-	-	-	-	-	423,792	-	-	-	-	260,211	-	392,500	1,087,153	672,000	492,000	1,867,440	3,031,440	4,118,593
5 6	-							423,485 422,950							391,400	825,985 434,350	672,000 672,000	492,000 492,000	1,867,440 1,867,440	3,031,440 3,031,440	3,857,425 3,465,790
37	-	-		-			-	422,561		-	-		_	_		422,561	672,000	492,000	1,867,440	3,031,440	3,454,001
38	-	-	-	-	-	-	-	422,284	-	-	-	-	-	-	-	422,284	-	-	933,720	933,720	1,356,004
9	- \$ 2,058,631	\$ 26,875	\$ 7,984,406	\$2,383,818	- \$7,212,318	- \$5,379,226	\$ 8,366,500	422,085 \$11,596,387	\$ 8,146,062		\$ 5,816,364	- \$ 1,131,285		\$ 2,370,118	\$ 7,904,182	422,085 \$76,813,213	\$13,440,000	\$ 9,840,000	\$ 35,481,360	- \$ 58,761,360	422,085 \$ 135,574,573

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								Sect	ion 1												Section	1 4			Section 5	
								Existing General		ion								Occion 4								
Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8	Column 9	Column 10	Column 11	Column 12	Column 13	Column 14	Column 15	Column 16	Column 17	Column 18	Column 19	Column 20	Column 21	Column 22	Column 23	Column 24	Column 25	Column 26	
Fund 201 GO Bonds	Fund 205 Special Assessment Bonds	Fund 207 LTGO Bonds, 1999	Fund 208 LTGO Bonds, 2000	Fund 209 LTGO Bonds, 2003	Fund 210 LTGO Refunding, 2003	Fund 211 LTGO Refunding, 2008	Fund 212 LTGO Bonds, 2009	Fund 214 LTGO 2010	Fund 216 LTGO Refunding, 2010	Fund 217 LTGO Refunding, 2011	Fund 218 LTGO, 2013	Fund 200 LTGO, 2014	Fund 200 LTGO, 2014 LOC	Fund 200 LTGO, 2015	Fund 209 LTGO, 2017	Fund 200 LTGO, 2017R	Total Existing GO Debt	SC Parkway Extension/H HD	MPD	SCORE	Fund Balance	Land Sale	Refunded Debt	Total Funding available to offset General Fund Obligations	Net Impact t General Fun	
		1999	2000	2003	2003R	2008R	2009	2010	2010R	2011R	2013	2014	2014A	2015	2017	2017										
6,000,000 iginal Issue	\$382,900 Original Issue	\$10,000,000 Original Issue	\$2,551,600 Original Issue	\$6,277,500 Original Issue	\$4,195,000 Original Issue	\$6,180,000 Original Issue	\$6,898,800 Original issue	\$5,870,000 Original Issue	\$1,065,000 Original Issue	\$4,620,000 Original Issue	\$1,000,000 Original issue	\$3,850,000 Original Issue	\$2,250,000 Line of Credit	\$5,825,000 Original Issue	\$8,180,000 Original Issue	\$2,276,000 Original Issue										
Facilities		Streets / Facilities	Facilities	South Park Br, Art. St., Golf Course	TCC, Fire Station #53	City Hall Annex, Tukwila Village	SCORE	SC Parkway Extension/HHD	Valley Com	Arterial Street, KC Bridge	MPD Loan	Urban Renewal	Urban Renewal	Interurban Avenue South & BAR Bridge	42nd and 53rd Sidewalks	Urban Renewal - Refund Line-of- Credit	Subtotal = Columns 1-17	Subsidy	Reimbursed by MPD	Paid by SCORE	Fund 209	Motel Sites	New Debt Issue to Pay LOC	Subtotal = Columns 19-24	Net Total : Column 1 less Colum 25	
rior-Year	Debt	Prior-Year I	Debt	Prior-Year	Debt	Prior-Year I	Debt	Prior-Year De	ebt	Prior-Year	Debt	Prior-Year	Debt	Prior-Year	Debt	Prior-Year I										
512,385 516,100	26,875	834,343 833,623	- 245,882	-	-	-	-	-	-	-	-	-	-	-	-	-	1,373,603 1,595,604	-	-	-	-	-	-	-	1,373, 1,595,	
513,973	-	834,223	250,595	-	-	-	-	-	-	-	_	-	-	-	-	-	1,595,604	-	-	-	-	-	-		1,598	
516,173	-	834,148	250,963	49,871	-	-	-	-	-	-	-	-	-	-	-	-	1,651,155	-	-	-	-	-	-	-	1,651	
-	-	832,873 830,535	250,067 250,812	272,026 272,026	489,676 489,900	-	-	-	-	-	-	-	-	-	-	-	1,844,642 1,843,273	-	-	-	_	-	-	-	1,844 1,843	
-	-	832,105	250,877	272,026	486,900	-	-	-	-	-	_	-	-	-	-	-	1,841,908	-	-	-	-	_	-	-	1,841	
-	-	832,305	250,839	272,026	488,500	-	-	-	-	-	-	-	-	-	-	-	1,843,670	-	-	-	-	-	-	-	1,843	
-	-	831,305 488,948	250,479 190,104	272,026 533,323	489,500 489,900	324,800	-	-	-	-	-	-	-	-	-	-	1,843,310 2,027,075	-	-	-	-	-	-		1,843 2,027	
-	-	-	193,200	585,949	489,700	816,000	-	199,222	230,186	-	_	-	-	-	-	-	2,514,257	(22,589)	-	-	-	_	-	(22,589)	2,491	
-	-	-	-	584,881	488,900	815,400		586,225	171,790		-	-	-	-	-	-	2,647,196	(66,657)	-	-	-	-	-	(66,657)	2,580	
	-	-	-	718,375 3,379,788	487,500 490,500	809,000 737,000	91,791 430,157	584,425 584,075	232,910 204,880	166,964 167,975	113,130	-	-	-	-	-	3,090,965 6,107,504	(66,657) (66,657)	- (113,130)	-	(3,100,000)	-	-	(66,657) (3,279,787)	3,024 2,827	
-	-	-	-	-	488,250	812,000	429,815	583,425	229,280	547,675	113,130	-	-	-	-	-	3,203,574	(66,657)	(113,130)	-	-	-	-	(179,787)		
-	-	-	-	-	-	811,300 811.100	432,885 427,960	585,650	228,800	545,825 548.675	113,130	249,404	18,118	102,107	-	-	3,087,218	(66,657)	(113,130)	(141,000) (149,000)	-	-	-	(320,787)	2,766 2,844	
	\$ 26,875	\$ 7,984,406	\$ 2,383,818	\$ 7,212,318	\$ 5,379,226	\$ 5,936,600	\$ 1,812,608	585,450 \$ 3,708,469	\$ 1,297,846		113,130 \$ 452,520	260,918 \$ 510,322	33,473 \$ 51,590	392,575 \$ 494,682	\$ -	\$ -	3,173,281 \$ 41,287,026	(66,657) (422,533)	(113,130) (452,520)	(290,000)	(3,100,000)	-	-	(328,787) (4,265,053)		
tstandi	ng Debt	Outstanding	g Debt	Outstandir	ng Debt	Outstandin	g Debt	Outstanding	Debt	Outstandir	ng Debt	Outstandin	ng Debt	Outstandin	g Debt	Outstandin	g Debt									
-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 809,900	\$ 427,461	\$ 581,190	1	\$ 552,300	\$ 113,130	\$ 260,175			\$ 87,448	\$ -	\$ 5,517,222	(61,667)	(113,130)	(427,461)	-	-	(2,276,000)	(2,878,257)	2,638 3,146	
	_	-		-	-	809,100 810,900	428,288 427,973	575,152 567,307	-	549,250 548,700	113,130 113,130	260,775 260,455		389,225 392,325	556,850 557,700	61,970 59,176	3,743,740 3,737,666	(56,053) (49,807)	(113,130) (113,130)	(428,288) (427,973)	-	-	-	(597,471) (590,910)		
-	-	-	-	-	-	-	427,869	558,182	-	545,300	113,130	260,290	-	390,125	558,250	59,176	2,912,322	(43,114)	(113,130)	(427,869)	-	-	-	(584,113)	2,328	
-	-	-	-	-	-	-	426,239 427.532	552,520 543.175	-	546,300 551,500	113,130 113,115	260,074 260,589	-	387,775 390.275	553,500 553,600	63,728 2.344.280	2,903,265 5.184.066	(35,882) (27,361)	(113,130) (113,115)	(426,239) (427,532)	-	(2,250,000)	-	(575,251) (2,818,008)	2,328 2,366	
	-	-	-	-	-	-	427,332	533,018	-	545,900	-	260,569	-	390,275	558,400	2,344,200	2,717,331	(18,556)	(113,113)	(427,332)	-	(2,230,000)	-	(445,935)	2,360	
-	-	-	-	-	-	-	426,885	527,050	-	-	-	259,871	-	389,375	557,750	-	2,160,931	(9,468)	-	(426,885)	-	-	-	(436,353)	1	
-	-	-	-	-	-	-	426,356 426,130	-	-		-	260,783 260,169	-	391,125 387,575	556,800 555,550	-	1,635,064 1,629,424	-		(426,356) (426,130)	-		-	(426,356) (426,130)		
-	-	-	-	-	-	-	425,896	-	-	-	-	260,412		391,050	554,000	-	1,631,357	-	-	(425,896)	-	-	-	(425,896)		
-	-	-	-	-	-	-	425,636	-	-	-	-	260,484	-	392,050	557,150	-	1,635,320	-	-	(425,636)	-	-	-	(425,636)		
		-	-	-	-	-	425,335 424,791	-	-			260,385 260,115	-	387,750 388,300	554,850 557,250	-	1,628,319 1,630,455	-	-	(425,335) (424,791)	-	-	-	(425,335) (424,791)		
-	-	-	-	-	-	-	424,762	-	-	-	-	260,674		388,550	554,200	-	1,628,186	-	-	(424,762)	-	-	-	(424,762)		
-	-	-	-	-	-	-	424,201	-	-	-	-	260,033	-	388,500	555,850	-	1,628,584	-	-	(424,201)	-	-	-	(424,201)		
		-	-	-	-	-	423,889 423,792	-	-	-	-	260,222 260,211	-	388,150 392,500	557,050 557,800	-	1,629,311 1,634,303		-	(423,889) (423,792)	_	-	-	(423,889) (423,792)		
-	-	-	-	-	-	-	423,485	-	-	-	-	-	-	391,400	551,875	-	1,366,760	-	-	(423,485)	-	-	-	(423,485)	943	
-	-	-	-	-	-	-	422,950	-	-	-	-	-	-	-	555,625	-	978,575	-	-	(422,950)	-	-	-	(422,950)		
	-	-	-	-	-	-	422,561 422,284	-	-	-	_	_	-	-	553,725	-	976,286 422,284	-	-	(422,561) (422,284)		-	-	(422,561) (422,284)		



Updated February 13, 2017

CITY OF TUKWILA

Fire Impact Fees Inception through 2017

Sum of NET												
ACCT_TITLE	FD	ACCT_NO	2009	2010	2011	2012	2013	2014	2015	2016	2017	Grand Total
FIRE IMPACT FEES	304	304.345.852.00.00 \$	13,342 \$	142,383 \$	157,654 \$	33,686 \$	139,714	66,862 \$	46,406	\$ 183,867 \$	285,075	\$ 1,068,990